



CITY OF NORTH MIAMI BEACH
Public Budget Hearing Meeting
Julius Littman Performing Arts Theater
17011 NE 19th Avenue
North Miami Beach, FL 33162
Tuesday, September 21, 2021
5:30 PM

VIA VIRTUAL COMMUNICATIONS MEDIA TECHNOLOGY

Because of COVID-19, and the need to ensure the public health, safety and welfare, this meeting will be conducted with social distancing.

Mayor Anthony F. DeFillipo

Vice Mayor Daniela Jean

Commissioner McKenzie Fleurimond

Commissioner Michael Joseph

Commissioner Barbara Kramer

Commissioner Fortuna Smukler

Commissioner Paule Villard

City Manager Arthur H. Sorey III

Interim City Attorney Hans Ottinot,
Ottinot Law, P.A.

City Clerk Andrise Bernard, CMC

Notice to All Lobbyists

Any person who receives compensation, remuneration or expenses for conducting lobbying activities is required to register as a Lobbyist with the City Clerk prior to engaging in lobbying activities before City Boards, Committees, or the City Commission.

Public Budget Hearing Agenda

1. ROLL CALL OF CITY OFFICIALS

2. LEGISLATION

2.1. Resolution No. R2021-98 Final Millage Rate for Fiscal Year 2022
(Marcia Fennell, Finance Director)

A RESOLUTION OF THE MAYOR AND COMMISSION OF THE CITY OF NORTH MIAMI BEACH, FLORIDA, ESTABLISHING AND ADOPTING THE FINAL LEVYING OF AD VALOREM TAXES FOR THE CITY OF NORTH MIAMI BEACH FOR FISCAL YEAR 2021-2022 IN THE AMOUNT OF 6.2000 MILLS, WHICH IS 4.29% HIGHER THAN THE ROLLED-BACK RATE, TO BALANCE THE GENERAL FUND; ESTABLISHING THE ROLLED BACK RATE TO BE 5.9450 MILLS; ESTABLISHING THE DEBT SERVICE MILLAGE RATE AT 0.5740 MILLS; PROVIDING FOR IMPLEMENTATION; PROVIDING FOR AN EFFECTIVE DATE.

2.2. Resolution No. R2021-99 Adopting the FY2022 Budget (Marcia Fennell, Finance Director)

A RESOLUTION OF THE COMMISSION OF THE CITY OF NORTH MIAMI BEACH, FLORIDA, ADOPTING THE FINAL ANNUAL BUDGET FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2021 AND ENDING SEPTEMBER 30, 2022; AUTHORIZING THE EXPENDITURE OF FUNDS APPROPRIATED IN THE BUDGET; ACKNOWLEDGING THE LEVY AND COLLECTION OF TAXES ON REAL AND PERSONAL PROPERTY AND OTHER REVENUES NECESSARY TO MEET THE EXPENDITURES PROVIDED IN THE BUDGET; PROVIDING FOR TRANSMITTAL BY THE CITY CLERK; CONFIRMING ADDITIONAL POWERS AND CONDITIONS; AUTHORIZING ENCUMBRANCES AND CARRY FORWARD; PROVIDING FOR IMPLEMENTATION; AND PROVIDING FOR AN EFFECTIVE DATE.

3. ADJOURNMENT



Legislation 2.1.

City of North Miami Beach
17011 NE 19 Avenue
North Miami Beach, FL 33162
305-947-7581
www.citynmb.com

MEMORANDUM

TO:	Mayor and City Commission
FROM:	Arthur H. Sorey, III, City Manager
VIA:	Marcia Fennell, Finance Director
DATE:	September 21, 2021

RE: Resolution No. R2021-98 Final Millage Rate for Fiscal Year 2022 (Marcia Fennell, Finance Director)

Description

The purpose of this resolution is to establish the millage rates for both the operating and debt service requirements of the City of North Miami Beach for the fiscal year beginning on October 1, 2021 and ending on September 30, 2022.

BACKGROUND ANALYSIS:

The resolution includes the following tentative rates:

- Proposed Millage Rate: 6.2000 mills
- Roll Back Rate: 5.9450 mills
- Difference: 0.2550 mills
- Difference (%): 4.29%

The debt service millage rate for Fiscal Year 2022 as established in accordance with the provisions of law pursuant to Chapter 200, Florida Statutes is 0.5740 mills.

The aggregate tentative recommended millage rate is 6.7740 (a combined total millage of 6.2000 mills for operating and 0.5740 mills for debt service).

RECOMMENDATION:

Staff recommends approval of the resolution

FISCAL/ BUDGETARY \$21,589,688 in General Fund.
IMPACT: \$1,813,518 for the Community Redevelopment Agency. \$2,001,490 for Voted Debt Service.

ATTACHMENTS:

Description

- ▣ Resolution No R2021-XX Final Millage Rate FY22_ADA

RESOLUTION NO. R2021-XX

A RESOLUTION OF THE MAYOR AND COMMISSION OF THE CITY OF NORTH MIAMI BEACH, FLORIDA, ESTABLISHING AND ADOPTING THE FINAL LEVYING OF AD VALOREM TAXES FOR THE CITY OF NORTH MIAMI BEACH FOR FISCAL YEAR 2021-2022 IN THE AMOUNT OF 6.2000 MILLS, WHICH IS 4.29% HIGHER THAN THE ROLLED-BACK RATE, TO BALANCE THE GENERAL FUND; ESTABLISHING THE ROLLED BACK RATE TO BE 5.9450 MILLS; ESTABLISHING THE DEBT SERVICE MILLAGE RATE AT 0.5740 MILLS; PROVIDING FOR IMPLEMENTATION; PROVIDING FOR AN EFFECTIVE DATE

WHEREAS, on September 13, 2021, the City Commission held a public hearing to consider any adjustment of its proposed millage rate, to adopt a tentative millage rate, and to adopt a tentative operating budget for Fiscal Year 2021-2022 ("FY 2021-2022"), in accordance with Section 200.065(2)(c), Florida Statutes and

WHEREAS, on September 21, 2021, the City Commission will hold a public hearing to consider any adjustment of its tentative millage rate, to adopt a final millage rate, confirm its rolled-back rate and to adopt a final operating budget for FY 2021-2022, in accordance with Section 200.065(2)(d), Florida Statutes; and

WHEREAS, the gross taxable value for operating purposes not exempt from taxation within City has been certified by the County Property Appraiser.

NOW, THEREFORE, BE IT RESOLVED BY THE MAYOR AND CITY COMMISSION OF THE CITY OF NORTH MIAMI BEACH, FLORIDA:

Section 1. Recitals. The above Recitals are confirmed, adopted, and incorporate herein and made a part hereof by this reference.

Section 2. Adopted Final Millage. The Fiscal Year 2021-2022 final operating millage rate for the City of North Miami Beach to balance the City Budget for Fiscal Year 2021-2022 is

hereby established at 6.200 mills, which is \$6.2000 per \$1,000.00 of assessed property within the City.

Section 3. **Rolled-Back Rate Established.** The rolled-back rate for the City is hereby established at 5.9450 mills. The final millage rate is 0.2550 mills, or 4.29%, higher than the rolled-back rate.

Section 3. **Adopted Voted Debt Service Millage.** The Fiscal Year 2021-2022 voted debt service millage for the City of North Miami beach is hereby established at 0.5740 mills.

Section 4. **Aggregate Millage.** The aggregate final millage rate of 6.7740 (a combined total millage of 6.2000 mils for operating and 0.5740 mills for debt service).

Section 5. **Implementation.** The City Manager, City Attorney, and City Clerk are hereby authorized to take such further action as may be necessary to implement the purpose and provision of this Resolution.

Section 6. **Effective Date.** This Resolution will take effect immediately upon its adoption.

The motion to adopt the final Millage Rate and Debt Service Millage Rate was offered by _____, seconded by _____.

[SIGNATURE PAGE TO FOLLOW]

APPROVED AND ADOPTED by the City Commission of the City of North Miami Beach, Florida at the second and final Public Budget Hearing assembled on this **21st day of September 2021**.

ATTEST:

ANDRISE BERNARD, CMC
CITY CLERK

ANTHONY F. DEFILLIPO
MAYOR

(CITY SEAL)

APPROVED AS TO FORM &
LANGUAGE & FOR EXECUTION

HANS OTTINOT
INTERIM CITY ATTORNEY



Legislation 2.2.

City of North Miami Beach
17011 NE 19 Avenue
North Miami Beach, FL 33162
305-947-7581
www.citynmb.com

MEMORANDUM

TO:	Mayor and City Commission
FROM:	Arthur H. Sorey, III, City Manager
VIA:	Marcia Fennell, Finance Director
DATE:	September 21, 2021

RE: Resolution No. R2021-99 Adopting the FY2022 Budget (Marcia Fennell, Finance Director)

Description

Budgeting is one of the most important activities undertaken by governments. The annual operating budget is a plan of financial operations that includes estimates of proposed expenditures and the proposed means of financing them during a fiscal year.

The budget serves as the primary tool in allocating financial resources to programs and services. In addition, the budget serves as a means of guidance for policy making, as a communication device, and as a benchmark for performance and financial management.

Because of its importance, a budget process that involves all stakeholders – elected officials, citizen's groups, business leaders, governmental administrators and employees – will lead to a more efficient and accepted government.

BACKGROUND ANALYSIS:

Section 166.241, Florida Statutes provides specific requirements to which municipalities must comply with regard to budgets and budget amendments. The Statute requires that budgets are balanced and adopted annually; the adoption must be by resolution or ordinance, unless otherwise specified by Charter. It also includes provisions relating to the methods and timing of budget amendments.

The objective of the fiscal year 2022 budget is to continue the implementation of the strategic plan, which was developed by Mayor and Commission with the input of City staff. This plan created the City's mission, which is the foundation for this year's budget:

To provide EXCEPTIONAL MUNICIPAL SERVICES in a FINANCIALLY RESPONSIBLE AND ENVIRONMENTALLY RESPONSIBLE manner, while ENGAGING OUR RESIDENTS AND BUSINESSES.

Finally, the fiscal year 2022 budget focus is on investment in key initiatives that are perfectly aligned with the strategic plan. The emphasis is on a cleaner, safer and more beautiful NMB.

Due to the size of the budget, it will be provided under a separate cover.

RECOMMENDATION: Staff recommends adoption of the Fiscal Year 2022 budget as presented.

**FISCAL/ BUDGETARY
IMPACT:**

General Fund \$ 69,360,068
Special Revenue Funds \$ 12,675,154
Debt Service Funds \$ 2,201,490
Capital Project Fund \$ 293,383
Enterprise Funds \$ 78,239,702
Internal Service Funds \$ 10,207,279
Total Budget **\$172,977,076**

ATTACHMENTS:

Description

- ☐ Resolution No R2021-XX Final budget FY22_ADA
- ☐ FY22 Proposed Budget Book

RESOLUTION NO. R2021-XX

A RESOLUTION OF THE COMMISSION OF THE CITY OF NORTH MIAMI BEACH, FLORIDA, ADOPTING THE FINAL ANNUAL BUDGET FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2021 AND ENDING SEPTEMBER 30, 2022; AUTHORIZING THE EXPENDITURE OF FUNDS APPROPRIATED IN THE BUDGET; ACKNOWLEDGING THE LEVY AND COLLECTION OF TAXES ON REAL AND PERSONAL PROPERTY AND OTHER REVENUES NECESSARY TO MEET THE EXPENDITURES PROVIDED IN THE BUDGET; PROVIDING FOR TRANSMITTAL BY THE CITY CLERK; CONFIRMING ADDITIONAL POWERS AND CONDITIONS; AUTHORIZING ENCUMBRANCES AND CARRY FORWARD; PROVIDING FOR IMPLEMENTATION; AND PROVIDING FOR AN EFFECTIVE DATE

WHEREAS, pursuant to Section 200.065, Florida Statutes, the Miami-Dade County Property Appraiser has certified the taxable value within the City of North Miami Beach (the “City”) for the year 2021, which includes all real property within the City; and

WHEREAS, the Notice of Proposed Property Taxes (“TRIM Notice”) advertised the Final Budget Public Hearing for September 21, 2021, at 5:30 P.M.; and

WHEREAS, the City Manager has submitted to the City Commission a budget for Fiscal Year 2021-2022 showing estimates of revenues and expenditures, together with the character and object of expenditures and an estimate of all municipal projects pending or to be undertaken; and

WHEREAS, copies of said budget have been made available for public inspection on the City's website pursuant to Section 166.241, Florida Statutes; and

WHEREAS, the City Budget, attached hereto, sets forth the appropriations, transfers and revenue estimates for the General Fund Budget for Fiscal Year 2022 in the amount of \$172,977,076; and

WHEREAS, the amount of funds available from taxation and other non-ad valorem revenues equals to total appropriations for expenditures and reserves.

WHEREAS, the City held the Tentative Budget Public Hearing on September 13, 2021 and the Final Budget Public Hearing on September 21, 2021, as required by Florida Statute 200.065; and

WHEREAS, the City Commission has reviewed the Final Budget for Fiscal Year 2021-2022, considered an estimate of the necessary expenditures contemplated for in the Budget, and calculated with a proposed millage rate levy of 6.2000 mills to provide the necessary funds for such expenditures; and

WHEREAS, from time to time during the normal conduct of the City's operations, situations arise requiring amendments or modifications of the City's annual adopted budget; and

WHEREAS, the City Commission desires to allow the City Manager the flexibility to adjust the City's annual adopted budget when necessary without further action by the City Commission, subject to the limitations contained herein.

NOW, THEREFORE, BE IT RESOLVED BY THE MAYOR AND COMMISSION OF THE CITY OF NORTH MIAMI BEACH, FLORIDA, AS FOLLOWS:

Section 1. **Recitals.** The above Recitals are true and correct and incorporated herein by this reference.

Section 2. **Final Budget Adoption.** The Final Annual Budget of the City of North Miami Beach, Florida, for the Fiscal Year commencing October 1, 2021, and ending September 30, 2022, inclusive of the Public Utilities Budget, is hereby approved and adopted, a copy of which

is attached hereto as Exhibit “A”, available on the City’s website, and incorporated herein and made a part hereof by this reference.

Section 3. **Expenditure of Funds Appropriated in the Budget Authorized.** Funds appropriated in the Budget may be expended by and with the approval of the City Manager and/or the Mayor and Commission, as applicable, in accordance with the provisions of the City Charter and Code and applicable law. Funds of the City shall be expended in accordance with the appropriations provided in the Budget adopted by this Resolution and shall constitute an appropriation of the amounts specified therein. The City Manager is hereby granted the authority to transfer funds from one division to another as the necessity may occur. Appropriations to a department for a specific use may be used for any lawful purpose of the department with the consent of the City Manager when not needed for the purpose for which appropriated.

Section 4. **The Levy and Collection of Taxes and Other Revenues Necessary to Meet Expenditures.** The sums shall be raised by a tax levy upon all non-exempt taxable property, both real and personal, within the limits of the City of North Miami Beach, Florida, in addition to the amounts raised from fines and forfeitures, business tax receipts, utility taxes, franchise fees, and all other miscellaneous sources of authorized revenues, as may be necessary to meet the expenditures required for the Budget.

Section 5. **Notice.** The City Clerk is directed to forward certified copies of this Resolution to the Miami-Dade Property Appraiser, Miami-Dade Tax Collector, and the Florida Department of Revenue.

Section 6. **No Limitation.** The provisions of this Resolution shall not be deemed to be a limitation on the powers granted to the City Commission by the City Charter and which relate to the fiscal management of the City's funds.

Section 7. **Encumbrances.** All outstanding encumbrances at September 30, 2021, shall lapse at that time; and all lapsed capital outlay encumbrances shall be re-appropriated in the 2021/2022 Fiscal Year.

Section 8. **Outside Funding Sources.** When the City receives a grant or donation from any private or public source with a condition of acceptance limiting the use of the grant or donation, the funds received are not required to be reflected in the Operating Budget as money received or as an amendment to the expenditures said grant or donation shall only be disbursed and applied toward the purposes for which the funds were received. To ensure the integrity of the Operating Budget, and the integrity of the grant or donation received by the City, all monies received must, upon receipt, be segregated and accounted for based upon generally accepted accounting principles and where appropriate, placed into separate and individual trust and/or escrow accounts from which any money drawn may only be disbursed and applied within the limitations placed upon same.

Section 9. **Amendment by City Manager.** The Mayor and City Commission hereby authorize the City Manager to amend, modify, or otherwise adjust the City's annual budget in accordance with the spending limitations as established by Chapter 3 Purchasing of the North Miami Beach Code of Ordinances.

Section 10. **Implementation.** The City Manager, City Clerk, and City Attorney are hereby authorized and directed to implement the provisions of this Resolution and to take any and all necessary administrative actions as may be appropriate by their position to execute the purpose of this Resolution.

Section 11. **Effective Date.** This Resolution shall take effect immediately upon its adoption and implemented on October 1, 2021, upon final adoption of the City Budget for Fiscal Year 2021-2022.

The motion to adopt the Final Budget for Fiscal Year 2022 was offered by _____ seconded by _____.

APPROVED AND ADOPTED by the City Commission of the City of North Miami Beach, Florida at the second and Final Public Budget Hearing assembled on this **21st day of September 2021.**

ATTEST:

ANDRISE BERNARD, CMC
CITY CLERK

ANTHONY F. DEFILLIPO
MAYOR

(CITY SEAL)

APPROVED AS TO FORM, LANGUAGE
AND FOR EXECUTION

HANS OTTINOT
INTERIM CITY ATTORNEY

City of North Miami Beach



FISCAL YEAR
2022



**PROPOSED
BUDGET**





Proposed Budget Fiscal Year 2022

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A Reader's guide

The Fiscal Year 2022 Budget consists of eleven major sections: General, Budget Overview, Policies and Procedures, Financial Schedules, General Fund, Special Revenue Funds, Debt Service Funds, Capital Projects Fund, Enterprise Funds, Internal Service Funds and the City-Wide Capital Improvement Plan (CIP).

Every effort has been made to make this book as easy as possible to read, but it can still be difficult to find specific data in such a complex document. This Reader's Guide is followed by a table of contents for locating specific sections. Charts, graphs and narratives are used throughout the book to clarify and enhance data. Finally, a summary of the separate sections follows:

General Section: This section contains the City Manager's Message for the FY 2022 Adopted Budget. The message is a discussion of budget development, new initiatives, current and future challenges, a summary of accomplishments from last fiscal year and goals for the new fiscal year.

Budget Overview, Policies and Procedures Section: This section provides key components of the FY 2022 Budget. It contains information about the budget process, the strategic plan, the capital improvement plan (CIP), budgetary and financial policies that guide the adopted budget, and overviews of each fund.

Financial Schedules Section: This section includes a description of the City's major sources of revenues and the government-wide schedules and graphs, including actual results for FY 2020, the FY 2021 Adopted Budget, FY 2021 estimated actual results and the FY 2022 Proposed Budget.

General Fund: Tables and graphs are presented in this section to illustrate the activity of the City's General Fund. This section also provides an overview of each General Fund department. Each department is presented with an organizational chart, description of core services in relation to the Strategic Plan, and a three-year financial comparison, which includes the FY 2022 budget. Key Performance Indicators (KPIs) are included to benchmark and measure departmental effectiveness.

Special Revenue Funds: This section provides an overview of the Governmental Impact Fees Fund, the Transit Surtax Fund, the Community

Redevelopment Agency (CRA) and Eastern Shores Guard House Special Taxing District Funds. The funds are designed to account for revenues that are restricted for a particular purpose.

Debt Service Funds: This section lists the governmental long-term debt obligations. The section includes a list of the individual debt instruments.

Capital Project Fund: The Alley Restoration Program is a capital project fund used to report improvements to the City's alleys. These improvements ensure adequate traffic flow of solid waste equipment, stormwater run-off and trash collection throughout the City.

Enterprise Funds: This section provides information on the various enterprise funds of the City, including Stormwater, Water, Wastewater, Building Permits, Solid Waste and Enterprise Impact Fees.

Internal Service Funds: These funds are used to report on activities where services are provided to other funds. Information Technologies, Worker's Compensation and General Liability Self-Insurance are the internal service funds.

City-Wide Capital Improvement Plan (CIP): Capital assets are tangible items with a useful life greater than one year that cost more than \$5,000. The CIP identifies assets to be acquired or replaced within a 6-year time horizon. The expenses are designated by the fiscal year and fund of expected acquisition.

Appendix A: Appendix and Glossary of term

GENERAL INFORMATION



CITY OF NORTH MIAMI BEACH, FLORIDA

CITY MANAGER'S BUDGET MESSAGE



September 13, 2021

MISSION:

To provide EXCEPTIONAL MUNICIPAL SERVICES in a FINANCIALLY RESPONSIBLE and ENVIRONMENTALLY RESPONSIBLE manner, while ENGAGING OUR RESIDENTS AND BUSINESSES.

GOALS:

- **Great Place to Live: Beautiful, Safe, and Livable**
- **Financially Sound City Government**
- **High Performing City Organization Providing Exceptional Customer Services**
- **Vibrant Downtown and Major Corridor**

Dear Mayor and City Commissioners of the City of North Miami Beach:

As of this writing, I have been serving as your city manager for 146 days. Thank you very much for the honor of your selection. Joining this team of professionals shortly before the commencement of budget preparations has given me the unique opportunity to lead at ground zero in the development of plans for moving ahead in this new and exciting day for our City.

Our Fiscal Year 2022 budget is reflective of your guidance, the dedication of our leadership team, and the professional scrutiny and oversight of our eagle-eyed Budget Review Committee.

This is a balanced budget with the General Fund budget approximately 6.3% higher than last year's budget. This is primarily due to an increase in Fiscal Year 2022 capital improvements: \$13.8 million proposed compared to \$11.6 million in Fiscal Year 2021.

This budget shows an ad-valorem revenue increase of almost \$0.8 million realized as a result of an increase in property values and new construction.

The General Fund operating budget includes an increase of \$732,000 in State Revenue sharing.

The General Fund Capital Improvement Program budget of more than \$13.8 million reflects an ongoing commitment to improvements to infrastructure, parks, fleet, streets, technology, and overall enhancements to safety and aesthetics for our North Miami Beach. The CIP budget is a one-time financially sound investment due to the health of our unassigned General Fund reserves of over \$18 million.

With the increasing commitment to augment funding, the City has been successful in seeking and receiving grants from a variety of sources, totaling approximately \$18.5 million in the current year.



CITY OF NORTH MIAMI BEACH, FLORIDA

CITY MANAGER'S BUDGET MESSAGE (continued)

Having adopted a millage rate policy that in part “insure(s) that the City maintains an unassigned balance in the General Fund that is sufficient to provide rate stability and to avoid conditions of fiscal constraint,” has proved its worth during this COVID-19 pandemic. The City has weathered the storm and is able to maintain the same millage rate charged during Fiscal Year 2021 for the coming fiscal year.

In addition to presenting me with a true starting point, joining the City at this juncture has also provided me with a comprehensive view of and thorough appreciation for the strides we have made during this fiscal year. I am fortunate to serve an organization that is so creative, committed, and responsive to the needs of the community. Here are some of the most salient accomplishments of this past year, fueled by our dedication to service and reflective of our City's Strategic Plan:

- Implementation of Free Paint Voucher Program (*Great Place to Live; Exceptional Customer Services*)
- Creation of Brochure “Most Common Code Violations,” to increase public awareness in order to prevent code violations. (*Great Place to Live; Exceptional Customer Services*)
- Grand Opening of Jefferson Plaza made possible by the adoption of regulations creating the Mixed-Use International Boulevard (MU/IB) zoning district. (*Vibrant Major Corridors*)
- Permit issuance of The Riverwalk North in Mixed-Use South Waterfront (MU/SWF) zoning district. (*Vibrant Major Corridors*)
- Storm Ready Community Designation, which helps to improve our Community Rating System (CRS) score. In CRS communities, flood insurance premium rates for residents are discounted to reflect the reduced flood risk resulting from the community's efforts that address certain goals of the program. (*Exceptional Customer Services*)
- Installation of new banners in the CRA, which illustrate the vision of the CRA and help create a sense of place. (*Vibrant Downtown and Major Corridors*)
- Creation of new leasing packages, which showcase each target area and communicate investment opportunities with stakeholders and the community. (*Vibrant Downtown and Major Corridors*)
- Introduction of six (6) new or revamped incentive programs, which will help create economic development opportunities in the CRA. (*Great Place to Live; Vibrant Downtown and Major Corridors*)
- Implementation of an Online Application and Applicant Tracking System. The new system has replaced the City's outdated manual paper application process, improving the City's recruitment and selection process and decrease time to hire qualified job seekers. The new system includes tools to effectively review applications and forward those who qualify to hiring managers electronically reducing processing time by several weeks. The system also provides applicants with an improved level of customer service, making all parts of the hiring process user-friendly. (*High Performing City Organization*)

CITY OF NORTH MIAMI BEACH, FLORIDA

CITY MANAGER'S BUDGET MESSAGE (continued)

- In partnership with other departments such as Parks and Recreation, Police, Public Affairs, and the City Manager's Office, the City has held COVID-19 vaccination events for employees, residents and members of the community. Since October 1, 2020, the City has been able to administer over 1,500 COVID-19 PCR Tests for all employees of the City of North Miami Beach. (*Great Place to Live: Safe; High Performing City Organization*)
- The City of North Miami Beach has distributed to all employees over 25,000 surgical and KN95 masks in addition to supplying disinfecting wipes/aerosols, hand sanitizer, protective gloves, wall mounted sanitation units for visitors to City facilities and coordinated for regular antibacterial services consisting of disinfecting and sanitation of City facilities in helping reduce the risk of spread of COVID-19. (*Great Place to Live: Safe; High Performing City Organization*)
- Participation in NMB Water Transition (*Financially Sound City Government; High Performing City Organization*)
 - Deployment of IT systems to support the re-integration of the water utility.
 - Implemented various cloud-based software solutions to help run the water utility.
 - Transitioned the security system back into City hands.
 - Transitioned the SCADA system.
- Installation of new card access system at City Hall (*High Performing City Organization*)
 - Integrated with the existing system used throughout rest of the City.
 - Includes upgrading the gates at the Operation Center and Wastewater.
- Installation of the Citywide Cisco phone system (*High Performing City Organization*)
 - Setup of the Customer Service Contact Center.
- Fuel master cloud implementation. (*High Performing City Organization*)

(All-Exceptional Customer Services)

- Vinyl Floor Completion (90% of flooring is completed)
- Presentation of Library Growth Plan to CRA for impact
- Collaboration with RMA Community Marketing
- Remote Lock Installation for automated room reservation
- Implementation of Automated Passport Reservation process
- Upgrade of Library Automation System
- LSTA Grant for Mobile Library Unit
- On August 4, 2020 the City Commission voted to insource the City's Water Utility services. This action resulted in the termination of the contract with the current provider and required a full transition of services within a six-month period. An essential component to this transition was the diligent recruitment and selection of personnel necessary to provide these services. The bullet points below reflect the recruitment efforts through today's date:



CITY OF NORTH MIAMI BEACH, FLORIDA

CITY MANAGER'S BUDGET MESSAGE (continued)

(All-High Performing City Organization)

- Conducted information sessions
- Conducted multiple virtual meetings
- Number of recruitments = 122
- Number of resumes and applications received = 3,760
- Number of hires = 106

(All-Great Place to Live)

- Installation of Swings at Victory Park Playground
- Columbia Park Playground Safety Surface Replacement
- Milton Littman Park Playground Safety Surface Replacement
- Installation of Shade Structure over Uleta Playground
- Barry Schreiber Promenade Playground Replacement
- Installation of New Gym Flooring at Uleta Community Center
- NE 163 Street Between 8 Ave and 15 Ave/Strategic Plan Florida Highway Beautification Grant
- 13th Avenue Traffic Calming Project
- 183 Street Bike Path
- NE 35 Avenue Roadway Improvement: Design
- Littman Theater Roof
- Upgrade to MLK Park

It must be emphasized that this list represents only some of our City's achievements during this past fiscal year. The fact that we have continued to operate this successfully even with the challenges of a pandemic as a constant consideration is a powerful testament to the skills and mettle of our current team and staff from our previous administration. These wins inspire us to spring forward with a sense of expectation and excitement for our City's progress. Following are some of my main priorities for this coming season:

Technological Advancement

In our efforts to become an even ***higher performing organization providing even more exceptional customer services***, it is imperative that we utilize the latest, most affordable, and relevant technology. For ease and convenience at any time, and for safety particularly during a pandemic, it is important that we provide online access to as many of our processes as possible.

- ***EnerGov***: Live beginning in December 2021, this platform will allow us to bring our permitting and licensing processes online. We are thrilled to offer our constituents this user-friendly and efficient way to do business with our City.
- ***DocuSign***: Coming soon, this platform allows the City to electronically sign documents, streamlining efficiency for approvals, agreements, and transactions. The current process is cumbersome, outdated, and lends itself to errors during routing of the physical copy of such agreements.

CITY OF NORTH MIAMI BEACH, FLORIDA

CITY MANAGER'S BUDGET MESSAGE (continued)

With DocuSign, departments will be able to route signatures for execution, reducing the likelihood of errors that may occur during routing of physical copies for execution. Additionally, this platform promotes remediation and ADA compliance, since electronically signed pdf files are already in the preferred format to be read back out loud.

- *ExecuTime*: Also in line with our stated goal of being a financially sound government, the City has approved the purchase of the ExecuTime and Attendance modules and their Biometric Time and Attendance system to be implemented Citywide. The system has been identified as the preferred solution product for timekeeping and payroll purposes. Its unique set of features and ability to record worked hours using biometrics will provide advanced integration with the City's current Tyler Munis payroll application and allow for electronic collection and tracking of employee hours, thus streamlining the payroll process.
- *JustFOIA*: Coming soon, this records request management solution will assist the City in remaining compliant with state records law and increase accountability among departments. JustFOIA allows staff to route records requests to specific departments based on the records request description; track hours worked on a specific request and charge accordingly; redact exempt information; and generate reports on records request volume, the amount of time a request is in queue, average response time, and breakdowns of the departments to which requests are most often routed.

Completion of Capital Investments in Parks and Recreation

- In accordance with our dedication to keeping our City a **Great Place to Live: Beautiful, Safe, and Livable**, we continue to implement our Parks and Recreation Master Plan. We are committed to bringing our plans for Washington Park to fruition, and we anticipate the design and construction of Mishcon Park in the summer of 2022.

Community Development

- In addition to keeping our City a **Great Place to Live: Beautiful, Safe, and Livable**, we are eagerly creating a **Vibrant Downtown and Major Corridors** by streamlining some of our processes. We will be conducting an analysis of our application and impact fees, which may generate more revenue for our vision. A citywide study and analysis will identify conditions and potential opportunities for the City to update its regulations on affordable housing.
- Our branding and marketing campaign will attract more people and businesses to the area and the installation of proper wayfinding signage will make spending time here more convenient and enjoyable.

Other priorities in our plans for fiscal year 2022 include the following:

- West Dixie Highway Streetscape Improvements (*Great Place to Live*)
- Snake Creek Canal Improvements (*Great Place to Live*)
- Center for Senior Citizens (Container Facility) (*Great Place to Live; Exceptional Customer Services*)
- Corona del Mar Septic to Sewer Installation (*Great Place to Live*)

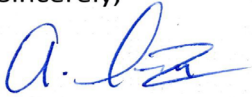


CITY OF NORTH MIAMI BEACH, FLORIDA

- Enhanced Police Staffing and Services (*High Performing City Organization*)
- Art in Public Places Program (*Great Place to Live*)
- CRA Land Acquisition (*Vibrant Downtown*)
- Employee Compensation and Classification Study (*High Performing Organization*)
- NMBLane Transit Route Expansion (*Great Place to Live*)

I conclude this budget process in gratitude for the opportunity to serve as your city manager. I am thankful to the Mayor and Commission for their clear direction and their confidence in my ability to lead our organization's advancement. I am thankful to the staff who have in these few short months made apparent their affection for this City and their dedication to providing our public with stellar service. To our residents, businessowners, property owners, and visitors, I extend my appreciation for providing the resources and sense of community that make our work both possible and meaningful.

Sincerely,



Arthur H. Sorey, III
City Manager

CITY OF NORTH MIAMI BEACH, FLORIDA

STRATEGIC PLAN

FISCAL YEAR ENDING SEPTEMBER 30, 2021

City of North Miami Beach: Strategic Plan

One Vision • One Mission
 One City

VISION

NORTH MIAMI BEACH

...will be a beautiful and safe residential community in South Florida.
...will have opportunities for active and healthy living and convenient mobility.
...will have a vibrant “Downtown” and thriving major corridors.

MISSION

The MISSION of the North Miami Beach City Government is to provide:

Excellent municipal services in a
financially responsible and environmentally conscious manner,
while engaging our residents

GOALS

- Financially Sound
- Place to Live: Beautiful, Safe and Livable
- High Performing City Organization Providing Great Customer Services
- Revitalized Downtown and Major Corridors



CITY OF NORTH MIAMI BEACH, FLORIDA



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of North Miami Beach
Florida**

For the Fiscal Year Beginning

October 01, 2020

Christopher P. Morill

Executive Director

CITY OF NORTH MIAMI BEACH, FLORIDA

CITY PROFILE

FISCAL YEAR ENDING SEPTEMBER 30, 2022



Mayor Anthony F. DeFillipo



Commissioner Daniela Jean



Commissioner Barbara Kramer



Commissioner McKenzie Fleurimond



Commissioner Fortuna Smukler



Commissioner Paule Villard



Commissioner Michael Joseph



CITY OF NORTH MIAMI BEACH, FLORIDA

CITY PROFILE (continued)

FISCAL YEAR ENDING SEPTEMBER 30, 2022

The City of North Miami Beach was incorporated on October 4, 1926 and operates under a Commission-Manager form of government. The City Commission is comprised of the Mayor and six Commissioners. Together they are responsible for enacting ordinances, resolutions and regulations governing the City as well as appointing the members of various advisory boards, the City Manager, City Attorney and City Clerk. As Chief Administrative Officer, the City Manager is responsible for the enforcement of laws and ordinances and appoints and supervises the department directors of the City.

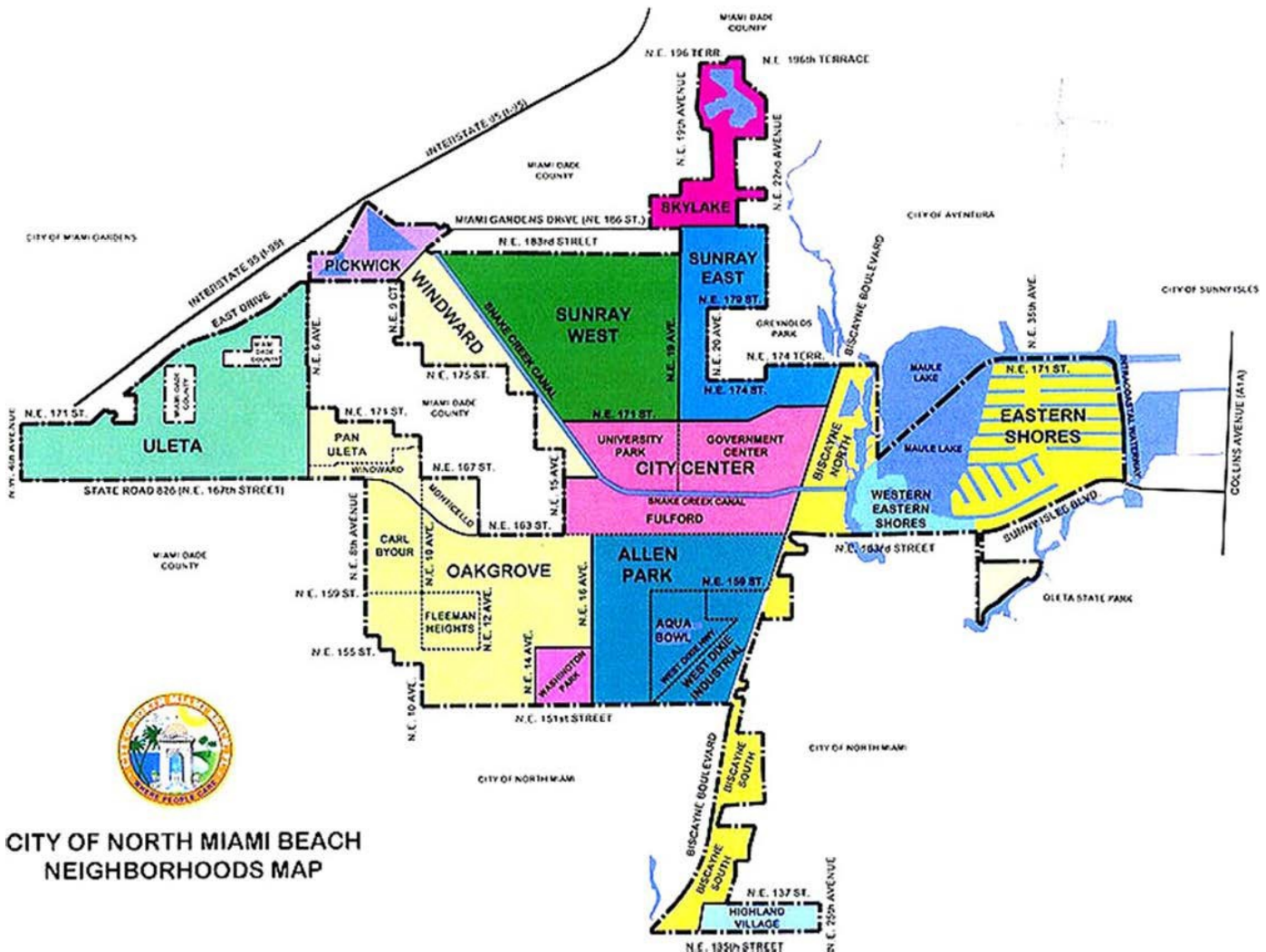
The City of North Miami Beach is a first-tier suburb covering an area of five and one third square miles located in northeastern Miami-Dade County, which is in the southeastern part of Florida. Located midway between Miami and Fort Lauderdale with excellent regional highway access, it is primarily a residential and shopping community. A variety of diverse dining opportunities exist in the City, including various waterfront dining options. Single-family and multi-family residential uses amount to 38 percent and 12 percent, respectively, of the City's land area. Commercial uses represent 15 percent of the City's land area. Industrial development occupies five percent of the City's land area. Actual manufacturing activities are limited to a few small fabricating enterprises. Recreational uses represent 10 percent of the City's land area. Oleta State Park, Miami Dade County's Greynolds Park and the clear, blue waters of the Atlantic Ocean are a short bike ride away. The City of North Miami Beach is home to a campus of Nova Southeastern University as well as ASA College. Florida International University is a short 5- minute commute from the City. The remaining land area is occupied by schools, places of worship and other related establishments.



CITY OF NORTH MIAMI BEACH, FLORIDA

CITY PROFILE (continued)

FISCAL YEAR ENDING SEPTEMBER 30, 2022



The City of North Miami Beach has a tropical climate typical of Miami and the rest of the surrounding South Florida metropolitan area. Summers are hot and humid with high temperatures averaging between 87° and 91°. Winters are mild, with low temperatures ranging from 57° to 64°. The City's wet season lasts from May to October.

During the warm season, which lasts from the end of May to the beginning of October, there is a 61% average chance that precipitation will occur. When precipitation does occur, it is most often in the form of thunderstorms (39%), heavy rain (26%), light rain (23%), and moderate rain (12%). During the cold season, which lasts from December to March, there is a 28% average chance that precipitation will be observed at some point during a given day. When precipitation does occur, it is most often in the form of light rain (58%), heavy rain (18%), moderate rain (17%), and thunderstorms (7%).

Hurricane season starts June 1st and lasts until November 30th.



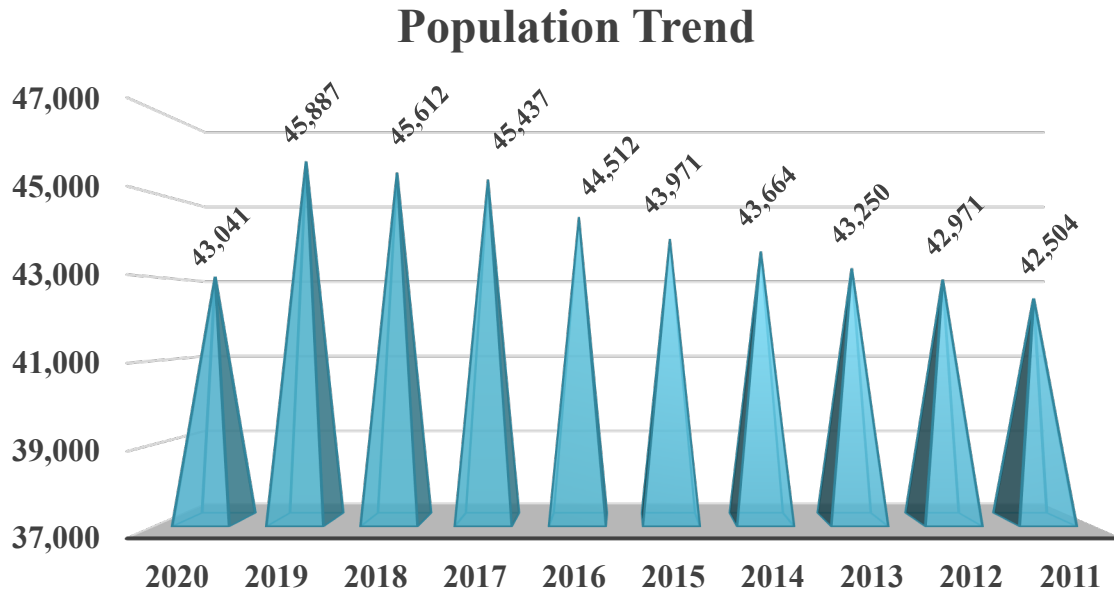
CITY OF NORTH MIAMI BEACH, FLORIDA

CITY PROFILE (continued)

FISCAL YEAR ENDING SEPTEMBER 30, 2022

City of North Miami Beach Demographics

According to the State of Florida Office of Economic and Demographic Research, the population of the City is 43,041 as of July 1, 2019. The following graph displays the population changes over the past ten years.



Comparisons between the City of North Miami Beach and the State of Florida reveal several characteristics of the City. The City is a densely and diverse population. This diversity is celebrated in the uniqueness of shops, dining opportunities and personalities experienced when enjoying the parks or local businesses. With the median income below the State average, housing prices, while increasing in value over the past few years, are largely affordable compared to elsewhere in Miami Dade County.

Population Comparisons	City	State
Population Density	8,602	351
Male population	48.4%	48.9%
Female population	51.6%	51.1%
Married population	38.4%	46.6%
Foreign born	51.9%	20.5%
Median Age	37.2	42.2
Owner-occupied units	47.1%	65.0%
Average household size	3.12	2.65
Median household income	\$40,952	\$53,267
Below poverty level	19.9%	13.6%

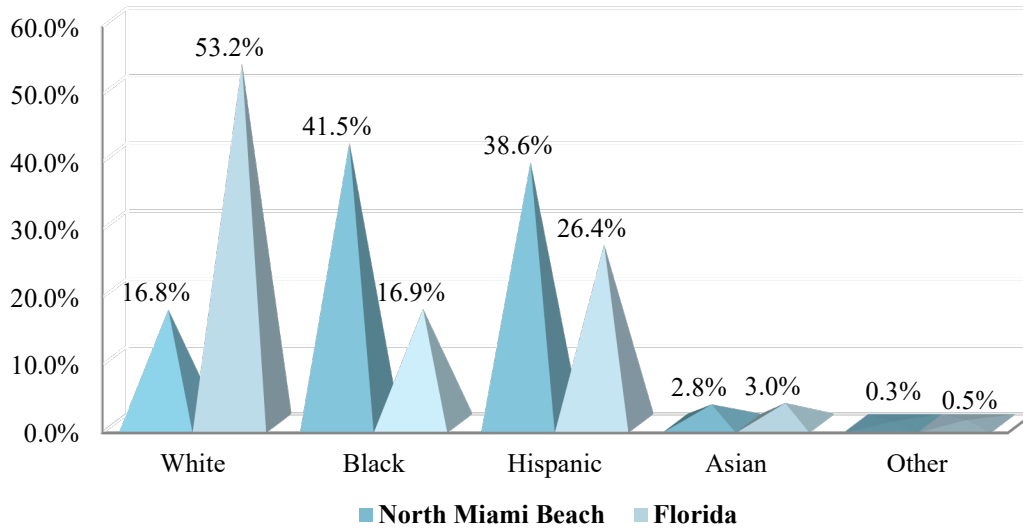
Source: US Census Bureau

CITY OF NORTH MIAMI BEACH, FLORIDA

CITY PROFILE (continued)

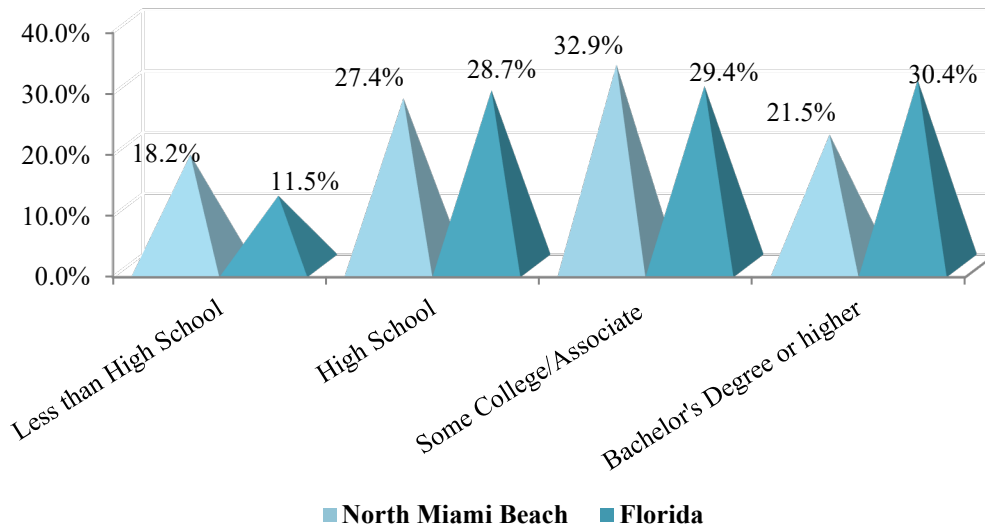
FISCAL YEAR ENDING SEPTEMBER 30, 2022

Ethnicity



Source: U.S. Census Bureau

Education



Source: U.S. Census Bureau



CITY OF NORTH MIAMI BEACH, FLORIDA

CITY PROFILE (continued)

FISCAL YEAR ENDING SEPTEMBER 30, 2022

The City's principal employers are consistent with the residential nature of the area.

Employer	Number of Employees	Employer	Number of Employees
Vitas Innovative Hospice Care	1,224	Winn Dixie	170
Jackson North Medical Center	1,111	Accessible Home Health Care	150
City of North Miami Beach	483	IPIC Theaters	130
Publix Super Markets	287	Lopefra Corp	110
Bryant Security Corporation	213	P.F.Chang's	106

Source: City of North Miami Beach Comprehensive Annual Financial Report
for the Fiscal Year Ended September 30, 2020

The City of North Miami Beach provides a full range of municipal services for its citizens. These include public safety (fire protection is provided by Miami-Dade County), water, sewer, and stormwater utilities, sanitation services, public works, parks and recreation facilities, public library, code compliance, planning and zoning, and economic development.

Parks and Recreational Facilities

The City operates and maintains numerous parks and the following community facilities:

Allen Park/DeLeonardis Youth Center	Julius Littman Performing Arts Theater
Highland Village Community Center	Senator Gwen Margolis Amphitheater
Marjorie & William McDonald Center	Hazel Fazzino Park
Ronald A. Silver Youth Enrichment (YES) Center	Victory Pool Family Aquatic Center & Park
Uleta Park Pool and Community Center	Judge Arthur I. Snyder Tennis Center
Melissa 'Missy' Williams/Washington Park Pool and Community Center	Challenger Park/All Wars Memorial Complex
	Patricia A. Mishcon Athletic Field
	Snake Creek Canal Bike Path/Linear Park

Public Schools

Miami-Dade Public Schools located in the City and in close proximity include:

North Miami Beach Senior High	Greynolds Park Elementary
John F. Kennedy Middle School	Madie Ives Community Elementary
Linda Lentin K-8 Center	Sabal Palm Elementary
Fulford Elementary	Ojus Elementary School

CITY OF NORTH MIAMI BEACH, FLORIDA

CITY PROFILE (continued)

FISCAL YEAR ENDING SEPTEMBER 30, 2022

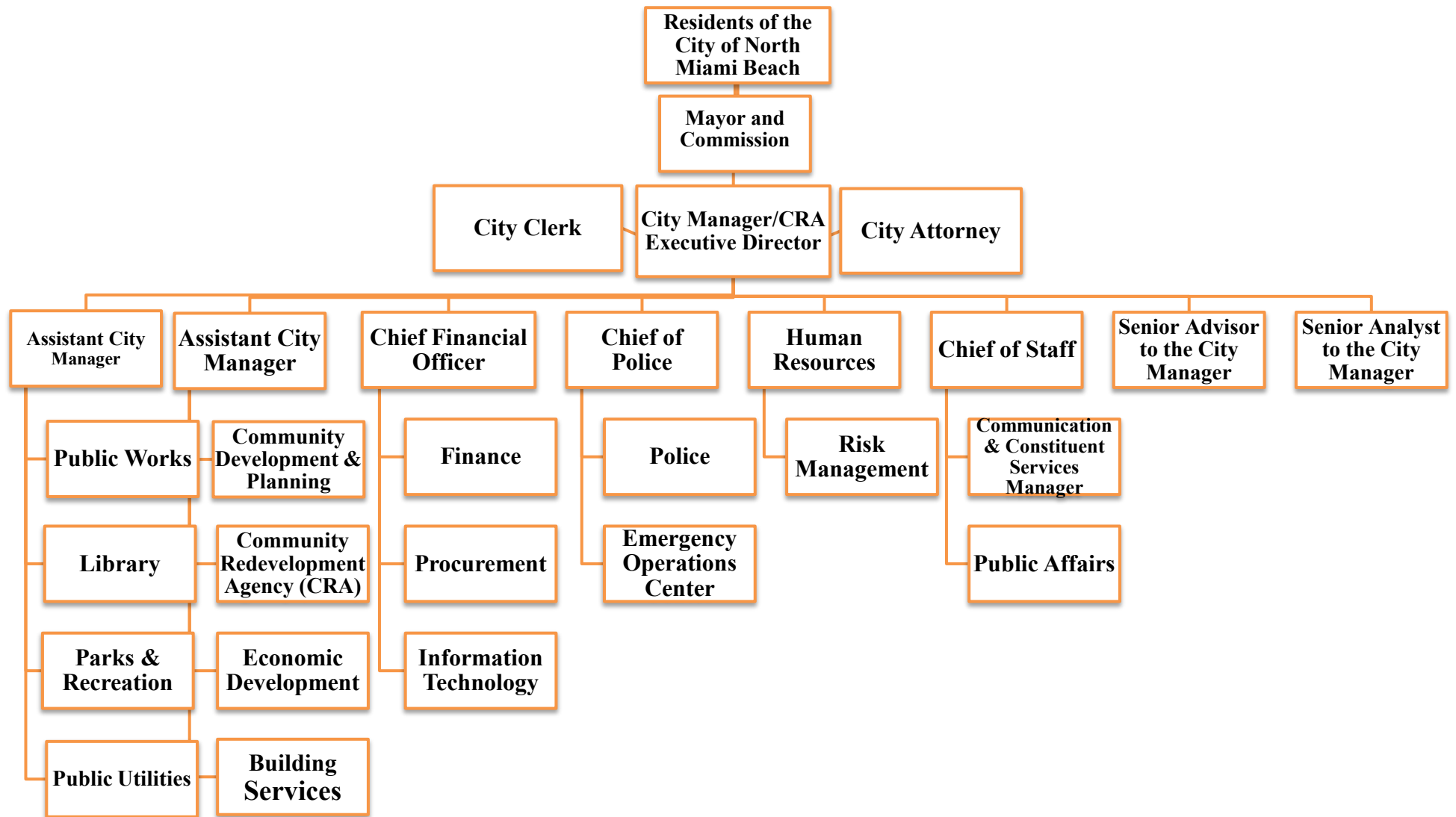
The *North Miami Beach Community Redevelopment Agency (CRA)* was created by the Mayor and City Commission on December 21, 2004 by adopting a resolution declaring the Mayor and City Commission to be the Agency in accordance with Section 163.357 of the Florida Statutes under the Community Redevelopment Act of 1969, enacted by the Florida Legislature. The City Commission acts as the CRA's board of Directors, the Mayor its Chairman, and the City Manager its Executive Director. The purpose of the CRA is the elimination and prevention of blight conditions within the designated community redevelopment area. The CRA is a special revenue fund of the City of North Miami Beach and, therefore, has been included as a blended component unit and integral part of the attached budget.



CITY OF NORTH MIAMI BEACH, FLORIDA

ORGANIZATION CHART

FISCAL YEAR ENDING SEPTEMBER 30, 2021



CITY OF NORTH MIAMI BEACH, FLORIDA

STAFFING SUMMARY

FISCAL YEAR ENDING SEPTEMBER 30, 2022

DEPARTMENT / FUND	FY 2020 ADOPTED BUDGET	FY 2021 ADOPTED BUDGET	FY 2022 PROJECTED BUDGET
Mayor & Commission	1.5	2.3	2.3
City Clerk	4	4	4
City Attorney	5	0	0
City Manager	7.25	5.75	7.36
Public Affairs and Community Engagement	2.5	2.7	2.7
Procurement	4	5	5
Community Development	5	5	6.75
Business Tax Receipts (BTR)	2	2	2
Code Enforcement	6	6	6
Human Resources/Risk Management	8	8	8
Finance/Grants	14	14	14
Police/Grants/LETF	151	146	149
Library	9	9	9
Parks & Recreation	31	30	30
Public Works/CITT	37.5	38	39.85
Community Redevelopment Agency (CRA)	1.75	2	6.64
Stormwater Fund	5	5.5	5.5
Water/Wastewater Fund	9	101	90
Building Permit Fund	15	15.25	16.25
Solid Waste Fund	14.5	14.5	14.65
Information Technology	8	8	7
Customer Service		26	29
TOTAL	341	450	455

Department	Additional Staffing/Changes
City Manager (CM)	Senior Advisor to City Manager, Senior Management Analyst 14% of CM to Community Redevelopment Agency (CRA) 25% of Assistant City Manager to CRA 25% of Assistant City Manager to Building Department
Community Development	Principle Planner, Economic Development Manager 25% to CRA
Community Redevelopment Agency (CRA)	Police Officers (2), Administrative Assistant, Code Enforcement Officer
Customer Service	Customer Service Liaison, Systems Analyst, Customer Service Associate
Information Technology	Senior Manager Reclassified to IT Director
Police	Community Service Officers (2), Crime Prevention Specialist
Public Works	Utility Worker II, Assistant Director 15% to Solid Waste Inspections Manager 50% to Stormwater
Solid Waste	Public Works Assistant Director 15% to Solid Waste
Water/Wastewater	Transitioned from Outsourcing



CITY OF NORTH MIAMI BEACH, FLORIDA

CITY ORGANIZATION

FISCAL YEAR ENDING SEPTEMBER 30, 2022

The City's organization chart and staffing summary represent management's interpretation of the labor elements necessary to implement the directives and guidance provided by the Mayor and Commission. That guidance has been formed into a strategic plan that details the Commission's Vision and Priorities. The plan is further refined into a set of goals and initiatives that can be converted into measurable actions. Those actions are then implemented and monitored to determine the progress toward achievement of those goals. The following chart contains a list of the Commission priorities and the departments that are taking action to achieve the desired goal.

Fund Type	Departments	Great Place to Live: Beautiful, Safe and Livable	Financially Sound City Government	High Performing City Organization Providing Exceptional Customer Services	Vibrant Downtown and Major Corridors
General Fund	Mayor & Commission	X	X	X	X
General Fund	City Clerk		X	X	
General Fund	City Attorney		X	X	
General Fund	City Manager	X	X	X	X
General Fund	Public Affairs	X	X	X	
General Fund	Procurement		X	X	
General Fund	Community Development	X	X	X	X
General Fund	Human Resources & Risk Management		X	X	
General Fund	Finance		X	X	
General Fund	Police	X	X	X	
General Fund	Library	X	X	X	
General Fund	Parks and Recreation	X	X	X	
General Fund	Public Works	X	X	X	X
Special Revenue Fund	Community Redevelopment Agency	X	X	X	X
Enterprise Fund	Stormwater	X	X	X	
Enterprise Fund	Water	X	X	X	
Enterprise Fund	Wastewater	X	X	X	
Enterprise Fund	Building Permit Fund	X	X	X	
Enterprise Fund	Solid Waste	X	X	X	
Internal Service Fund	Information Technology	X	X	X	
Internal Service Fund	Customer Service		X	X	

BUDGET OVERVIEW



CITY OF NORTH MIAMI BEACH, FLORIDA

BUDGET OVERVIEW

FISCAL YEAR ENDING SEPTEMBER 30, 2022

A budget is a financial plan that allocates resources to deliver priority services, facilities and equipment. Budgeting is an extensive process that results in a budget document, an accounting ledger, a spending plan and a system to review progress in meeting goals and to define and quantify new and updated goals.

The approved budget document is the City's spending policy created through recommendations by the City Manager to the Mayor and Commission. The Commission and the City Manager have been engaged in ongoing dialogue about services throughout the year. Additionally, the community is engaged through a series of budget workshops and budget hearings where Commission provides budgetary instructions in advance of formal budget presentation. The City Manager and team develop the budget to meet the goals, objectives and strategies expressed by the Commission who represent the interests of all City residents and businesses. Upon adoption by Commission, which is the only body that can make it law, the City Manager is authorized to make certain expenditures in order to accomplish the goals established by the Commission.

Certain steps are common to sound budgeting processes:

- Policy Development
- Financial Planning
- Service or Operations Planning and
- Communications

Operating budgets for all funds adhere to the modified accrual basis of accounting. In accordance with this convention, recognition of revenues occurs when they become available and measurable. Expenses are recognized in the period goods and services are received or when liabilities have been incurred. Expenditures for capital outlay are budgeted rather than depreciation expense. Likewise, debt issuance is recognized as revenue and debt service payments as expenses. Unrestricted net assets/unreserved fund balances (residual liquid assets resulting from prior operations) are appropriated when necessary and included as revenue on a budgetary basis but are eliminated for financial reporting.

The City adopts a balanced budget so that expenditures approved for City purposes will not exceed the estimate of income expected from all sources, including available balances from prior years. This policy applies to expenditures and revenues within each fund, such that each fund is a self-balancing set of accounts.

Budgetary control is legally maintained at the department level. The City Manager is authorized to amend, modify, or otherwise adjust the City's annual budget in accordance with the spending limitations as established by Chapter 3 *Purchasing* of the North Miami Beach Code of Ordinances pursuant to the Budget Resolution. Other amendments to the budget require authorization by the City Commission. The City's united approach to tasks to be performed during the fiscal year is based on the vision, mission and goals as laid out in this adopted plan and is evidenced in every project, initiative, and line item.



CITY OF NORTH MIAMI BEACH, FLORIDA
ANNUAL BUDGET PROCEDURES AND CALENDAR

FISCAL YEAR ENDING SEPTEMBER 30, 2022

Florida Statutes (Chapter 200.65), known as TRIM (Truth In Millage) require that all city governments prepare, approve, adopt and execute an annual budget for such funds as may be required by law or by sound financial practices and generally accepted accounting principles. Accordingly, the following procedures have been established for budget adoption:

Truth In Millage

The City is required to hold two public hearings for adoption of a property tax rate and budget. The first public hearing is advertised by the Property Appraiser mailing to each property owner a TRIM notice. In addition to notification of this first public hearing, the TRIM notice contains the following information:

1. Prior year millage rate.
2. Current year proposed millage rate.
3. Current year rolled-back rate.
4. The date, time and meeting place of the Tentative Budget Hearing.

The second public hearing is advertised by means of a newspaper advertisement summarizing the revenues and expenditures in the budget tentatively approved at the first public hearing.

The calendar represents the annual budget process as previously described.

April	Departments submit operating and 5-year capital improvement projects budget requests to the Finance Department
May	Departmental meetings with Finance and the Budget Review Committee to review and revise budget requests.
June	Final adjustments are made and the proposed balanced budget is submitted to the City Manager for final review.
July/August	The proposed operating and 5-year capital improvement projects budgets are presented to Mayor and Commission through a series of public workshops. The workshops were held on July 13th and August 30th, 2021.
September	Two budget hearings are conducted to set the millage rate and adopt the budget.
October	The adopted budget becomes effective on the first. Compliance with Chapter 200, F.S. is certified to the Florida Department of Revenue.

**Public hearings on the Fiscal Year 2022 budget were held in Commission Chambers on
September 13, 2021 at 6:00 PM and September 21, 2021 at 5:30 PM.**

CITY OF NORTH MIAMI BEACH, FLORIDA

BASIS OF ACCOUNTING AND BUDGETING

FISCAL YEAR ENDING SEPTEMBER 30, 2022

Basis of Accounting & Budgeting

The City uses funds and account groups to report on its financial position and the results of its operations. Fund accounting is designed to demonstrate legal compliance, and to aid financial management by segregating transactions related to certain government functions or activities.

A fund is defined by Generally Accepted Accounting Principles (GAAP) as "a fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities and balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations."

Funds are classified into three categories: governmental, proprietary, and fiduciary. Each category, in turn is divided into separate "fund types."

Governmental funds are used to account for all or most of a government's general activities, including the collection and disbursement of earmarked monies (special revenue funds), the acquisition or construction of general fixed assets (capital project funds) and the servicing of long-term debt (debt service funds). The general fund is used to account for all activities of the general government not required to be accounted for in another fund.

Proprietary funds are used to account for activities similar to those found in the private sector, where the determination of net income is necessary or useful to sound financial administration. Goods or services from such activities can be provided either to outside parties (enterprise funds) or to other departments or agencies primarily within the government (internal service funds).

Fiduciary funds are used to account for assets held on behalf of outside parties, including other governments or on behalf of other funds within the government. When these assets are held under the terms of a formal trust agreement, the fiduciary funds are classified as pension trust funds, nonexpendable trust funds or expendable trust funds. The terms "nonexpendable" and "expendable" refer to whether or not the government is under an obligation to maintain the trust principal. Agency funds generally are used to account for assets that the government holds on behalf of others as their agent. The City does not adopt budgets for any Fiduciary funds.

All governmental fund types, expendable trust funds and agency funds use the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual (i.e., when they become both measurable and available). "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures, other than interest on long-term debt, are recorded when the liability is incurred.



CITY OF NORTH MIAMI BEACH, FLORIDA

FUND DESCRIPTIONS

FISCAL YEAR ENDING SEPTEMBER 30, 2022

The City uses the following fund types:

GOVERNMENTAL FUND TYPES

Governmental Funds are those through which most governmental functions of the City are financed. The acquisition use and balances of the City's expendable financial resources and the related liabilities (except those accounted for in proprietary funds) are accounted for through governmental funds. The measurement focus is upon determination of changes in financial position, rather than upon net income determination. The following are the City's governmental fund types that are budgeted:

General Fund - The General Fund is the City's primary operating fund. It accounts for all of the financial resources of the general government, except for those required to be accounted for in another fund.

Special Revenue Funds - Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than expendable trusts, or major capital projects) that are legally restricted to expenditures for specified purposes. The City budgets the following Special Revenue Funds:

Governmental Impact Fees - This fund represents revenues from charges imposed on new development representing a total or partial reimbursement for the cost of additional public safety, beautification and Parks and Recreation facilities or services necessary as the result of new development. This fund is combined with the General Fund for financial statement presentation.

Transit Surtax Fund - This Fund receives revenues based on a one half of one percent discretionary sales surtax on all transactions occurring in Miami-Dade County. Sales, use, rentals, admissions and other transactions are subject to the state tax. Surtax proceeds may only be expended for transportation and transit purposes.

Community Redevelopment Agency (CRA) - This fund is a blended component unit and exists to account for monies received from Tax Increment Financing (TIF) from the City of North Miami Beach and Miami-Dade County to eliminate slum and blight conditions in the area designated as the CRA which was created in 2004 in accordance with Section 163.357, Florida Statutes under the Community Redevelopment Act of 1969.

Eastern Shores Security Special Taxing District – This fund is used to account for the activities related to the guardhouse located at the 35th Avenue entrance to the Eastern Shores subdivision. The Special Taxing District was created on November 21, 1995 for the purpose of providing security for the area. Residents are levied a non-ad valorem assessment on their tax bill to fund the activities of the district. Responsibility for the administration of the district was transferred from Miami-Dade County to the City of North Miami Beach on February 2, 2018.

CITY OF NORTH MIAMI BEACH, FLORIDA

FUND DESCRIPTIONS (continued)

FISCAL YEAR ENDING SEPTEMBER 30, 2022

Special Revenue Funds (continued)

Eastern Shores First Addition Security Guard Special Taxing District – This fund is used to account for the activities related to the guardhouse located at the 164th Street entrance to the Eastern Shores subdivision. The Special Taxing District was created on April 7, 1994 for the purpose of providing security for the area. Residents are levied a non-ad valorem assessment on their tax bill to fund the activities of the district. Responsibility for the administration of the district was transferred from Miami-Dade County to the City of North Miami Beach on February 2, 2018.

The City does not budget the following Special Revenue Funds:

Grants Fund – This fund is an accumulation of the various federal, state and local grants the City receives. Grants maintain individual budgets and are not a part of the annual budget process.

Forfeitures Fund -This fund is used to account for monies received from federal and state sources that consist of asset sharing of properties seized as a result of a criminal violation. Expenditures are made for specific qualifying law enforcement programs, in accordance with the State of Florida Statutes, Chapter 932; The United States Department of Justice and the United States Department of the Treasury publication, *Guide to Equitable Sharing for State, Local, and Tribal Law Enforcement Agencies*. It is unlawful to budget Equitable Sharing revenues. Commission appropriates funds based on requests by the Chief of Police.

Capital Project Funds - Capital Project Funds are used to account for the acquisition or construction of capital assets. The City budgets for the following Capital Project Fund:

Alley Restoration Program – This fund is used to account for improvements to the City's alley infrastructure in order to facilitate traffic flow of solid waste equipment, stormwater run-off and trash collection.

Debt Service Funds – Debt Service Funds are used to account for the resources accumulated and payments made for principal and interest on long-term debt obligations of governmental funds. The debt service funds have been combined for presentation in this document. The Series 2007A is combined with the CRA for financial statement presentation.

The City budgets for the following Debt Service Funds:

Series 2011 – This fund is used to account for the principal and interest payments relating to the \$14,835,000 promissory note issued to defease the Series 2000B bonds originally issued to fund improvements related to the 'Proud Neighborhood' plan. This is a general obligation bond funded by a voted debt millage.



CITY OF NORTH MIAMI BEACH, FLORIDA

FUND DESCRIPTIONS (continued)

FISCAL YEAR ENDING SEPTEMBER 30, 2022

Debt Service Funds (continued)

Chase Bank, N.A.

Promissory Note Series 2011	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2022	\$ 760,000	\$ 454,872	\$ 1,214,872
2023	800,000	417,047	1,217,047
2024	845,000	377,161	1,222,161
2025	895,000	334,971	1,229,971
2026	940,000	290,478	1,230,478
2027-2031	5,520,000	696,613	6,216,613
	<u>\$ 9,760,000</u>	<u>\$ 2,571,142</u>	<u>\$ 12,331,142</u>

Series 2012 – This fund is used to account for the debt service of the \$8,190,000 promissory note issued to defease the Series 2002A Series Capital Appreciation and Term Bonds. The 2002A bond proceeds were used to defease the Series 1994 bonds originally issued to fund the expansion of the police station and various neighborhood improvements. This is a general obligation bond funded by a voted debt millage.

Chase Bank, N.A.

Promissory Note Series 2012	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2022	\$ 730,000	\$ 56,500	\$ 786,500
2023	745,000	38,046	783,046
2024	760,000	19,212	779,212
	<u>\$ 2,235,000</u>	<u>\$ 113,758</u>	<u>\$ 2,348,758</u>

Series 2007A – This fund is used to account for the principal and interest payments relating to a \$3,000,000 CRA loan. The bond proceeds were used to fund infrastructure improvements in the CRA area. TIF revenue is pledged to fund this debt issue.

Bank of America, CRA Non-taxable

Series 2007A	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2022	\$ 166,667	\$ 25,279	\$ 191,946
2023	166,667	20,346	187,013
2024	166,667	15,414	182,081
2025	166,667	10,481	177,148
2026	166,667	4,851	171,518
2027	83,331	1,623	84,954
	<u>\$ 916,666</u>	<u>\$ 77,994</u>	<u>\$ 994,660</u>

CITY OF NORTH MIAMI BEACH, FLORIDA

FUND DESCRIPTIONS (continued)

FISCAL YEAR ENDING SEPTEMBER 30, 2022

PROPRIETARY FUND TYPES

Proprietary Funds are used to account for the City's activities that are similar to those often found in the private sector. The measurement focus is upon determination of net position. Goods or services from such activities can be provided either to other departments or agencies primarily within the government (Internal Service Funds) or to outside parties (Enterprise Funds).

The City budgets for the following **Enterprise Funds**:

The City's Utility Enterprise Funds: Stormwater, Water, Wastewater, and Solid Waste which provide full service utility services to the community. Revenues are derived from charges to customers and expenditures are made for payroll and cost of operations, as well as capital expenditures.

The Building Permit Fund – This fund accounts for activities as they relate to the issuance of building permits to residences and businesses within the City.

The Proprietary Impact Fees Funds - These funds represent revenues from charges imposed on new development. Such charges represent a total or partial reimbursement for the cost of additional water and wastewater facilities or services necessary as the result of new development. These funds are combined for presentation in this document and are combined with the Water and Wastewater Funds as appropriate for financial statement presentation.

Internal Service Funds are used to account for operations that provide a service to other departments within the City. The costs of centralized services are allocated among the various departments. The City budgets the following internal service funds: Self Insurance, Workers' Compensation, Customer Service and Information Technology. The Self-Insurance Fund and the Workers' Compensation Fund are combined with the General Fund for financial statement presentation. The Customer Service Fund provides services specifically for the Enterprise Funds and is therefore included with the Business-type activities for reporting purposes. The Information Technology Fund activities are allocated between Governmental activities and Business-type activities for reporting purposes.



CITY OF NORTH MIAMI BEACH, FLORIDA

BENCHMARKING

FISCAL YEAR ENDING SEPTEMBER 30, 2022

Each year, the State of Florida publishes financial condition assessment procedures that includes five years of data, financial indicator calculations, and benchmarks with similar governments. The benchmarks are classified in three groups: (1) fund type and population, (2) fund type and property values, or (3) fund type, population and property values. For purposes of this analysis, the City has selected group (3) fund type, population and property values. Other key performance indicators and trend information are listed among the various City departments.

The City's peer group includes 19 Florida municipalities. The rankings indicate at or above average performance regarding ten of the twenty-five indicators. The City ranks at or above average in 4 of 5 Fund Balance indicators. The City's rankings in all the benchmarking categories are presented on the following page.

CITY OF NORTH MIAMI BEACH, FLORIDA

BENCHMARKING (continued)

FISCAL YEAR ENDING SEPTEMBER 30, 2022

FINANCIAL INDICATORS			
	INDICATOR	WARNING TREND	RANK
1	Change in Net Position / Beginning Net Position	The percent change in net position indicates how the government's position changed during the year (positive or negative) as a result of resource flow.	7
2	Unassigned and Assigned Fund Balance + Unrestricted Net Position (Constant \$)	Declining results may indicate that the local government could have difficulty maintaining a stable tax and revenue structure or adequate level of services. Deficits may indicate a financial emergency.	2
3	Unassigned and Assigned Fund Balance / Total Expenditures - General Fund	Percentages decreasing over time may indicate unstructured budgets that could lead to future budgetary problems for the local government even if the current fund balance is positive.	2
3	Unassigned and Assigned Fund Balance / Total Expenditures - Governmental Funds		4
4	Current Cash & Investments / Current Liabilities - General Fund	Percentages decreasing over time may indicate that the local government has overextended itself in the long run or may be having difficulty raising the cash needed to meet its current needs.	9
4	Current Cash & Investments / Current Liabilities - Governmental Funds		10
4	Current Cash & Investments / Current Liabilities - Proprietary Funds		16
5	Current Cash & Investments/ Total Expenditures or Total Operating Expenses divided by 12 - Governmental Funds	Percentages decreasing over time may indicate that the local government has overextended itself in the long run or may be having difficulty raising the cash needed to meet its current needs.	9
5	Current Cash & Investments/ Total Expenditures or Total Operating Expenses divided by 12 - Proprietary Funds		14
6	Current Liabilities/ Total Revenues or Total Operating Revenues - Governmental Funds	Increasing results may indicate liquidity problems, deficit spending, or both.	13
6	Current Liabilities/ Total Revenues or Total Operating Revenues - Proprietary Funds		18
7	Long-Term Debt (Constant\$)/ Population	Results increasing over time may indicate that the local government has a decreasing level of flexibility in how resources are allocated or decreasing ability to pay its long-term debt.	6
8	Excess of Revenues Over (Under) Expenditures/ Total Revenues	Decreasing surpluses or increasing deficits may indicate that current revenues are not supporting current expenditures.	13
9	Operating Income(Loss)/ Total Operating Revenues	Decreasing income or increasing losses may indicate that current revenues are not supporting current expenses.	11
10	Intergovernmental Revenues/ Total Revenues or Total Operating Revenues - Governmental Funds	Percentages increasing over time indicate a greater risk assumed by the local government due to increased dependence on outside revenues.	10
11	Unassigned and Assigned Fund Balances or Unrestricted Net Position / Total Revenues or Total Operating Revenues - Governmental Funds	Decreasing results may indicate a reduction in the local government's ability to withstand financial emergencies or its ability to fund capital purchases without having to borrow.	4
11	Unassigned and Assigned Fund Balances or Unrestricted Net Position / Total Revenues or Total Operating Revenues - Proprietary Funds		13
12	Total Revenues (Constant\$)/ Population	Decreasing results indicate that the local government may be unable to maintain existing service levels with current revenue sources.	10
13	Debt Service/ Total Expenditures	Percentages increasing over time may indicate declining flexibility the local government has to respond to economic changes.	9
14	Total Expenditures (Constant \$)/ Population	Increasing results may indicate that the cost of providing services is outstripping the local government's ability to pay (i.e., the local government may be unable to maintain services at current levels).	9
15	(Accumulated Depreciation / Capital Assets) - Governmental Funds	This is the percentage of assets depreciated. A increasing trend suggests that a local government is not systematically investing in its capital assets which may indicate increasing deferred replacement or maintaince costs.	19
15	(Accumulated Depreciation / Capital Assets) Proprietary Funds		10
16	Pension Plan Ratio - General Employees	Ideally the Plan Fiduciary Net Position as a Percentage of Total Penion Liability ratio should be increasing over time. Decreasing trend may indicate an increasing burden on the tax base and/or poor plan management.	18
16	Pension Plan Ratio - Police & Fire Combined		6
18	Millage Rate	Millage rates approaching the statutory limit may indicate that the local government has a reduced ability to raise additional funds when needed.	18



CITY OF NORTH MIAMI BEACH, FLORIDA

FINANCIAL POLICIES

FISCAL YEAR ENDING SEPTEMBER 30, 2022

Capitalization Policy

Capital assets are defined by the City as assets with an initial, individual cost of more than \$5,000 for tangible capital assets, \$30,000 for software and \$75,000 for easements. Outlays for capital assets and improvements including design, engineering, installation and similar costs are budgeted in all funds. Periodically throughout the year, capital outlay accounts in the proprietary funds are transferred into capital asset accounts. Available budget amounts are not restored during this process. Capital assets are depreciated using the straight-line method over the following useful lives:

<u>Asset</u>	<u>Years</u>
Buildings and utility plant	30-50
Improvements other than buildings	20
Furniture, fixtures, machinery and equipment	5-10
Infrastructure	30

Depreciation and amortization expenses are not included in the operational budgets because they are non-cash transactions.

Reserve Policy

It is the City's policy to maintain an amount equal to at least ten percent of total budgeted revenues of the General Fund as originally adopted as unassigned fund balance in the General Fund. The Unassigned fund balance represents the funds available to balance future budgets. Reserve amounts may be included in the operational budgets of the Water and Wastewater Funds to provide for future repair, replacement and improvement needs of the utilities.

Contingency amounts can be included in the operational budgets of the various funds to provide for unexpected and emergency purchases during the fiscal year.

Investment Policy

The City's investment policy was designed to safeguard the City's surplus funds, provide for the availability of operating and capital funds when needed, and promote an investment return competitive with comparable funds and financial market indices. In an effort to accomplish these objectives, the investment policy identifies various portfolio parameters addressing classes of investment instruments, issue diversification, maturity and duration limits, investment ratings and liquidity. In addition, in accordance with Section 218.415, Florida Statutes, the City's investment policy applies to all cash and investments held or controlled by the City not otherwise classified as restricted assets requiring segregation.

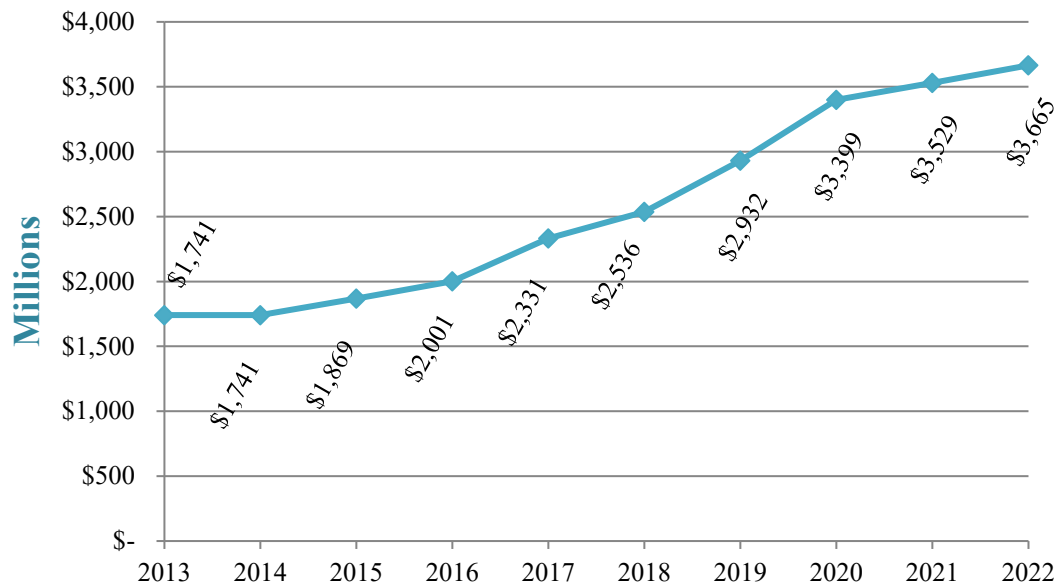
CITY OF NORTH MIAMI BEACH, FLORIDA

REVENUE FORECASTING

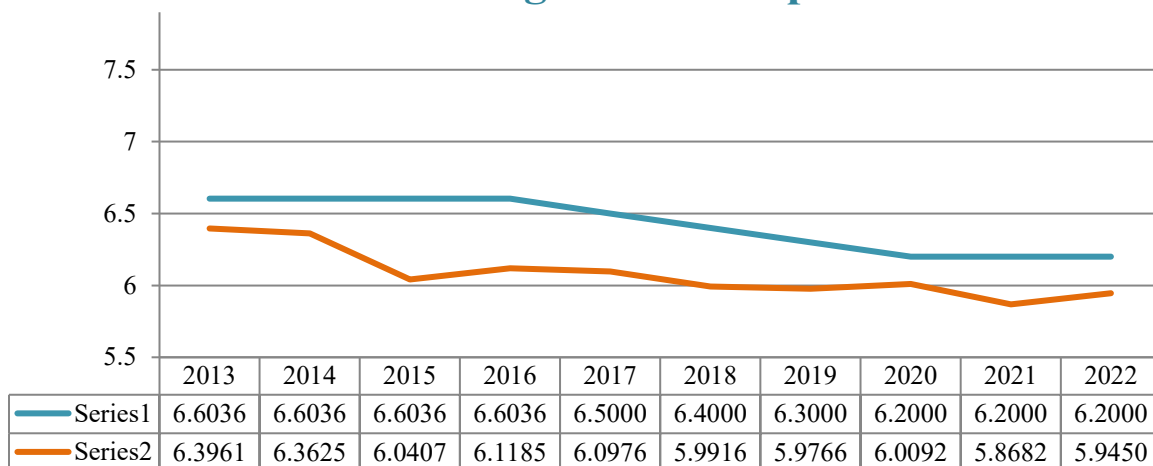
FISCAL YEAR ENDING SEPTEMBER 30, 2022

During budget development, the City forecasts revenues using a variety of techniques. Many of the revenue estimates are provided to the City by outside entities, such as Miami- Dade County, in the case of the taxable property values upon which the City's millage rate will be applied; and the State of Florida in the case of revenues that are collected by the State and allocated to the various counties and municipalities. Examples of those revenue sources are state shared sales taxes, communication services taxes and local option gas taxes. Another technique used to forecast revenues is to examine the trend of the revenue stream over the past several years. This is a useful technique for franchise fees and utility taxes. The final forecasting method bases the revenue on estimated usage of an item or service. This technique is useful for estimating charges for services and licenses and permits. The following graphs display the trends of taxable property values and millage rates over the past ten years.

Taxable Property Value



Millage Rate Comparison





FINANCIAL SCHEDULES



CITY OF NORTH MIAMI BEACH, FLORIDA

MAJOR REVENUE SOURCES

FISCAL YEAR ENDING SEPTEMBER 30, 2022

GOVERNMENTAL FUNDS

General Fund

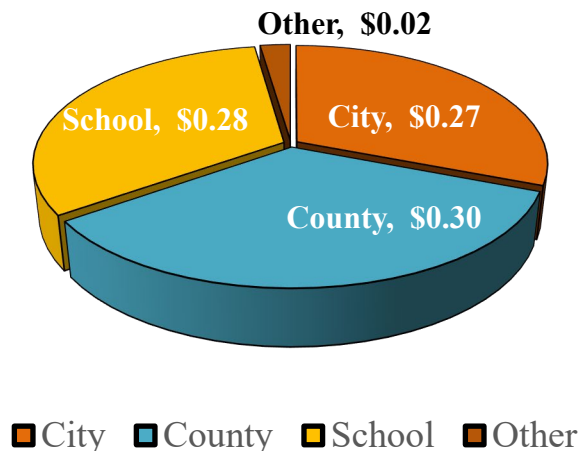
Ad Valorem Property Taxes

The City's property tax is levied every October 1st, on the assessed value listed as of the prior January 1, for all real and personal property located in the City. Property taxes are based on a millage rate (one mil is the equivalent of \$1 per \$1,000 of assessed value or 0.001), which is applied to the total taxable value of all real property and certain tangible personal property. The Miami-Dade County Property Appraiser establishes assessed values and delivers the Certified Taxable Value of each property to the City on or before July 1st of each year. The gross taxable value on January 1, 2021, upon which the 2021-2022 levy was based, is approximately \$3.66 billion.

Depending upon policies established by the City Commission, revenue from Ad Valorem taxes may be used to fund both operating costs and capital projects. The City is permitted by state law to levy taxes up to 10 mills of assessed valuation for the General Fund. State constitutional provisions exist for raising the millage rate above the 10-mil cap by local referendum and for debt service or provision of municipal-type services within the City. The proposed operating millage rate for Fiscal Year 2022 is 6.2000 per \$1,000 of taxable value which is the same as the prior fiscal year's operating millage rate. The adopted debt service millage rate is 0.5740 per \$1,000 of taxable value which is a reduction of 0.0281 from Fiscal Year 2021 debt service millage rate of 0.6021.

Besides the City of North Miami Beach, other agencies levy taxes on the property values established by the Property Appraiser. The following graph displays the allocation of property taxes levied by the various agencies for the previous fiscal year.

Allocation of Ad valorem Taxes



CITY OF NORTH MIAMI BEACH, FLORIDA

MAJOR REVENUE SOURCES (continued)

FISCAL YEAR ENDING SEPTEMBER 30, 2022

General Fund (continued)

Other Taxes

This line item includes Local Option Gas Taxes, Communication Services Taxes, and Franchise Fees among others. In addition, the General Fund receives 10% of net utility revenues in the form of utility service taxes as authorized by the Florida Constitution under home rule authority.

Licenses and Permits

The City charges its customers a fee to operate a business within the City of North Miami Beach city limits. Also, included are charges for construction permits.

Intergovernmental Revenues

Intergovernmental Revenues are assessed and collected by the State of Florida then allocated and returned to the municipalities and counties. The largest portion of State Shared Revenues is sales tax. The current sales tax rate in Miami-Dade County, Florida is 7.0% and is levied upon retail and motor vehicle sales, rental property, and administration fees to entertainment facilities.

Charges for Services

This line item includes rentals of park facilities, proceeds from admissions to special events, tuition for summer camps, fees charged for public records and public hearings, off duty police officers and similar charges for the performance of specific tasks or the production of specific documents.

Fines and Forfeitures

These revenues reflect the collection of various fines such as those imposed for traffic tickets, parking tickets and code enforcement actions.

Other Revenue

Revenues under this line item include lease payments on rental property, proceeds from certain insurance, legal and negotiated settlements, investment income and other miscellaneous revenue.

Interfund Transfers

Unless otherwise noted transfers are made from the enterprise funds to the General Fund to cover the enterprise fund's proportionate share of costs related to administrative services provided by the General Fund.

Special Revenue Funds

Governmental Impact Fees

The city collects these fees during the building permit process. A multiplier of the building square footage is charged to mitigate the impact from new developments. Separate impact fees are charged for Public Safety and Parks and Recreation.

CITY OF NORTH MIAMI BEACH, FLORIDA

MAJOR REVENUE SOURCES (continued)

FISCAL YEAR ENDING SEPTEMBER 30, 2022

Special Revenue Funds (continued)

Transit Surtax Fund

Revenues for the fund are based on a one half of one percent discretionary sales surtax on all transactions occurring in Miami-Dade County. Sales, use, rentals, and admissions are subject to the tax. Surtax proceeds may only be expended for transportation and transit purposes.

Community Redevelopment Agency

The CRA is funded using tax increment financing (TIF) which is derived from a portion of county and city ad valorem taxes levied on properties within the designated area. These funds are used to combat neighborhood deterioration and eliminate blight in the designated CRA area.

Debt Service Funds

The revenue for these funds is provided by transfers from other funds, or debt service ad valorem taxes.

Capital Project Fund

Alley Restoration Fund

The revenue for this fund is provided by transfers from other funds.

PROPRIETARY FUNDS

Enterprise Funds

The enterprise funds derive their operating revenue from user charges. Other revenue sources (non-operating) include investment income, proceeds from certain insurance, legal and negotiated settlements and other miscellaneous revenue.

Internal Service Funds

Internal Service Funds' revenues are derived from allocations from user departments. Every City fund that pays salary and benefits contribute to the Liability Self-Insurance and Workers' Compensation Funds. Costs associated with the Information Technologies (IT) Fund are allocated to user funds based on time and effort expended by the IT Fund.





GOVERNMENT-WIDE



CITY OF NORTH MIAMI BEACH, FLORIDA

GOVERNMENT-WIDE REVENUES

FISCAL YEAR ENDING SEPTEMBER 30, 2022

The following pages provide a summary of the governmental-wide revenues and expenses of budgeted funds. Fiscal year 2020 actual values may differ from amounts in the Annual Comprehensive Financial Report because of funds that are not part of the budget.

	ACTUAL FY 2020	ADOPTED BUDGET FY 2021	ESTIMATED ACTUAL FY 2021	ADOPTED BUDGET FY 2022
General Fund				
Ad valorem taxes	\$ 19,677,704	\$ 20,791,193	\$ 20,791,193	\$ 21,589,688
Other taxes	17,411,961	17,258,650	17,258,650	17,489,347
Licenses and permits	802,056	907,950	907,950	907,950
Intergovernmental	6,308,501	6,145,376	6,145,376	6,963,602
Charges for services	992,365	1,623,180	1,623,180	1,618,330
Fines and forfeitures	1,468,503	1,513,000	1,513,000	1,513,000
Other revenue	1,131,259	713,500	713,500	698,500
Interfund transfers	6,565,559	6,711,224	6,711,224	6,970,734
Appropriations of prior year balances	-	9,405,392	-	11,608,917
Total General Fund	54,357,907	65,069,465	55,664,073	69,360,068
Special Revenue Funds				
Governmental Impact Fees	8,997	1,383,500	1,383,500	604,323
Transit Surtax	1,706,103	3,486,042	3,488,342	2,795,120
Community Redevelopment Agency	2,600,698	5,978,605	5,978,605	9,024,542
Eastern Shores Security				
Special Taxing District	459,118	448,852	451,152	635,191
Eastern Shores First Addition Security				
Guard Special Taxing District	209,681	213,078	215,378	220,301
Total Special Revenue Funds	4,984,597	11,510,077	11,516,977	13,279,477
Debt Service Funds				
Property taxes	2,002,230	2,021,980	2,021,980	2,001,490
Intergovernmental	846,283	200,200	200,200	200,000
Total Debt Service Funds	2,848,513	2,222,180	2,222,180	2,201,490
Capital Projects Fund				
Interfund transfers	-	293,383	-	293,383
Internal Service Funds				
Liability Self-Insurance	1,812,619	1,945,750	1,407,619	2,169,739
Workers' Compensation	693,748	743,816	762,088	850,178
Information Technology	2,366,332	3,401,173	1,997,256	2,961,623
Utility Customer Service	-	3,596,479	3,596,479	3,621,416
Total Internal Service Funds	4,872,699	9,687,218	7,763,442	9,602,956



CITY OF NORTH MIAMI BEACH, FLORIDA
GOVERNMENT-WIDE REVENUES (continued)

FISCAL YEAR ENDING SEPTEMBER 30, 2022

	ACTUAL FY 2020	ADOPTED BUDGET FY 2021	ESTIMATED ACTUAL FY 2021	ADOPTED BUDGET FY 2022
Enterprise Funds				
Stormwater				
Charges for services	1,499,966	1,420,000	1,420,000	1,420,000
Other revenue	23,156	15,000	15,000	15,000
Appropriations of prior year balances	-	161,657	161,657	782,581
Total Stormwater	1,523,122	1,596,657	1,596,657	2,217,581
Water				
Charges for services	36,346,379	37,365,632	36,991,976	35,114,232
Other revenue	1,762,832	1,214,188	1,202,046	379,770
Appropriations of prior year balances	-	2,279,403	2,279,403	500,000
Total Water	38,109,211	40,859,223	40,473,425	35,994,002
Wastewater				
Charges for services	10,039,941	11,021,100	10,800,678	10,641,996
Other revenue	351,990	875,900	858,382	775,000
Appropriations of prior year balances	-	9,958,000	9,958,000	8,783,500
Total Wastewater	10,391,931	21,855,000	21,617,060	20,200,496
Proprietary Impact Fees	1,349,961	1,350,000	1,282,500	1,350,000
Building Permits				
Charges for services	2,113,060	1,620,736	1,588,321	1,711,773
Other revenue	216,007	41,500	40,670	43,575
Appropriations of prior year balances	-	740,670	725,857	891,088
Total Building	2,329,067	2,402,906	2,354,848	2,646,436
Solid Waste				
Charges for services	9,003,267	9,225,300	9,040,794	15,831,187
Other revenue	2,379,344	1,000	230,000	-
Appropriations of prior year balances	-	755,389	-	-
Total Solid Waste	11,382,611	9,981,689	9,270,794	15,831,187
Total Enterprise Funds	65,085,902	78,045,475	76,595,284	78,239,702
TOTAL ALL FUNDS	\$ 132,149,617	\$ 166,827,798	\$ 153,761,956	\$ 172,977,076

CITY OF NORTH MIAMI BEACH, FLORIDA
GOVERNMENT-WIDE EXPENSES

FISCAL YEAR ENDING SEPTEMBER 30, 2022

	ACTUAL FY 2020	ADOPTED BUDGET FY 2021	ESTIMATED ACTUAL FY 2021	PROPOSED BUDGET FY 2022
General Fund				
Mayor & Commission	\$ 11,137,371	\$ 8,876,174	\$ 8,566,144	\$ 7,895,587
City Clerk	423,979	691,431	653,925	684,983
City Attorney	906,865	930,000	930,000	930,000
City Manager	987,080	1,499,288	1,328,878	2,029,425
Public Affairs and Community Engagement	439,162	533,666	514,082	610,727
Procurement	408,682	514,088	503,081	532,236
Planning and Zoning	826,183	791,851	769,499	1,117,839
Code Compliance	377,225	547,998	534,169	480,931
Business Tax Receipts	143,311	172,979	159,604	182,536
Human Resources	660,070	1,079,951	1,044,742	920,119
Finance	1,373,724	1,548,319	1,510,896	1,753,989
Police	24,364,404	25,429,042	24,855,561	25,849,493
Library	1,158,999	1,404,785	1,361,322	1,490,565
Parks and Recreation	4,726,984	6,360,310	6,214,485	8,194,313
Public Works	6,971,328	14,689,583	14,292,889	16,687,325
Total General Fund	54,905,367	65,069,465	63,239,277	69,360,068
Special Revenue Funds				
Governmental Impact Fees	71,951	1,383,500	1,383,500	604,323
Transit Surtaxes	2,722,199	3,486,042	3,419,641	2,795,120
Community Redevelopment Agency	1,414,708	5,978,605	5,978,605	9,024,542
Eastern Shores Security				
Special Taxing District	407,788	448,852	440,664	635,191
Eastern Shores First Addition Security				
Guard Special Taxing District	158,035	213,078	208,816	220,301
Total Special Revenue Funds	4,774,682	11,510,077	11,431,226	13,279,477
Debt Service Funds				
Principal	2,196,783	1,606,700	1,606,700	1,656,700
Interest and other charges	651,728	615,480	615,480	544,790
Total Debt Service Funds	2,848,511	2,222,180	2,222,180	2,201,490



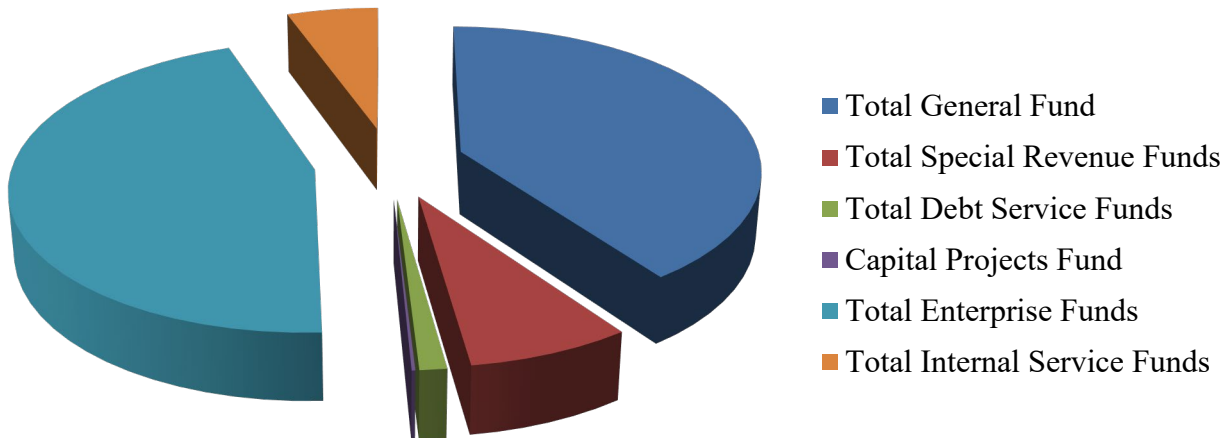
CITY OF NORTH MIAMI BEACH, FLORIDA
GOVERNMENT-WIDE EXPENSES (continued)

FISCAL YEAR ENDING SEPTEMBER 30, 2022

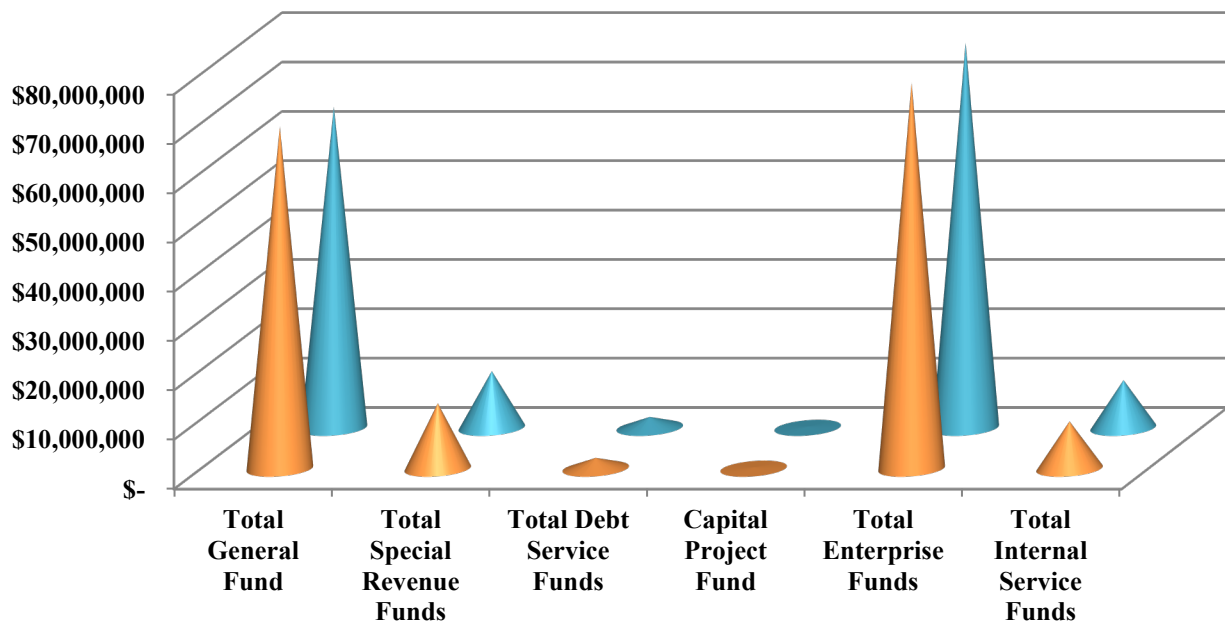
	ACTUAL FY 2020	ADOPTED BUDGET FY 2021	ESTIMATED ACTUAL FY 2021	PROPOSED BUDGET FY 2022
Capital Project Fund				
Capital outlay	-	293,383	-	293,383
Internal Service Funds				
Liability Self-Insurance	1,998,987	1,945,750	1,941,604	2,169,739
Workers' Compensation	660,306	743,816	743,816	850,178
Information Technology	2,408,467	3,401,173	3,299,248	2,961,623
Utility Customer Service	-	3,596,479	3,472,909	3,621,416
Total Internal Service Funds	5,067,760	9,687,218	9,457,578	9,602,956
	ACTUAL FY 2020	ADOPTED BUDGET FY 2021	ESTIMATED ACTUAL FY 2021	PROPOSED BUDGET FY 2022
Enterprise Funds				
Stormwater				
Personnel	565,650	514,273	503,988	470,781
Operating costs	524,345	451,097	428,542	404,150
Capital outlay	-	290,000	290,000	1,200,000
Non-operating costs	432,685	341,287	341,287	142,650
Total Stormwater	1,522,680	1,596,657	1,563,817	2,217,581
Water				
Personnel	1,040,777	7,088,945	4,336,794	7,783,910
Operating costs	29,838,130	20,310,643	19,295,111	12,577,733
Capital outlay	-	1,824,000	1,861,882	3,533,783
Non-operating costs	9,171,328	11,635,635	11,635,635	12,098,576
Total Water	40,050,236	40,859,223	37,129,422	35,994,002
Wastewater				
Personnel	129,373	892,134	874,291	618,779
Operating costs	10,375,388	6,790,870	6,451,327	5,883,391
Capital outlay	-	9,972,000	9,473,400	8,783,500
Non-operating costs	2,527,673	4,199,996	4,199,996	4,914,826
Total Wastewater	13,032,435	21,855,000	20,999,014	20,200,496
Proprietary Impact Fees	9,405	1,350,000	1,323,000	1,350,000
Building Permits				
Personnel	1,835,667	1,667,715	1,634,361	1,777,764
Operating costs	325,472	408,780	388,341	477,925
Capital outlay	-	-	-	-
Non-operating costs	288,623	326,411	319,883	390,747
Total Building	2,449,762	2,402,906	2,342,584	2,646,436
Solid Waste				
Personnel	1,528,485	1,416,902	1,388,564	1,354,601
Operating costs	9,385,251	7,594,387	7,442,499	12,812,659
Capital outlay	-	35,280	35,280	140,000
Non-operating costs	1,055,343	935,120	704,488	1,523,927
Total Solid Waste	11,969,079	9,981,689	9,570,831	15,831,187
Total Enterprise Funds	69,033,596	78,045,475	72,928,667	78,239,702
TOTAL ALL FUNDS	\$ 136,629,917	\$ 166,827,798	\$ 159,278,929	\$ 172,977,076

CITY OF NORTH MIAMI BEACH, FLORIDA
GOVERNMENT-WIDE SUMMARY
 FISCAL YEAR ENDING SEPTEMBER 30, 2022

REVENUE SOURCE



EXPENDITURE COMPARISON



■ **PROPOSED BUDGET FY 2022**
■ **ADOPTED BUDGET FY 2021**



CITY OF NORTH MIAMI BEACH, FLORIDA
SUMMARY OF CHANGES IN FUND BALANCES

FISCAL YEAR ENDING SEPTEMBER 30, 2022

The following chart represents the estimated changes in fund balances of all budgeted funds

	Actual Net Position/ Fund Balance @ 9/30/2020	FY 2021 Expected Revenues	FY 2021 Estimated Appropriations of Net Position/ Fund Balance	FY 2021 Expected Expenditures	FY 2021 Estimated Change in Net Position/ Fund Balance	Estimated Net Position/ Fund Balance @ 9/30/2021
GOVERNMENTAL FUNDS						
General Fund	\$ 31,613,924	\$ 55,664,073	\$ 7,575,204	\$ 63,239,277	\$ (7,575,204)	\$ 24,038,720
Governmental Impact Fee Fund	1,341,321	1,383,500	-	1,383,500	-	1,341,321
Transit Surtax Fund	89,839	3,488,342	-	3,419,641	68,701	158,540
Community Redevelopment Agency	3,161,884	215,378	-	208,816	6,562	3,168,446
Debt Service Funds - Consolidated	76,371	2,222,180	-	2,222,180	-	76,371
Capital Project Fund - Alley Restoration Fund	293,383	-	-	-	-	293,383
ENTERPRISE FUNDS						
Stormwater Fund	4,673,524	1,435,000	-	1,563,817	(128,817)	4,544,707
Water Fund	65,582,580	38,194,022	(1,064,600)	37,129,422	1,064,600	66,647,180
Wastewater Fund	25,110,900	11,659,060	-	20,999,014	(9,339,954)	15,770,946
Proprietary Impact Fees Funds	19,036,398	1,282,500	40,500	1,323,000	(40,500)	18,995,898
Building Permit Fund	9,147,106	1,628,991	713,593	2,342,584	(713,593)	8,433,513
Solid Waste Fund	143,683	9,040,794	530,037	9,570,831	(530,037)	(386,354)
INTERNAL SERVICE FUNDS						
Liability Self-Insurance Fund	2,020,104	1,407,619	-	1,941,604	(533,985)	1,486,119
Workers' Compensation Fund	2,472,538	762,088	-	743,816	18,272	2,490,810
Information Technology	1,947,343	3,596,479	-	3,472,909	123,570	2,070,913

GENERAL FUND



CITY OF NORTH MIAMI BEACH, FLORIDA

GENERAL FUND SUMMARY

FISCAL YEAR ENDING SEPTEMBER 30, 2022

	ACTUAL FY 2020	ADOPTED BUDGET FY 2021	ESTIMATED ACTUAL FY 2021	PROPOSED BUDGET FY 2022
Revenues				
Ad Valorem taxes	\$ 19,677,704	\$ 20,791,193	\$ 20,791,193	\$ 21,589,688
Other taxes	17,411,961	17,258,650	17,258,650	17,489,347
Licenses and permits	802,056	907,950	907,950	907,950
Intergovernmental	6,308,501	6,145,376	6,145,376	6,963,602
Charges for services	992,365	1,623,180	1,623,180	1,618,330
Fines and forfeitures	1,468,503	1,513,000	1,513,000	1,513,000
Other revenue	1,131,259	713,500	713,500	698,500
Interfund transfers	6,565,559	6,711,224	6,711,224	6,970,734
Appropriations of prior year balances	-	9,405,392	-	11,608,917
TOTAL REVENUES	\$ 54,357,907	\$ 65,069,465	\$ 55,664,073	\$ 69,360,068
Expenditures				
Mayor & Commission**	\$ 11,137,371	\$ 8,876,174	\$ 8,566,144	\$ 7,895,587
City Clerk	423,979	691,431	653,925	684,983
City Attorney	906,865	930,000	930,000	930,000
City Manager	987,080	1,499,288	1,328,878	2,029,425
Public Affairs and Community Engagement	439,162	533,666	514,082	610,727
Procurement	408,682	514,088	503,081	532,236
Planning and Zoning	826,183	791,851	769,499	1,117,839
Code Compliance	377,225	547,998	534,169	480,931
Business Tax Receipts	143,311	172,979	159,604	182,536
Human Resources	660,070	1,079,951	1,044,742	920,119
Finance	1,373,724	1,548,319	1,510,896	1,753,989
Police	24,364,404	25,429,042	24,855,561	25,849,493
Library	1,158,999	1,404,785	1,361,322	1,490,565
Parks and Recreation	4,726,984	6,360,310	6,214,485	8,194,313
Public Works	6,971,328	14,689,583	14,292,889	16,687,325
TOTAL EXPENDITURES	\$ 54,905,367	\$ 65,069,465	\$ 63,239,277	\$ 69,360,068

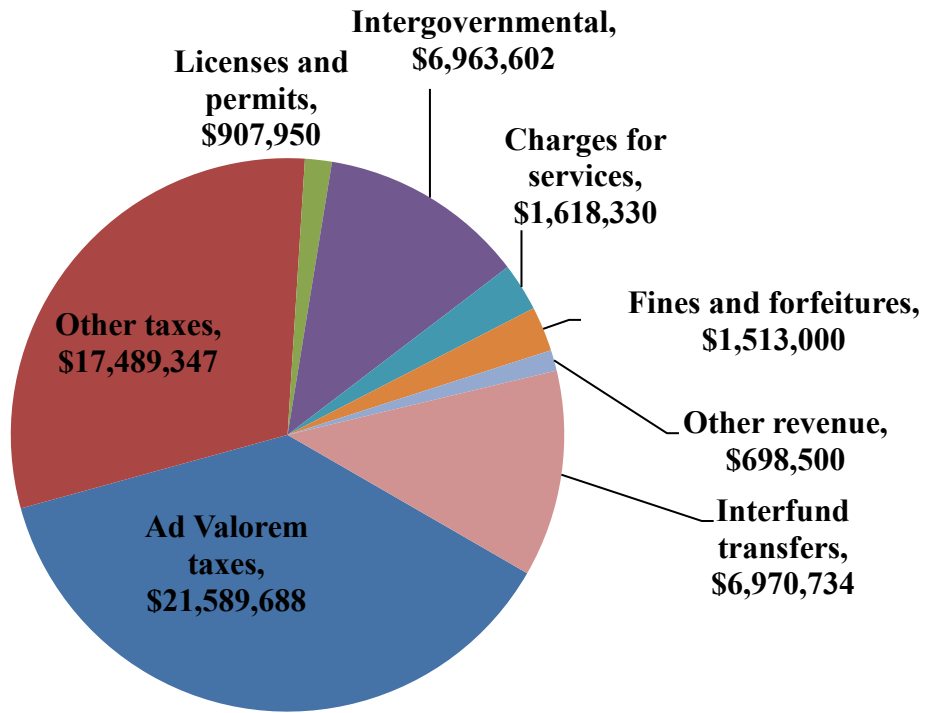
** Budget for Mayor & Commission includes \$6,756,741 for Non-Departmental Expenditures



CITY OF NORTH MIAMI BEACH, FLORIDA

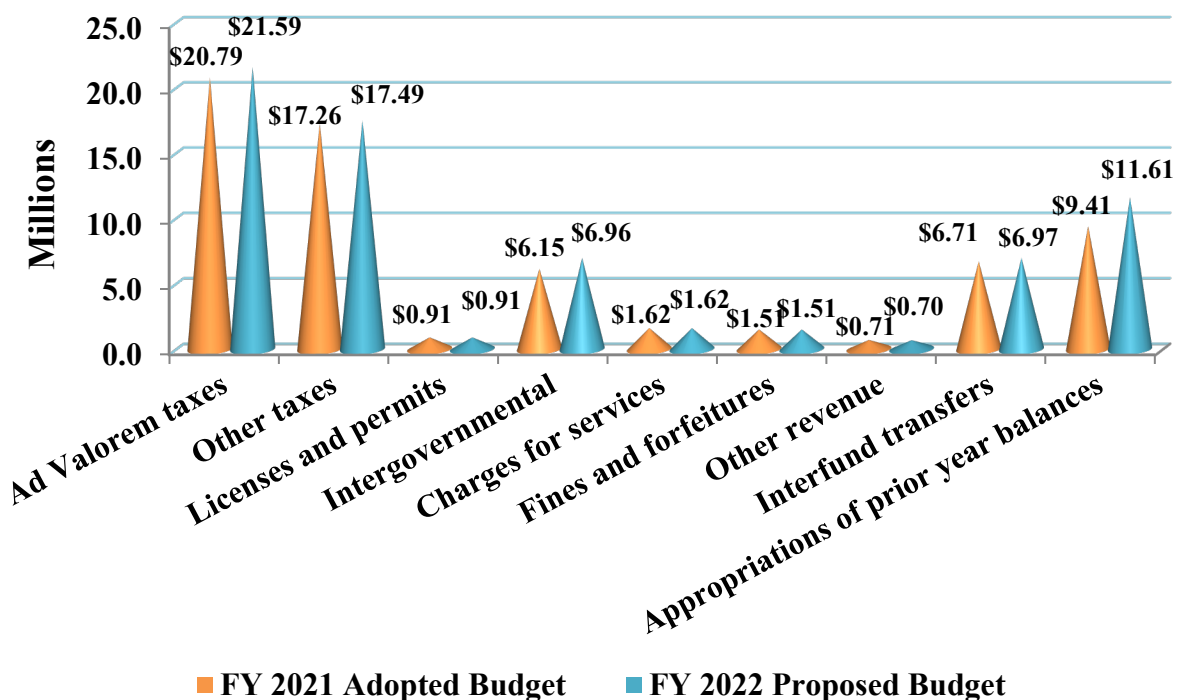
GENERAL FUND REVENUES

FISCAL YEAR ENDING SEPTEMBER 30, 2022



FY 2022 General Fund Revenues

Revenue Comparison FY 2021 vs FY 2022

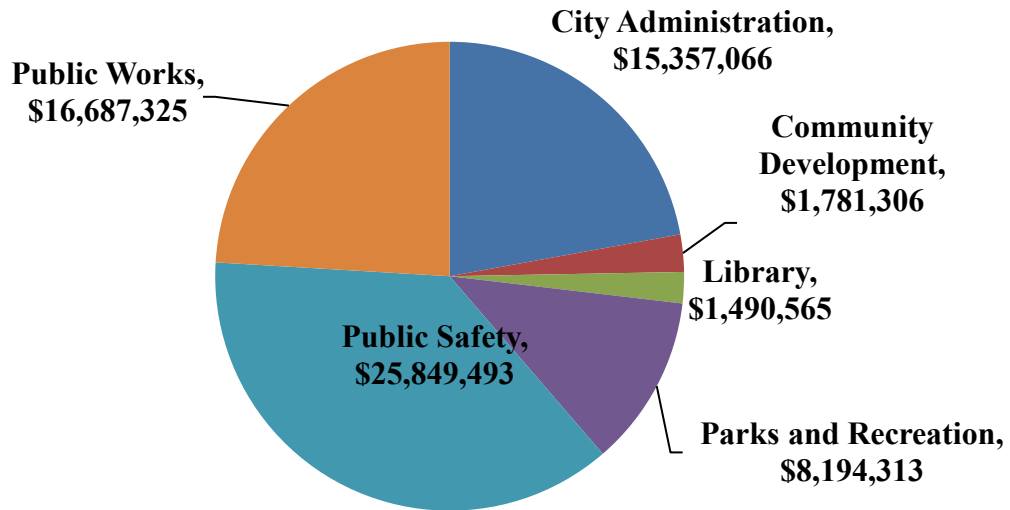


CITY OF NORTH MIAMI BEACH, FLORIDA

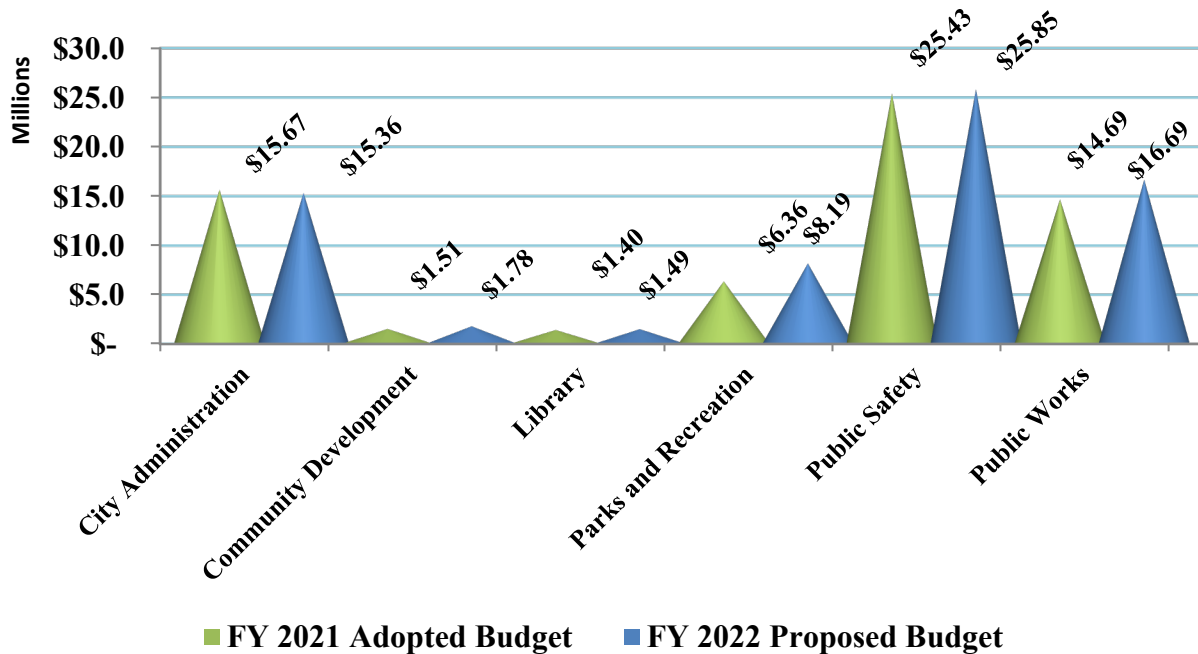
GENERAL FUND EXPENDITURES

FISCAL YEAR ENDING SEPTEMBER 30, 2022

FY 2022 General Fund Expenditures by Function



Expenditure Comparison FY 2021 vs FY 2022





DEPARTMENTAL BUDGETS



CITY OF NORTH MIAMI BEACH, FLORIDA

MAYOR AND COMMISSION

FISCAL YEAR ENDING SEPTEMBER 30, 2022

SERVICES, FUNCTIONS AND ACTIVITIES

The City of North Miami Beach is governed by a Mayor, and six City Commission members who are elected on a non-partisan basis. They are elected at large by all qualified electors of the City. The elections are held every two years in November. The terms are for four years and limited to two terms. The Vice-Mayor designation is rotated on a quarterly basis.

The Mayor presides over all City Commission meetings, has a voice and vote in the proceedings, and serves as chair of the Commission. In the absence of the Mayor, the Vice-Mayor assumes the Mayor's responsibilities. The City Commission enacts local legislation, adopts budgets, determines policies, and appoints the personnel required by the charter.

Regular City Commission meetings are held on the third Tuesday of each month at 6:00 p.m. The public is welcome and encouraged to participate in all public meetings.

GOALS AND MEASUREMENTS

Great Place to Live: Beautiful, Safe and Livable

Create pride in the community so that families want to live in North Miami Beach by protecting or enhancing property values and providing a sense of safety in homes, in neighborhoods and throughout the community. Promote green initiatives.

Financially Sound City Government

Provide an affordable City for families by acting in a financially responsible manner and planning for a sustainable future by engaging a quality workforce dedicated to serving the North Miami Beach community and to delivering services in a cost effective and efficient manner in order to provide the most value for the cost of taxes and fees.

High Performing City Organization Providing Exceptional Customer Services

Provide top quality, responsive and reliable services to customers by listening to community needs, focusing on personal service delivery, utilizing efficient and effective systems and processes and evaluating the level of satisfaction with services. Deliver consistent messages, actions and services across all City departments.

Vibrant Downtown and Major Corridors

Become a destination for residents, retail, restaurants and entertainment by protecting property values, providing business opportunities, creating beautiful and inviting areas that are convenient for services and shopping and promote pride in the community.

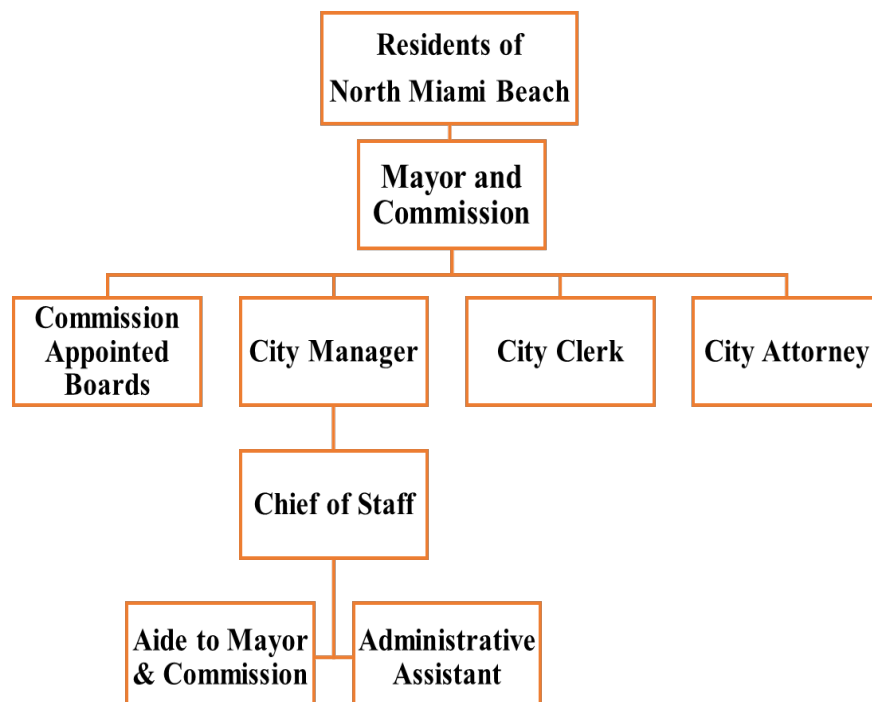


CITY OF NORTH MIAMI BEACH, FLORIDA

MAYOR AND COMMISSION (continued)

FISCAL YEAR ENDING SEPTEMBER 30, 2022

DIVISION NUMBER	ACCOUNT DESCRIPTION	ACTUAL FY 2020	ADOPTED BUDGET FY 2021	ESTIMATED ACTUAL FY 2021	PROPOSED BUDGET FY 2022
100	SALARIES-FULL-TIME	\$ 80,796	\$ 125,703	\$ 123,189	\$ 356,162
	OTHER WAGES	296,498	295,321	168,750	298,321
	TAXES	30,434	32,018	31,378	49,754
	BENEFITS	53,591	31,246	30,621	158,831
	Salaries and Related Costs	461,320	484,288	353,938	863,068
	OPERATING COSTS	123,264	159,778	151,789	202,778
	NON-OPERATING COSTS	-	49,000	49,000	49,000
	MAYOR AND COUNCIL TOTAL	\$ 584,584	\$ 693,066	\$ 554,727	\$ 1,114,846
105	OTHER WAGES	18,840	19,500	19,110	19,500
	TAXES	1,441	1,492	1,462	1,492
	BENEFITS	3,139,533	3,241,371	3,176,544	2,270,657
	Salaries and Related Costs	3,159,814	3,262,363	3,197,116	2,291,649
	OPERATING COSTS	4,300,495	2,128,868	2,022,425	1,874,099
	CAPITAL OUTLAY	147,976	-	-	-
	NON-OPERATING COSTS	2,944,502	2,791,877	2,791,877	2,614,993
	NON-DEPARTMENTAL TOTAL	\$ 10,552,788	\$ 8,183,108	\$ 8,011,417	\$ 6,780,741
TOTAL LEGISLATIVE DEPARTMENT		\$ 11,137,371	\$ 8,876,174	\$ 8,566,144	\$ 7,895,587



CITY OF NORTH MIAMI BEACH, FLORIDA

CITY CLERK

FISCAL YEAR ENDING SEPTEMBER 30, 2022

SERVICES, FUNCTIONS AND ACTIVITIES

The Office of the City Clerk is one of three Charter Offices in the City of North Miami Beach and serves and supports the City Commission and the residents of North Miami Beach. The Office of the City Clerk maintains custody of the City Seal, the City Charter, and the Code of Ordinances and is responsible for advertising public notices regarding Commission Meetings, Workshops, Budget Hearings, and legislative items. The Office of the City Clerk functions as the supervisor of municipal elections, the records management officer, and the financial disclosure coordinator. The Office of the City Clerk prepares and distributes agendas, transcribes minutes, and administers oaths of office to all City officials and Board/Committee members. The Office of the City Clerk processes public records requests, lobbyist registrations, and red-light camera violations and preserves all agreements, contracts, ordinances, and resolutions.

Financially Sound City Government

The Office of the City Clerk will support the priority of fiscal sustainability by applying technology and streamlining and improving the processes of advertising public notices, records storage management, and election coordination.

High Performing City Organization Providing Exceptional Customer Services

The Office of the City Clerk is the hub of municipal government, the direct link between the community and the government, and makes a commitment to archiving public records accurately and safeguarding the integrity of the election process while performing excellent customer service to its internal and external customers.

Key Performance Indicators

Key Performance Indicators	FY 2020	FY 2021
Public Records Requests	600	750
Laserfiche (Digitizing Records)	20 Years	10 Years
Records Management (GRM)	1248	581
Red Light Camera Violations Processed	129	160
* 3 rd Party Voter Registration Organization		✓
* JustFOIA (Public Records Request Management Software)		✓

* New Service Provided by the Office of the City Clerk



CITY OF NORTH MIAMI BEACH, FLORIDA
CITY CLERK (continued)

FISCAL YEAR ENDING SEPTEMBER 30, 2022

ACCOUNT DESCRIPTION		ACTUAL FY 2020	ADOPTED BUDGET FY 2021	ESTIMATED ACTUAL FY 2021	PROPOSED BUDGET FY 2022
SALARIES-FULL-TIME	\$	240,828	\$ 281,330	\$ 275,703	\$ 281,933
OTHER WAGES		26,134	36,692	35,958	52,772
TAXES		20,547	24,225	14,651	25,403
BENEFITS		67,544	76,663	68,718	106,334
Salaries and Related Costs		355,053	418,910	395,030	466,442
OPERATING COSTS		59,731	272,521	258,895	218,541
CAPITAL OUTLAY		9,195	-	-	-
CITY CLERK TOTAL	\$	423,979	\$ 691,431	\$ 653,925	\$ 684,983

Mayor and Commission

City Clerk

**Assistant City
Clerk**

**Administrative
Coordinator
(2)**

CITY OF NORTH MIAMI BEACH, FLORIDA

CITY ATTORNEY

FISCAL YEAR ENDING SEPTEMBER 30, 2022

SERVICES, FUNCTIONS AND ACTIVITIES

The City Attorney is appointed by the City Commission to act as the City's general legal counsel. As general legal counsel, the City Attorney advises the City Commission, all City Departments, Boards and Committees, including the City's Water/Wastewater Utility and Community Redevelopment Agency. In addition, the City Attorney's office represents the City in regulatory and court proceedings.

During fiscal year 2020, the law firm of Weiss Serota Helfman Cole & Bierman, P.L. was engaged to perform the duties of the City Attorney's office.

As part of the scope of services, the firm receives and investigates claims filed against the City, participates in meetings for the City Commission, Planning and Zoning Board, Code Enforcement Board, Public Utilities Commission, Technical Review Advisory Committee, Redevelopment Advisory Board, Community Redevelopment Agency and Civil Service Board. The City Attorney's office reviews all contracts and transactional documents for legal sufficiency, coordinates litigation handled by outside counsel, and works with staff of all Departments of the City on day to day matters involving the operations of the City. The City Attorney prepares resolutions and ordinances to implement legislative policies and goals of the City Commission.

ACCOUNT DESCRIPTION	ACTUAL FY 2020	ADOPTED BUDGET FY 2021	ESTIMATED ACTUAL FY 2021	PROPOSED BUDGET FY 2022
SALARIES-FULL-TIME	\$ 163,012	\$ -	\$ -	\$ -
OTHER WAGES	-	-	-	-
TAXES	15,428	-	-	-
BENEFITS	81,113	-	-	-
Salaries and Related Costs	259,553	-	-	-
OPERATING COSTS	647,312	930,000	930,000	930,000
CITY ATTORNEY TOTAL	<u>\$ 906,865</u>	<u>\$ 930,000</u>	<u>\$ 930,000</u>	<u>\$ 930,000</u>



CITY OF NORTH MIAMI BEACH, FLORIDA

CITY MANAGER

FISCAL YEAR ENDING SEPTEMBER 30, 2022

The City Manager is responsible for oversight of all administrative, management and operational functions of the City. The City Manager has direct oversight responsibility of all City staff, departments and all City funds. The City Manager provides sound leadership guidance and mentorship to the city team. The City Manager formulates internal policy and plans and ensures proper implementation of city-wide goals and objectives to meet the overall vision of the City Commission. The City Manager is responsible for overseeing the preparation of the City budget and the Annual Comprehensive Financial Report (CAFR), which are approved and accepted by the City Commission.

GOALS AND MEASUREMENTS

Great Place to Live: Beautiful, Safe and Livable

The City Manager will continue to focus on the enhancement of the Snake Creek Canal, streets, signage and the overall image of the City, by working with vendors who will deliver excellence in all the key areas that support the goal of a City that is Beautiful, Safe and Livable.

The City Manager will continue to work with departments in the planning and implementation of initiatives that promote safety particularly in a proactive and preventive manner.

The City Manager working with City staff will continue to incorporate programs such as the Police Athletic League (PAL) to promote solid relationships between the City's police department and the youth in the community.

The City Manager will continue to plan and implement traffic calming, streetscapes, and bike paths to promote a safer and more beautiful environment.

Financially Sound City Government

This office will implement the Mayor and Commission's priorities by crafting legislative initiatives intended to stabilize the City's financial condition.

The City Manager will strive to insure sufficient reserves are budgeted in the major funds. The office will also support City departments in achieving their goals and related strategies through the effective process of sound planning and responsible spending associated with enhanced services, and improved infrastructure and facilities throughout the City.

The City Manager will continue to seek grant funding, partnerships and sponsorships and opportunities that will continue to bring interns and volunteers as support personnel.

The City Manager will continue to assess all City departments and make sound fiscal recommendations to Mayor and Commission regarding the most cost-effective ways to deliver excellence in municipal services.

CITY OF NORTH MIAMI BEACH, FLORIDA

CITY MANAGER (continued)

FISCAL YEAR ENDING SEPTEMBER 30, 2022

The Manager's office will continue to stay active in all levels of membership in professional organizations seeking and bringing best practices to the City particularly in areas that will support and strengthen its financial position.

The City Manager's office working with the Finance Director and Department Heads will evaluate revenues and ensure fees are fair and appropriate for the services provided.

The City Manager will continue to assess personnel for opportunities to consolidate positions, explore hybrids and outsource specific operations.

High Performing City Organization Providing Exceptional Customer Services

The City Manager will lead the way regarding the expectations of respect and courtesy afforded to all those who live, visit and do business with the City of North Miami Beach.

Exceptional customer service will be exhibited by all departments from communications to response time to recruitment and retention of individuals with the education, experience, and skill set necessary to deliver excellence across all municipal services.

The City Manager will work with all department Directors and senior personnel to ensure industry standards and best practices are implemented and practiced in the City through the consistent development of and adherence to policies and procedures.

The City Manager will ensure senior personnel are involved in their respective professional organizations with a goal to exceed municipal standards by exercising global thinking and bringing progressive innovative programs, ideas, and initiatives to North Miami Beach.

Vibrant Downtown and Major Corridors

The City Manager will support the CRA in developing creative and original incentives with a focus on the development of thriving and vibrant areas of the City.

The City Manager in collaboration with the community development team will work toward full implementation of the zoning code and implementation of several master plans that will be catalysts for revitalization of the downtown and major corridor areas.

The Manager will continue to work with the City's Public Works, Code Compliance, Police, Parks, and Planning Departments and the firms that provide professional services to ensure that the City is capitalizing on all relevant grant opportunities legislative appropriations and innovative programs, ideas and initiatives that will positively impact the City.

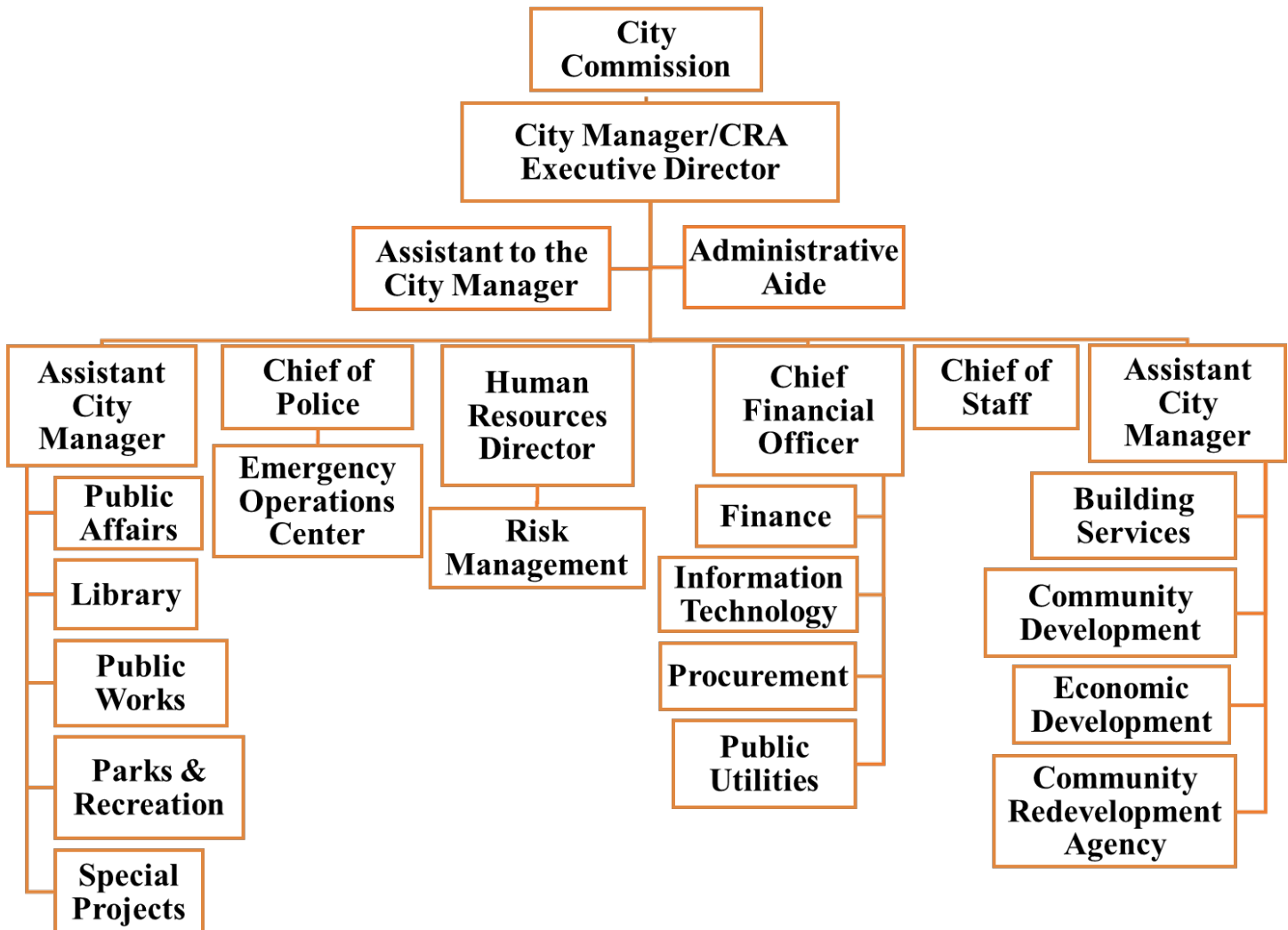


CITY OF NORTH MIAMI BEACH, FLORIDA

CITY MANAGER (continued)

FISCAL YEAR ENDING SEPTEMBER 30, 2022

ACCOUNT DESCRIPTION	ACTUAL FY 2020	ADOPTED BUDGET FY 2021	ESTIMATED ACTUAL FY 2021	PROPOSED BUDGET FY 2022
SALARIES-FULL-TIME	\$ 734,276	\$ 704,567	\$ 690,476	\$ 884,836
OTHER WAGES	483	1,000	3,000	1,000
TAXES	52,608	48,407	47,439	62,268
BENEFITS	168,467	163,841	160,564	239,028
Salaries and Related Costs	955,833	917,815	901,479	1,187,132
OPERATING COSTS	26,776	81,473	77,399	94,293
CAPITAL OUTLAY	4,471	-	-	-
NON-OPERATING COSTS	-	500,000	350,000	748,000
CITY MANAGER TOTAL	\$ 987,080	\$ 1,499,288	\$ 1,328,878	\$ 2,029,425



CITY OF NORTH MIAMI BEACH, FLORIDA
PUBLIC AFFAIRS AND COMMUNITY ENGAGEMENT

FISCAL YEAR ENDING SEPTEMBER 30, 2022

SERVICES, FUNCTIONS AND ACTIVITIES

The Division of Public Affairs and Community Engagement is committed to providing excellent municipal services to the citizens of North Miami Beach through communication of the City's Strategic Vision in a clear, accurate and consistent voice engaging residents across multiple communication channels. The Division will work to integrate various department initiatives into marketing plans by building a cohesive message throughout all marketing and communications efforts.

The Division will focus on generating positive messages, enhancing and implementing city-wide branding strategies, image development, communication efforts, and public information dissemination for all media outlets. Through the centralized information, communications, marketing, and promotions portal, the Division will optimize the City's media capital and identify resources to position the City for tourism and business attraction and retention.

GOALS AND MEASUREMENTS

Great Place to Live: Beautiful Safe and Livable

The Division will work to create a sense of pride and showcase the attractive and unique features that make North Miami Beach a premier residential community in South Florida. The Division will develop and present a broad range of community engagement programs and activities designed to provide opportunities for citizens to interact and share an open dialogue with the City via a dynamic digital lobby, a strong social media presence and variety of multimedia marketing messages in multiple languages to reflect the diversity of the community.

Financially Sound City Government

The Division's goal is to provide financially sound world-class services to the North Miami Beach community, while creating and maintaining strong partnerships with external stakeholders including residents, media, governmental agencies, businesses, and interested opinion leaders. The Division will continually look for ways to manage and operate in a cost-efficient manner while increasing community engagement.

High Performing City Organization Providing Exceptional Customer Services

The customer service-oriented Division has designed and implemented its operations in response to the City's Strategic Plan. The Division will effectively utilize the City's main communication channels to connect citizens with the City's successful programs and services as well as the overall high-quality of life in the community. The focus is to provide top quality, responsive and reliable services to customers with a variety of informative and educational tools, including printed materials, the city's website, social media (Facebook, Twitter, Instagram,), the electronic reader board, the cable TV Channel 77, and the City's radio station AM 1610.



CITY OF NORTH MIAMI BEACH, FLORIDA
PUBLIC AFFAIRS AND COMMUNITY ENGAGEMENT (continued)

FISCAL YEAR ENDING SEPTEMBER 30, 2022

OBJECTIVES FOR FISCAL YEAR 2021

Public Affairs/Communications/Media:

- To serve as a guide and provide clear procedural parameters and City Communications Policies
- Implementation of newly adopted Brand Promise, New Logo and Brand Standards Guide.
- Enhance the City's media strategy through multilingual content creation including marketing materials, informational flyers and posters, and multi-media content
- Reinforce credibility and provide honest and responsive communications to help build trust and reliability with audiences.
- Implement brand new broadcast technology and revamp the City's television station and provide local programming, such as interviews, local business profiles and relevant documentaries about NMB's history.
- Publish four editions of the Cityline newsletter.
- Continue to collaborate with branding and public relations firm to brand and market the city locally, statewide, and nationwide.

Social Media

- Incorporate branding elements (logo, descriptive words, colors and images) into the City's social media platforms.
- Continue using analytics to gauge when @citynmb's followers are most active and create the most effective posting schedule.
- Increase communications related to events, weather alerts, city cleanup and beautification efforts, development and redevelopment efforts, Census efforts, City milestone achievements and national holidays.

Community Engagement:

- Promote citizen involvement in City government
- Provide opportunities for residents to learn about City government programs, services and operations.
- Continue to provide important information regarding events to promote higher levels of engagement.

Sponsorships/Partnerships:

- Continue to foster and grow existing partnerships to enhance the City's network.

Census Awareness Efforts:

- Update residents of the city's goal of becoming an entitlement city and the deadline of responding to Census.
- Wrap up communications to inform residents of census efforts and initiatives.

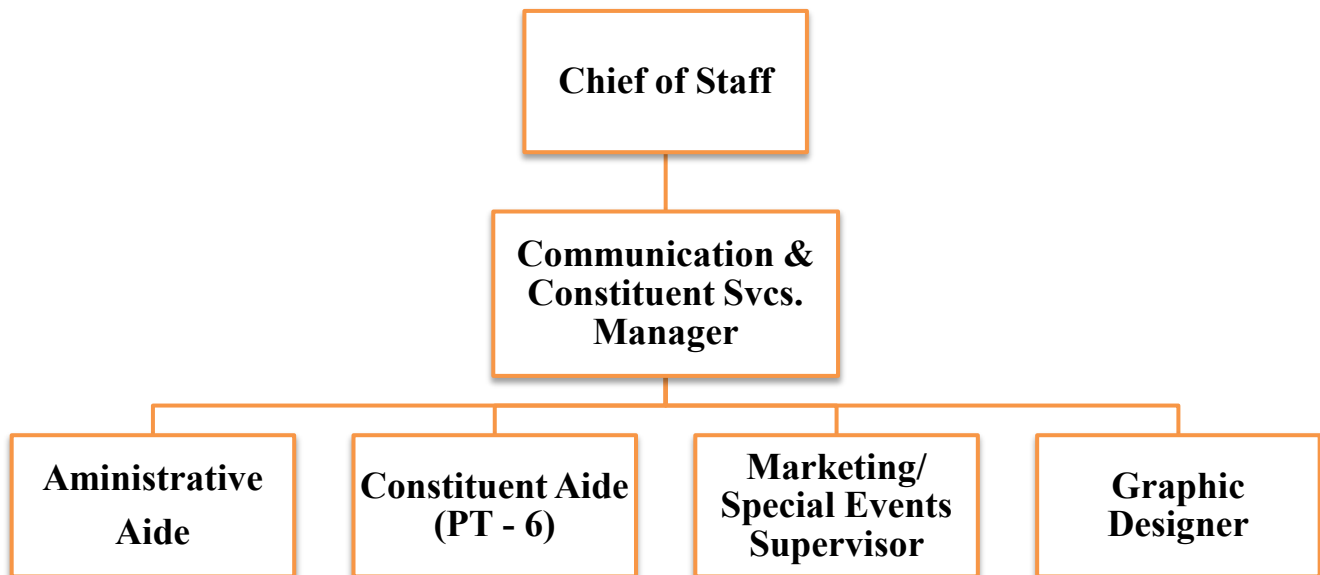
KEY PERFORMANCE INDICATORS

Key Performance Indicators	FY 2018	FY 2019	FY 2020
Social media engagement	87,469	91,811	94,752
Flyers & graphics created	155	88	105
Event coverage by media	108	32	57
New followers	1,082	1,727	1,882

CITY OF NORTH MIAMI BEACH, FLORIDA
PUBLIC AFFAIRS AND COMMUNITY ENGAGEMENT (continued)

FISCAL YEAR ENDING SEPTEMBER 30, 2022

ACCOUNT DESCRIPTION	ACTUAL FY 2020	ADOPTED BUDGET FY 2021	ESTIMATED ACTUAL FY 2021	PROPOSED BUDGET FY 2022
SALARIES-FULL-TIME	\$ 163,452	\$ 167,095	\$ 163,753	\$ 210,458
OTHER WAGES	-	1,500	1,470	1,500
TAXES	12,298	12,556	12,305	16,230
BENEFITS	47,285	55,491	54,381	57,539
Salaries and Related Costs	223,036	236,642	231,909	285,727
OPERATING COSTS	213,621	297,024	282,173	325,000
CAPITAL OUTLAY	2,505	-	-	-
PUBLIC AFFAIRS & COMMUNITY ENGAGEMENT TOTAL	<u>\$ 439,162</u>	<u>\$ 533,666</u>	<u>\$ 514,082</u>	<u>\$ 610,727</u>



CITY OF NORTH MIAMI BEACH, FLORIDA
PROCUREMENT MANAGEMENT DIVISION

FISCAL YEAR ENDING SEPTEMBER 30, 2022

MISSION

The mission of the Procurement Management Division is to facilitate best practices and achieve economies of scale in the procurement of goods and services necessary for the effective and efficient operation of the City and to ensure that such goods and services represent best value, quality service, and timely delivery and that all funding sources for such goods and services are expended within the regulations and guidelines mandated by all governmental authorities and grantors.

SERVICES, FUNCTIONS AND ACTIVITIES

The Procurement Management Division is dedicated to providing exemplary support to City departments and suppliers without favoritism or arbitrariness. The Division uses a best value approach while maintaining the highest ethical and legal standards to ensure a fair and transparent process. The Division monitors performance and strives for continuous improvement by implementing best practices and innovative methods with the goal of realizing cost savings and improved operational efficiency. The Division coordinates the preparation of bid specifications, reviews and awards and works closely with the offices of the Charter Officers and City departments to assure efficient and transparent procurement services in accordance with best practices.

The Division conducts research and develops recommendations of procurement and contract services feasibility and contract placement; evaluates existing maintenance and service contract coverage and duration and recommends appropriate modifications based upon the best interests of the City and in alignment with the Strategic Plan. The Division also oversees the administration of the Procurement Cards (P-Cards) as well as the disposition of surplus, confiscated and abandoned property.

GOALS

Financially Sound City Government

- Amendment to City's Code of Ordinance *Chapter III. Purchasing*, providing for the inclusion of an ordinance of a community benefits plan in which to encourage and recognize the investment of the local economy and by implementing a local business preference and local hiring requirements for certain procurements.
- Implement an initiative to increase diversified supplier competition and to engage new and existing suppliers through direct outreach, training and through virtual and in-person expositions including "How to Do Business" workshops.
- Create an "Innovation Portal" on the City's website/Periscope Source to encourage partnerships which contribute new and innovative ideas consistent with the City's mission.

CITY OF NORTH MIAMI BEACH, FLORIDA
PROCUREMENT MANAGEMENT DIVISION (continued)

FISCAL YEAR ENDING SEPTEMBER 30, 2022

High Performing City Organization Providing Exceptional Customer Service

- The City's current purchasing training curriculum will be enhanced to provide the necessary information, content, and materials for employees to acquire the specific knowledge and competence to perform the procurement function within their respective departments.
- Create additional innovative departmental training programs on procurement best practice frameworks, standards and tools on "How to Buy", "How to Improve the Process", "Specification Writing" and "Crafting a Scope of Services".
- Distribute access to Department Directors or their designee to the contract notification dashboard module so that they can see when contracts warrant renewals, re-solicitations, or cessation. The City has approximately 160 active Procurement Contracts.
- A selection and award process will be implemented, utilizing the City's approved "A&E Continuing Services" agreement list. The process is for new project services estimated to be over \$100,000, and in which the estimated construction cost of the project does not exceed \$4 million. A minimum of three firms will be invited to submit their statements of qualification to ensure that that selection is in the best interest of the City and made to the most qualified firm to complete the work.

Fiscal Year	2017/2018	2018/2019	2019/2020	*2020/2021
Number of Solicitations Issued	29	32	52	49
Number of Vendors Added/Modified	1,986	1,775	1,949	1,972
Contracts Compliance	31	29	18	54
Employee Development Training Hours	191	243	92	105
Revenue from Sale of Surplus Property	\$669,700	\$200,000	\$50,000	\$50,000
Administrative fees collected - Towing	\$8,820	\$7,125	\$7,005	\$6,500

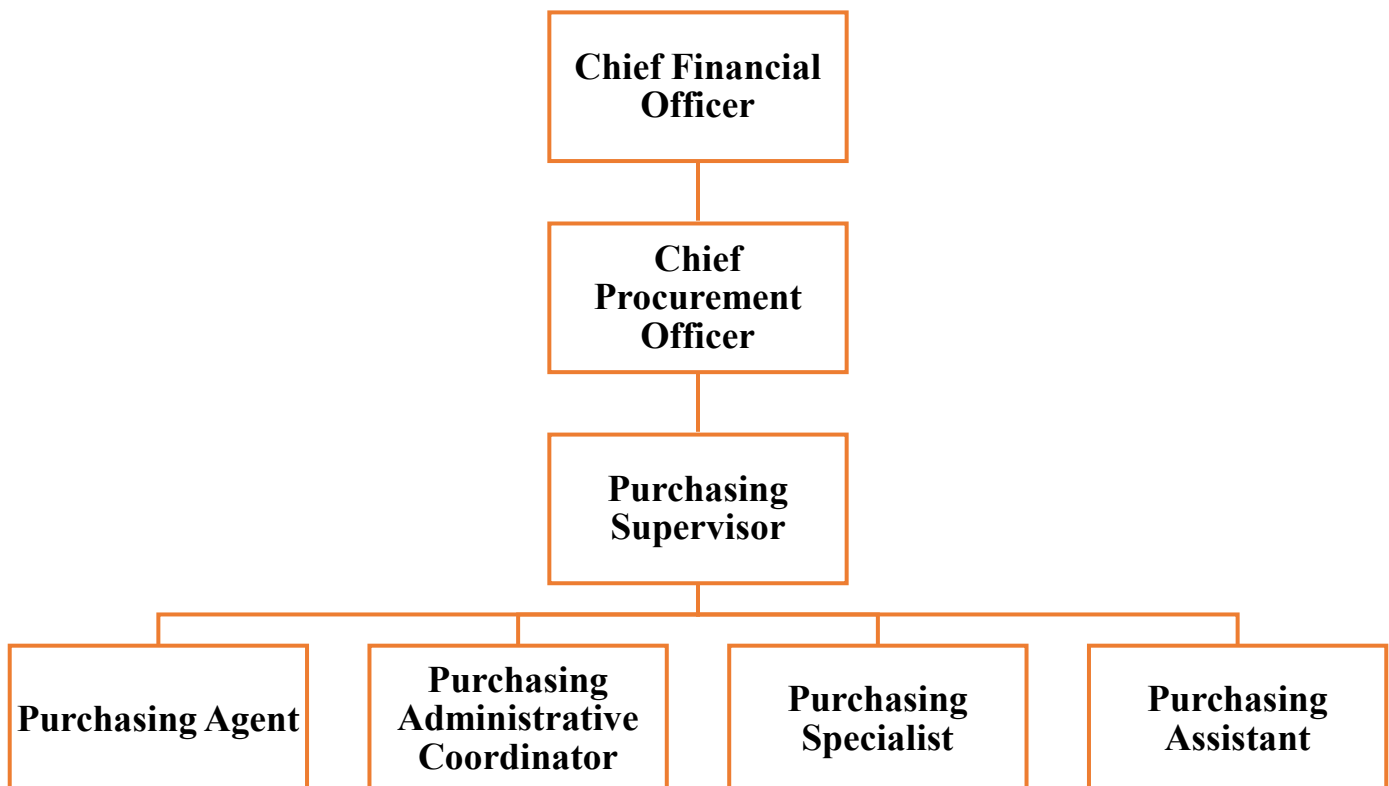
*Estimated



CITY OF NORTH MIAMI BEACH, FLORIDA
PROCUREMENT MANAGEMENT DIVISION (continued)

FISCAL YEAR ENDING SEPTEMBER 30, 2022

ACCOUNT DESCRIPTION	ACTUAL FY 2020	ADOPTED BUDGET FY 2021	ESTIMATED ACTUAL FY 2021	PROPOSED BUDGET FY 2022
SALARIES-FULL-TIME	\$ 273,691	\$ 377,264	\$ 369,719	\$ 406,009
OTHER WAGES	447	2,000	1,960	2,000
TAXES	29,535	28,159	27,596	30,595
BENEFITS	76,778	82,475	80,826	69,087
Salaries and Related Costs	380,450	489,898	480,100	507,691
OPERATING COSTS	\$ 27,034	\$ 24,190	22,981	\$ 24,545
CAPITAL OUTLAY	1,198	-	-	-
PROCUREMENT TOTAL	\$ 408,682	\$ 514,088	\$ 503,081	\$ 532,236



CITY OF NORTH MIAMI BEACH, FLORIDA

COMMUNITY DEVELOPMENT

FISCAL YEAR ENDING SEPTEMBER 30, 2022

SERVICES, FUNCTIONS AND ACTIVITIES

The Community Development Department includes three divisions: Planning & Zoning, Code Compliance and Business Tax Receipts. These divisions work together to ensure compliance with planning, building, and zoning codes. The Community Development Department organizes and manages the development and redevelopment of the City's neighborhoods, engaging in planning efforts to shape, preserve and enhance the existing urban fabric of the area while protecting the health, safety and welfare of its citizens through the enforcement of the City codes.

Planning and Zoning

The primary focus of the Planning and Zoning Division is to ensure high quality sustainable development throughout the City of North Miami Beach. This goal is consistent with the City's Strategic Planning goals of "Place to Live: Beautiful, Safe, and Livable; Revitalized Downtown and Major Corridors." The Division coordinates the long-range planning activities of the City, oversees the City's Comprehensive Plan, manages the public hearing process for site plan review and land use approvals, coordinates with local, county and state planning agencies, and serves as a resource to other city departments and elected officials as policies are developed and implemented.

The Division has processed 17 site plan applications for approval and are reviewing 14 others which remain active or pending. Application approvals such as Intercoastal Mall Mixed Use, Koya Bay Townhomes, 5 Park mixed-use, (previously approved 5 Park), Trulieve, Uleta Park, 17200 Shoppes, Skygardens and Aura, once constructed should aid in enhancing the economics of the City. Staff will also be being working on creating a Development Projects webpage where the public can view applications submitted for site plan review before they go before boards for approval.

The Division anticipates performing an impact fee assessment and application fee analysis which will increase revenue, creating an architectural design guide book which will aid in improving the aesthetic appearance and property value in the City, completing an affordable housing study which would identify strategies to help cost burden residents in the community, and creating the Canal Side Mixed-Use zoning district to encourage redevelopment.

The Division anticipates bringing forward an evaluation of the City's Comprehensive Plan to review new policies and programs related to transportation, station area planning, economic development and redevelopment, architectural development standards, climate change adaptation and mitigation, and other federal policies.

Staff will be working on ordinance amendments for tree removal and maintenance, pop-up business, art in public places, photometrics, application and impact fees, canal setbacks, site plan expiration, water flow regulations.



CITY OF NORTH MIAMI BEACH, FLORIDA

COMMUNITY DEVELOPMENT (continued)

FISCAL YEAR ENDING SEPTEMBER 30, 2022

Code Compliance

The Code Compliance Division enforces the City Code, ensuring the health, safety, welfare, and quality of life for the residents, business owners and visitors of North Miami Beach. The Division addresses citizen complaints and reports from other agencies and departments on potential violations of the City's codes and ordinances, conducts investigations into code compliance matters, and provides recommendations for solutions. Code also prepares evidence in support of legal actions; appears in court as necessary; testifies at hearings and in court proceedings as required. The goal of the Division is to achieve voluntary compliance.

The Code Compliance Division implemented a new Political Sign Policy and a Graffiti Policy. During the Covid-19 pandemic, an Emergency order violation was created to ensure the safety of the residents and business establishments in the City. The Division conducts daily inspections to ensure the CDC guidelines are being upheld. The top 10 Code Issues brochure was updated and will be distributed by mail and posted on our webpage.

Business Tax Receipts

The Business Tax Receipts (BTR) Division is responsible for the issuance of BTRs for all businesses operating within the City limits, including applications, renewals, billing and collections. The BTR Division ensures that all businesses in the City meet the conditions required by city, county, state, or federal agency regulations, which apply to that business or occupation. Businesses may be subject to zoning, environmental, health, building, or development codes. The Division works with over 3,500 businesses and almost 1,000 licenses.

Fiscal Year	FY 19-20	FY 20-21
Number of Site Plan/Land Use applications receiving approval(s)	12	17
Number of Applications currently under review (not yet approved)	-	14
Average Building Permit Review Time	3-5 days	3-5 days
Development Review Time	4-6 months	4-6 months
Number of Code Violations Issued	3,440	1,451
Number of Code Violations in Compliance	3,474	1,562
Number of Code Inspections	7,162	2,847
Number of Cases Brought before Special Magistrate	1,001	546
Number of Cases Brought before Code Enforcement Board	438	207
Number of BTR Applications received	445	388
Number of BTRs Issued	3,738	3,668

CITY OF NORTH MIAMI BEACH, FLORIDA
COMMUNITY DEVELOPMENT (continued)

FISCAL YEAR ENDING SEPTEMBER 30, 2022

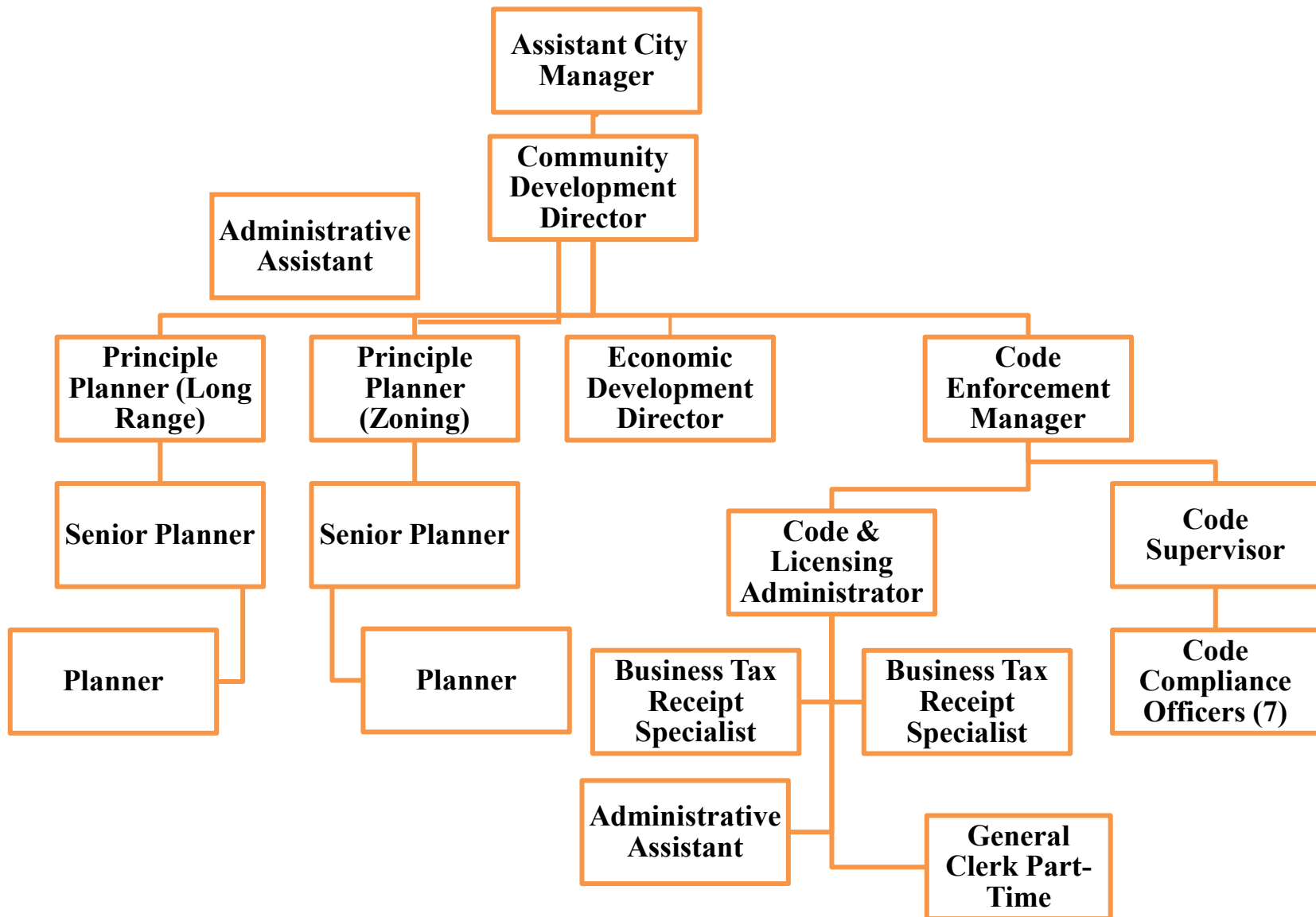
DIVISION NUMBER	ACCOUNT DESCRIPTION	ACTUAL FY 2020	ADOPTED BUDGET FY 2021	ESTIMATED ACTUAL FY 2021	ADOPTED BUDGET FY 2022
280	SALARIES-FULL-TIME	\$ 400,406	\$ 388,408	\$ 380,640	\$ 491,247
	OTHER WAGES	447	23,120	22,658	-
	TAXES	29,535	29,587	28,995	36,867
	BENEFITS	120,552	133,586	130,914	131,267
	Salaries and Related Costs	550,940	574,701	563,207	659,381
	OPERATING COSTS	265,253	217,150	206,293	458,458
	CAPITAL OUTLAY	9,990	-	-	-
	PLANNING & ZONING TOTAL	\$ 826,183	\$ 791,851	\$ 769,499	\$ 1,117,839
285	SALARIES-FULL-TIME	\$ 241,267	\$ 283,601	\$ 277,929	\$ 263,923
	OTHER WAGES	2,972	44,584	43,692	6,000
	TAXES	25,233	24,509	24,019	19,309
	BENEFITS	70,350	99,660	97,667	95,055
	Salaries and Related Costs	339,821	452,354	443,307	384,287
	OPERATING COSTS	37,403	95,644	90,862	96,644
	CODE COMPLIANCE TOTAL	\$ 377,225	\$ 547,998	\$ 534,169	\$ 480,931
286	SALARIES-FULL-TIME	\$ 93,272	\$ 90,549	\$ 88,738	\$ 114,288
	OTHER WAGES	3,053	21,000	20,580	1,000
	TAXES	6,797	7,737	7,582	8,023
	BENEFITS	36,145	39,143	38,360	44,675
	Salaries and Related Costs	139,267	158,429	155,260	167,986
	OPERATING COSTS	4,044	14,550	4,343	14,550
	BUSINESS TAX RECEIPTS TOTAL	\$ 143,311	\$ 172,979	\$ 159,604	\$ 182,536



CITY OF NORTH MIAMI BEACH, FLORIDA

COMMUNITY DEVELOPMENT (continued)

FISCAL YEAR ENDING SEPTEMBER 30, 2022



CITY OF NORTH MIAMI BEACH, FLORIDA

HUMAN RESOURCES & RISK MANAGEMENT

FISCAL YEAR ENDING SEPTEMBER 30, 2022

SERVICES, FUNCTIONS AND ACTIVITIES

The Human Resources Department functions as a strategic partner to all departments and serves to provide a full range of services that assist in achieving organizational objectives as they relate to employees, culture and productivity. These services include talent acquisition, talent management, employee relations, labor relations, health and wellness, employee benefits administration, worker's compensation and safety, classification and compensation management, records management, organizational development and learning, legal compliance and litigation avoidance.

As strategic partners, we work closely with each department to ensure that the City creates, maintains, and continually enhances a positive workplace that fosters excellence, productivity and camaraderie at all levels of the organization.

KEY FUNCTIONAL AREAS

Talent Acquisition and Employment – Provide and manage the application process to expedite hiring and attract qualified candidates from culturally diverse applicant pools. Conduct various new hire and promotional assessment exams. Assist in the selection and placement of new hires.

Employee Benefits Administration – Coordinate and direct the City Benefits Program so that the plans provide maximum benefits for dollars spent, function as a liaison for City benefit plan participants and provide education and information to employees about their available benefits.

Employee Health and Wellness – Coordinate production of wellness initiatives that serve to provide various programs in stress management, nutrition, diabetes education. The purpose of which is to assist our employees in becoming and remaining healthy, thereby reducing insurance premium costs over the long run.

Employee Development and Training – Coordinate and administer employee training, including harassment free workplace, customer service, communication, general supervisory principles, and various other topics.

Labor and Employee Relations - Responsible for maintenance of employee relations through training programs, union negotiations, problem resolution assistance and support to ensure compliance with state and federal labor laws. Investigate claims or allegations of discrimination or sexual harassment and assist supervisors with coaching and/or corrective actions.

Risk Management and Safety – Manage the City's Workers' Compensation program and ensure that all eligible employees who experience a work-related injury or illness receives appropriate medical care and equitable benefits. Provide assistance, guidance, and safety training to City departments to minimize the number of workplace injuries



CITY OF NORTH MIAMI BEACH, FLORIDA
HUMAN RESOURCES & RISK MANAGEMENT (continued)

FISCAL YEAR ENDING SEPTEMBER 30, 2022

Legal Compliance and Litigation Avoidance – Administer, review, and revise Human Resources Policies and Procedures in order to ensure compliance with federal, state and local employment laws.

Records Management – Maintain complete and accurate records regarding each employee and position, to comply with legal requirements regarding retention and release of personnel records, and to preserve the confidentiality of security of records not ordinarily open for inspection.

Pay and Classification Management – Manage and produce job classifications, wage, and salary for all City personnel. Evaluate class specifications to ensure appropriate pay; administer annual increases; administer salary structure; manage pay policies and practices.

GOALS FOR DEPARTMENT

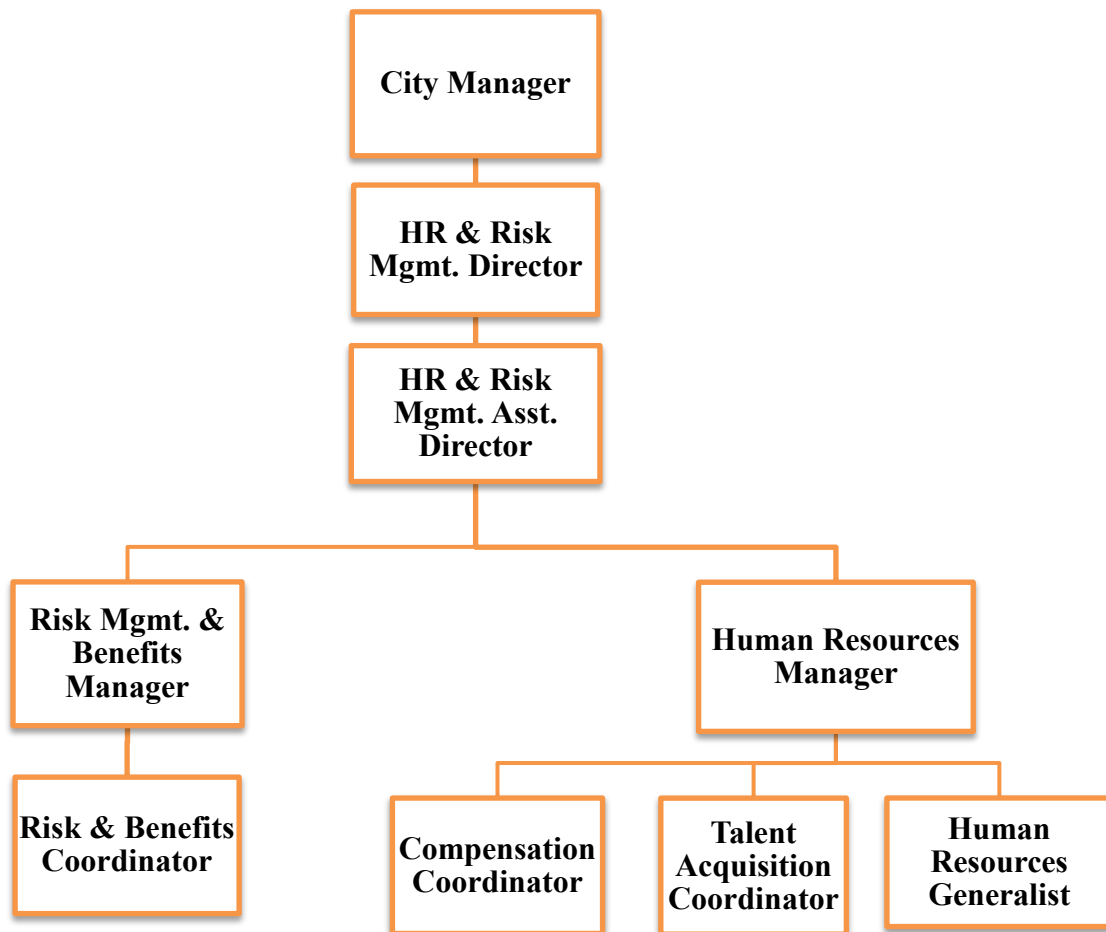
High Performing City Organization Providing Exceptional Customer Services

- Establish and implement department records management plan inclusive of personnel records indexing structure. Plan shall be driven by several goals, which includes: ensuring compliance with public records law, efficient access to data, parsing of data based on retention, and security of data not statutorily open for inspection by the general public.
- Expand functionality and providing training on newly implemented applicant tracking and online application system to provide further improvement to the hiring process. The system shall assist in meeting compliance and reporting requirements, reducing time to hire, and attracting and hiring high quality candidates.
- Develop, promote, and retain the most qualified and motivated individuals to perform the duties and responsibilities required to make the City of North Miami Beach best in class. Providing: Leadership Development and Training Programs, expanding the Onboarding/Orientation program.
- Complete a comprehensive pay and classification study.
- Coordinate and execute an annual health fair that includes health assessments, screenings, and wellness education for City employees.
- Create and maintain strategic partnerships with educational institutions to generate reduced pricing on programs for City employees.
- Continue to track, monitor, and report part-time workforce hours to ensure compliance with the Affordable Care Act.
- Identify and provide training opportunities for department staff to develop the skills and knowledge required for successful performance in public sector human resources.
- Begin good faith negotiations with the International Union of Police Associations (IUPA) for the collective bargaining agreement expiring on September 30, 2021.

CITY OF NORTH MIAMI BEACH, FLORIDA
HUMAN RESOURCES & RISK MANAGEMENT

FISCAL YEAR ENDING SEPTEMBER 30, 2022

ACCOUNT DESCRIPTION	ACTUAL FY 2020	ADOPTED BUDGET FY 2021	ESTIMATED ACTUAL FY 2021	PROPOSED BUDGET FY 2022
SALARIES-FULL-TIME	\$ 351,107	\$ 487,426	\$ 477,677	\$ 499,395
OTHER WAGES	6,115	2,500	2,450	2,500
TAXES	32,050	36,737	36,002	37,736
BENEFITS	173,627	99,617	97,625	122,148
Salaries and Related Costs	562,899	626,280	613,754	661,779
OPERATING COSTS	\$ 91,221	\$ 453,671	430,987	\$ 258,340
CAPITAL OUTLAY	5,949	-	-	-
HR & RISK TOTAL	\$ 660,070	\$ 1,079,951	\$ 1,044,742	\$ 920,119



CITY OF NORTH MIAMI BEACH, FLORIDA
FINANCE DEPARTMENT

FISCAL YEAR ENDING SEPTEMBER 30, 2022

SERVICES, FUNCTIONS AND ACTIVITIES

The Finance Department is responsible for the proper accounting of all City funds and compliance with all applicable regulations and laws. Routine duties include processing payroll, accounts payable, accounts receivable, cash collections, general ledger fund accounting, debt service administration, investment of City funds and preparation of various state, federal and management financial reports. The Finance Department provides financial analysis services to other City departments in order to enhance efficiency and assists with banking transactions that arise during the year.

GOALS

Financially Sound City Government

The Finance Department will promote public trust and safeguard the fiscal integrity of the City by providing financial transparency through the implementation and control of the approved budget and the preparation and disclosure of the Annual Comprehensive Financial Report and quarterly financial reports. The department also has monthly meetings with the investment consultant to manage the City's investment portfolio to facilitate a fiscally sound city government.

High Performing City Organization Providing Exceptional Customer Services

The Finance Department ensures compliance with all applicable regulations and laws through the adoption and application of policies and procedures that limit physical access; segregate the duties of initiation, processing and approval of transactions; clearly define levels of authority; and require continuing professional education. The Finance Department also provides financial management and policy support, analytical services and financial information to the City Manager, departments, the public and other agencies.

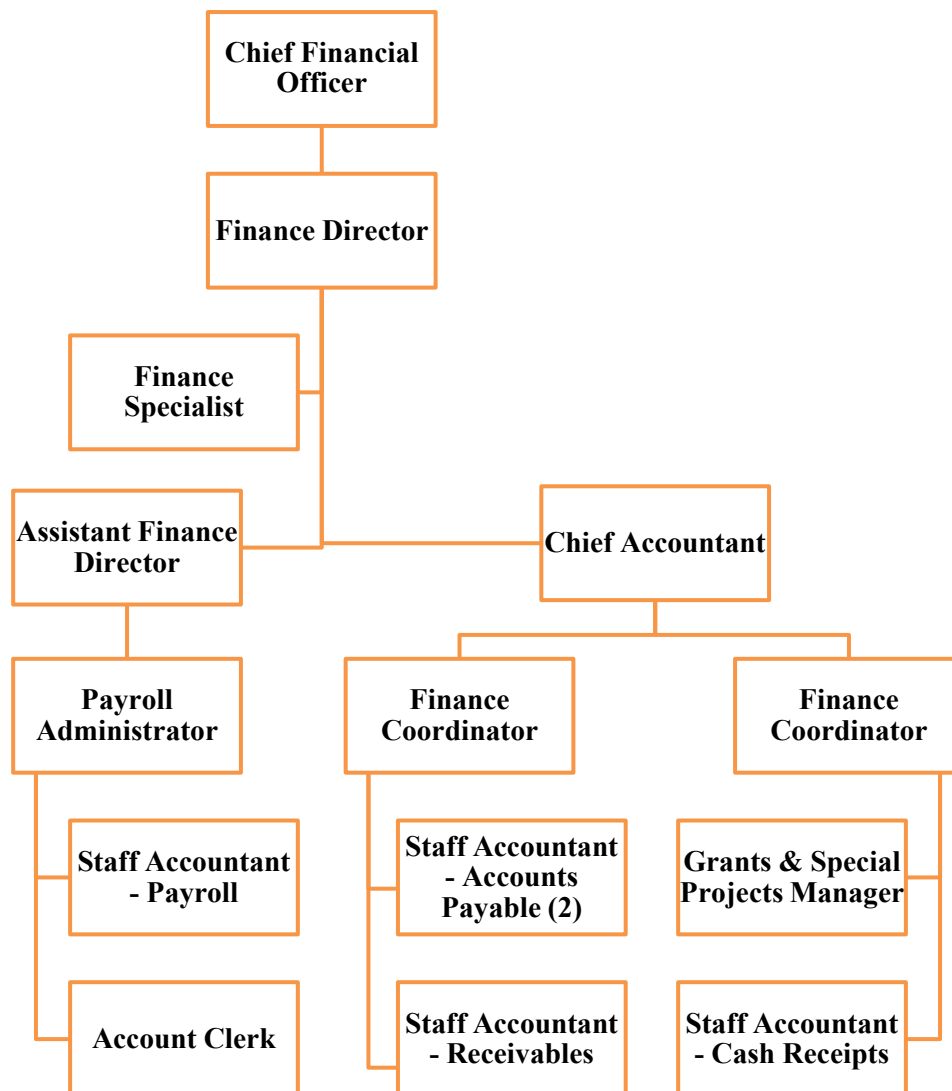
KEY PERFORMANCE INDICATORS

	ACTUAL	ACTUAL	PROJECTED
	FY 2019	FY 2020	FY 2021
KEY PERFORMANCE INDICATOR			
Timely Quarterly Financial Analysis Reports	3 of 3	3 of 3	3 of 3
Timely Comprehensive Annual Financial Report	No	Yes	Yes
Unqualified Audit Opinion	Yes	Yes	Yes
Timely Annual Financial Report	Yes	Yes	Yes
Timely Annual Operating Budget	Yes	Yes	Yes

CITY OF NORTH MIAMI BEACH, FLORIDA
FINANCE DEPARTMENT (continued)

FISCAL YEAR ENDING SEPTEMBER 30, 2022

ACTUAL FY 2019	ADOPTED BUDGET FY 2020	ESTIMATED ACTUAL FY 2020	PROPOSED BUDGET FY 2021
\$ 842,011	\$ 955,112	\$ 936,010	\$ 1,068,538
9,190	6,000	5,880	8,000
62,848	70,200	68,796	79,378
272,130	301,796	295,760	323,362
1,186,178	1,333,108	1,306,446	1,479,278
 \$ 182,551	 \$ 215,211	 204,450	 \$ 274,711
4,995	-	-	-
\$ 1,373,724	\$ 1,548,319	\$ 1,510,896	\$ 1,753,989



CITY OF NORTH MIAMI BEACH, FLORIDA
POLICE DEPARTMENT

FISCAL YEAR ENDING SEPTEMBER 30, 2022

MISSION STATEMENT

One of the fundamental principles of NMBPD is that we value and preserve human life. We will build a strong bond of trust between law enforcement and the people that we protect and serve. This foundation is essential in our democracy.

The North Miami Beach Police Department (NMBPD) will provide professional and ethical law enforcement services to the community. We will continue to meet the diverse needs of the City of North Miami Beach (City) and enhance the overall quality of life by providing ethical, fair and transparency.

SERVICES, FUNCTIONS AND ACTIVITIES

The NMBPD is a professional law enforcement organization that prides itself on delivering the highest level of quality service possible to more than 47,772 residents and nearly 4,000 businesses. The NMBPD will continue to work in partnership with various departments within the City and with community leaders. The NMBPD will also strive to ensure a safe environment for all residents, visitors and business owners within the City's jurisdiction. The NMBPD is committed to accomplishing its mission to protect the lives and properties of all citizens of NMB by treating every citizen with courtesy, professionalism, and respect; the NMBPD is also committed to enforcing the laws impartially, fighting crime both through deterrence and the relentless pursuit of criminals.

NMBPD is establishing a culture of transparency and accountability in order to build public trust and legitimacy. In addition, NMBPD has made great strides to mirror the community we serve. A multicultural law enforcement agency that can understand and connect with the diversity of issues in a community is more effective at policing.

In calendar year 2020, NMBPD hired 16 new employees of which 13 are sworn personnel. In addition, NMBPD promoted two (2) sworn officers to the position of Sergeant, one (1) police sergeant to the position of Captain, one (1) captain to the position of Major and one (1) one major to the position of Deputy Chief. One (1) civilian supervisor was promoted to the position of Civilian Commander. As of December 31, 2020, the NMBPD had 104 sworn officers and 33 civilian employees.

NMBPD has taken great strides to reduce the number of complaints and incidents that result on officers using force. The skills and knowledge to effectively deal with these issues requires a higher level of training and education. NMBPD is accomplishing this mission by placing value on both educational achievements and socialization skills within the organization. On-going training in fields such as; Crisis Intervention, Bias awareness, mental health issues are at the top of the list. This type of training has reduced the number of citizen and excessive force complaints.

<u>Year</u>	<u>Excessive Force Complaints</u>	<u>Citizen Complaints</u>
2018	0	12
2019	1	14
2020	1	12

CITY OF NORTH MIAMI BEACH, FLORIDA
POLICE DEPARTMENT POLICE (continued)

FISCAL YEAR ENDING SEPTEMBER 30, 2022

Community Affairs Bureau (CAB)

In 2020, the NMBPD Community Affairs Bureau (CAB) provided the framework for how the CAB deploys staff to meet the City's public safety policy objectives. Although Covid-19 greatly impacted our community it also played a factor on how CAB delivered its services. Nevertheless, the CAB along with our Police Athletic League (PAL) still found innovative ways to meet the communities needs throughout this pandemic. Pre- pandemic, the CAB'S main focus was to provide faster response times, show a stronger police presence when responding to calls for service and utilize a smarter use of patrol resources to focus on persistent problems that can affect the quality of life within the City. NMBPD CAB has been instrumental in engaging our community and our youth through our Police Athletic League (PAL). NMB PAL will continue to engage the public and the youth in achieving meaningful results.

The CAB provided the following services to the residents in NMB:

- To all patrol officer to do more proactive policing by helping to resolve the underlying conditions that create violations of the law and public order.
- Address quality of life issues.
- Target specific areas that require a more personalized approach to solving issues.
- In 2020, the NMBPD, conducted approximately 18 community food distribution details (Covid-19), and approximately 16 school graduations and or birthday celebrations.
- The NMBPD Crime Prevention Unit partnered with our local schools to assist with the 5000 Role Models of Excellence Program and KAPOW (Kids and The Power of Work) programs, virtual presentations due to Covid-19.
- NMBPAL conducted a STEM program, such skills are developed in science, technology, engineering, and math, presently known as STEM. There is a need to assure that no matter where our youth are today, they will have access to quality learning environments even if it is done virtually (i.e., Zoom).
- NMBPAL Youth Leadership Program: During the 16 weeks that this program was held, our youth leaders were trained to be change agents in their schools and community to lead successful ventures in society, giving them the ability to establish a new learning culture with elements of Global Learning, Service Learning, Social Entrepreneurship. (Virtual Program due to Covid-19 Restrictions)
- The NMBPAL has brought many of smiles to our community and completed the year by partnering with sponsors such as the Miami Dolphins Football Unites, the Lion's Club, the Community Police Relations Foundation, Target Cooperation, benefactors and National PAL. The persons and organizations provided continuing food to families in need throughout the year. The NMBPAL worked hard and provided thanksgiving baskets to over 50 families.
- NMBPAL provided a Drive by Holiday Celebration filled with toys, gifts, and dinners for all.
- NMBPD Community Affairs Bureau (CAB) responded and resolved over forty (40) citizens' complaints from October 18, 2020 to December 31, 2020.



CITY OF NORTH MIAMI BEACH, FLORIDA
POLICE DEPARTMENT POLICE (continued)

FISCAL YEAR ENDING SEPTEMBER 30, 2022

- The Community Affairs Bureau participated in the City of NMB Monster Mash Bash Event drive-thru event.
- The Community Affairs Bureau participated in the City of NMB family turkey give-a-way.
- We conducted Our Shop with A Cop event, was certainly different and rewarding to over 50 elementary and middle school youth, who were each provided with a \$100.00 Target gift card to shop with.
- The Community Affairs Bureau also participated in countless food drives, Covid-19 testing events and city sponsored community events.

The CAB helps to strengthen the officers' sense of ownership of the neighborhoods in which they serve, matches workload to demand, and uses proactive time in a way that is targeted, measured and enhances the NMBPD's ability to achieve public safety outcomes.

The Police Athletic League (PAL) provided the following services to the residents in NMB.

- Back to School Drive Thru Event
- Science, Technology, Engineering, and Mathematics (S.T.E.M.) virtual program (4 months long)
- Virtual Leadership Program
- Birthday Drive Through (year-round for PAL kids)
- Thanksgiving Basket Giveaway
- Christmas Holiday Celebration
- National PAL Leadership Conference
- Noble Conference (4 days)
- Dolphin Junior Cheerleaders Event for PAL Kids
- Drive up Movie Events held year round

As part and as an ongoing effort to keep the street of NMB safe, the NMBPD continues to develop new ways to reduce crime. Some of the techniques that the NMBPD utilizes are as follows:

- Installation of License Plate Readers
- Robust Crime Prevention Initiatives
- Multi-Agency Probation Sweeps
- Staff Community Walks and Bike Rides
- Partnership with the Community (Club Law & Order and PACT Community Meetings)
- Traffic Enforcement (DUI check points, Click it or Ticket Campaign)
- Community Contact Program, Business and Park Checks
- Explorer Program to Assist in Disseminating Important Public Information and Crime Prevention Tips

CITY OF NORTH MIAMI BEACH, FLORIDA
POLICE DEPARTMENT POLICE (continued)

FISCAL YEAR ENDING SEPTEMBER 30, 2022

- Increase Pro-active Operations
- Adjust Resources and Manpower according to Current Crime Trends
- Increase Pro-active Traffic Enforcement
- Sharing Information and Partnering with Surrounding Agencies
- Work with the Communities to Establish Better Communication

Implementing a comprehensive and sustained enforcement operation utilizing personnel from these units will have a direct impact in the NMBPD's efforts to deter and decrease crime, traffic crashes and arrest violators. The goal is to continually keep the City safe while reducing the fear of crime. In 2020, the NMBPD was able to reduce robberies by 45%, non-residential burglaries by 33% and vehicle burglaries by 79%.

Police Performance Metrics	FY 2017	FY 2018	FY 2019	FY 2020
Violent Crime Rate	671.3	708.1	585.0	666.4
Citations	5836	4709	Data Unavailable*	1989***
Calls for Service	98,490	101,646	106,742**	63,572**
UCR Clearance Rates	12.1%	24.1%	10.5%	10.7%
Arrests	1452	1242	955***	665***

* Data loss due to February 2020 ransomware event.

** Figure is only estimate. It is not congruent to data reported for previous years.

*** Records Unit manually re-entered 2019 arrest information. Figure in chart reflects arrests that have been re-entered as of the date/time this report was generated.

The continued efforts of the crime initiatives have allowed for increased police visibility which, in turn, deters crime. The NMBPD's proactive and forward-looking approach is consistent with the 21st Century Policing model.

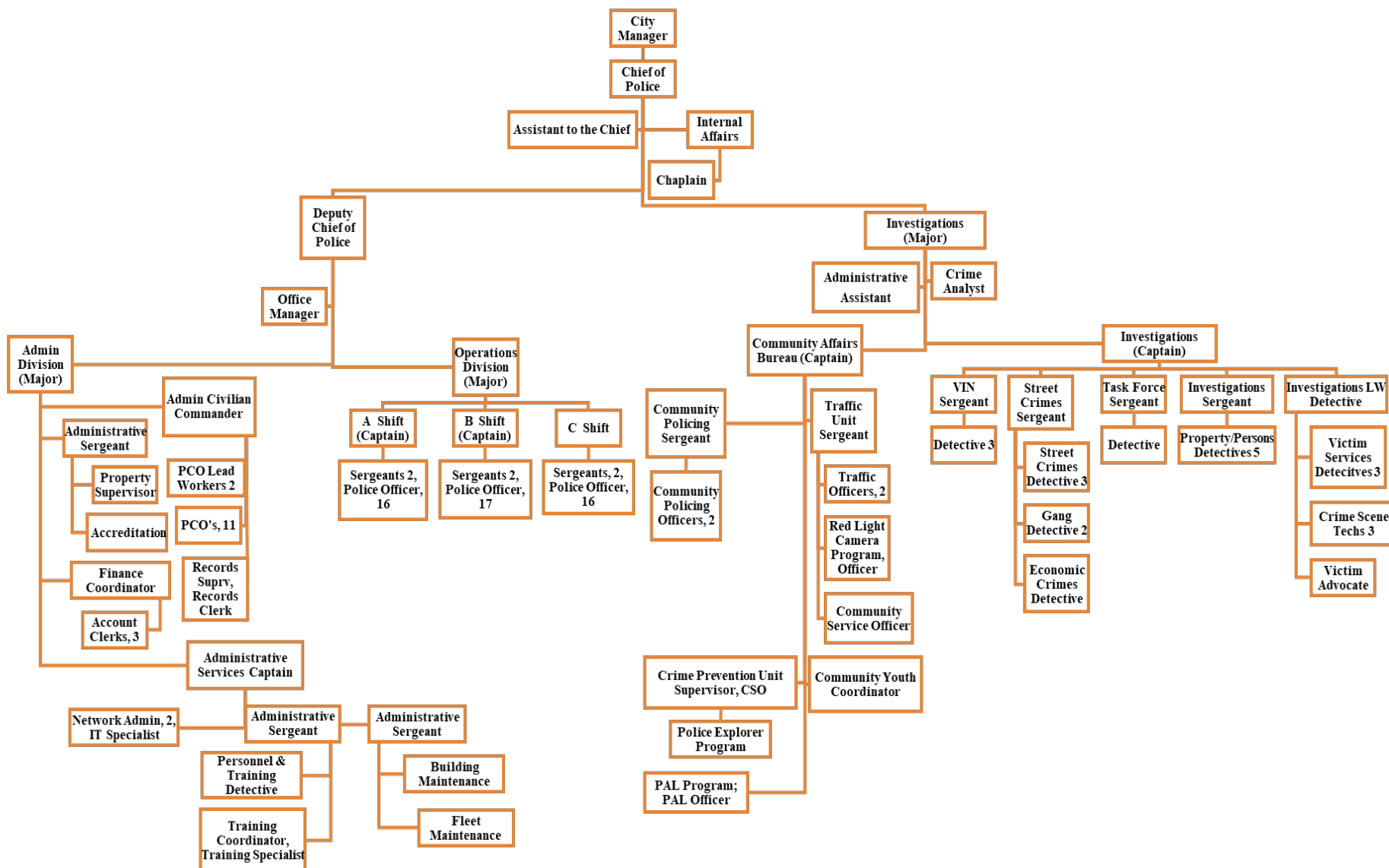
In March 2020, the NMBPD had 104 sworn officers. NMBPD is planning to increase the police agency to 115 sworn which aligns with our Mission Statement. The addition of these officers will allow for staffing of uniform patrol, as well as the continued success of specialized units. These units will include a designated Special Events Unit, Marine Patrol Unit, Gang Unit, Traffic Unit, Economic Crimes Unit, Community Patrol Unit and Crime Analysis Unit; all which supplement uniform patrol efforts. The specialized units respond in real-time to in-progress calls which fall within the scope of their respective unit responsibilities. This, in turn, allows uniform patrol to remain available for additional police response.

In 2020, NMBPD will continue to focus on community involvement. NMBPD will focus on Respect, Integrity, Service and Excellence. Additionally, NMBPD will strive to create a workforce that contains a broad range of diversity including race, gender, language, life experience, and cultural background to improve understanding and effectiveness in dealing with all communities.



CITY OF NORTH MIAMI BEACH, FLORIDA

POLICE DEPARTMENT POLICE (continued)



CITY OF NORTH MIAMI BEACH, FLORIDA
POLICE DEPARTMENT POLICE (continued)

FISCAL YEAR ENDING SEPTEMBER 30, 2022

DIVISION NUMBER	ACCOUNT DESCRIPTION	ACTUAL FY 2020	ADOPTED BUDGET FY 2021	ESTIMATED ACTUAL FY 2021	PROPOSED BUDGET FY 2022
500	SALARIES-FULL-TIME	\$ 1,631,428	\$ 1,705,498	\$ 1,671,388	\$ 1,933,476
	OTHER WAGES	53,215	128,080	125,518	85,000
	TAXES	71,904	130,986	128,366	149,379
	BENEFITS	5,548,561	5,022,165	4,921,722	5,420,220
	Salaries and Related Costs	7,305,107	6,986,729	6,846,994	7,588,075
	OPERATING COSTS	726,927	1,160,581	1,102,552	1,299,025
	CAPITAL OUTLAY	599,701	1,200,000	1,200,000	
	POLICE RADIOS				75,000
	ELECTRICITY UPGRADE TO BUILDING				150,000
	LICENSE PLATE READERS PHASE 4 OF 5				250,000
	POLICE VEHICLES				336,000
	LOCKER ROOM RE-MODEL				75,000
	IT NETWORK SERVERS	-	-	-	35,000
	POLICE ADMINISTRATION TOTAL	\$ 8,631,736	\$ 9,347,310	\$ 9,149,546	\$ 9,808,100
510	SALARIES-FULL-TIME	\$ 6,233,211	6,182,734	\$ 6,059,079	5,977,699
	OTHER WAGES	828,813	642,565	629,714	590,000
	TAXES	521,803	502,260	492,215	480,348
	BENEFITS	1,980,959	2,129,362	2,086,775	1,754,328
	Salaries and Related Costs	9,564,786	9,456,921	9,267,783	8,802,375
	OPERATING COSTS	361,303	328,900	312,455	498,900
	CAPITAL OUTLAY	9,257	-	-	-
	UNIFORM SERVICES TOTAL	\$ 9,935,347	\$ 9,785,821	\$ 9,580,238	\$ 9,301,275
511	SALARIES-FULL-TIME	\$ 49,903	\$ 184,583	\$ 180,891	\$ 453,463
	OTHER WAGES	2,249	30,810	-	-
	TAXES	3,968	16,370	16,043	30,653
	BENEFITS	19,013	35,227	34,522	103,250
	Salaries and Related Costs	75,133	266,990	231,456	587,366
	OPERATING COSTS	85,282	123,892	117,697	123,892
	CRIME PREVENTION & COMM TOTAL	\$ 160,415	\$ 390,882	\$ 349,154	\$ 711,258
512	SALARIES-FULL-TIME	\$ 719,708	\$ 801,953	\$ 785,914	\$ 852,076
	OTHER WAGES	236,305	163,000	159,740	100,000
	TAXES	70,834	70,273	68,868	73,019
	BENEFITS	171,289	202,442	198,393	219,110
	Salaries and Related Costs	1,198,136	1,237,668	1,212,915	1,244,205
	OPERATING COSTS	8,875	12,000	11,400	12,000
	COMMUNICATIONS TOTAL	\$ 1,207,011	\$ 1,249,668	\$ 1,224,315	\$ 1,256,205
530	SALARIES-FULL-TIME	\$ 1,508,709	\$ 1,560,415	\$ 1,529,207	\$ 1,522,059
	OTHER WAGES	285,063	175,000	171,500	200,000
	TAXES	136,854	128,425	125,857	123,978
	BENEFITS	481,188	517,869	507,512	471,205
	Salaries and Related Costs	2,411,813	2,381,709	2,334,075	2,317,242
	OPERATING COSTS	11,038	20,300	19,285	20,300
	DETECTIVE BUREAU TOTAL	\$ 2,422,851	\$ 2,402,009	\$ 2,353,360	\$ 2,337,542

CITY OF NORTH MIAMI BEACH, FLORIDA
POLICE DEPARTMENT POLICE (continued)

FISCAL YEAR ENDING SEPTEMBER 30, 2022

DIVISION NUMBER	ACCOUNT DESCRIPTION	ACTUAL FY 2020	ADOPTED BUDGET FY 2021	ESTIMATED ACTUAL FY 2021	PROPOSED BUDGET FY 2022
531	SALARIES-FULL-TIME	\$ 203,518	\$ 172,098	\$ 168,656	\$ 294,494
	OTHER WAGES	32,822	47,929	46,970	20,000
	TAXES	17,630	15,851	15,534	22,530
	BENEFITS	77,122	82,040	80,399	113,537
	Salaries and Related Costs	331,093	317,918	311,560	450,561
	OPERATING COSTS	4,237	5,400	5,130	5,400
	CRIME SCENE TOTAL	\$ 335,329	\$ 323,318	\$ 316,690	\$ 455,961
533	SALARIES-FULL-TIME	841,094	\$ 977,102	\$ 957,560	\$ 1,072,177
	OTHER WAGES	181,383	81,600	79,968	100,000
	TAXES	72,150	83,305	81,639	84,983
	BENEFITS	241,252	432,951	424,292	371,659
	Salaries and Related Costs	1,335,879	1,574,958	1,543,459	1,628,819
	OPERATING COSTS	5,050	8,000	7,600	8,000
	SPECIAL INVESTIGATION TOTAL	\$ 1,340,929	\$ 1,582,958	\$ 1,551,059	\$ 1,636,819
555	SALARIES-FULL-TIME	33,146	\$ 33,885	\$ 33,207	\$ 31,828
	OTHER WAGES	1,199	-	-	-
	TAXES	2,547	2,454	2,405	2,353
	BENEFITS	7,112	12,937	12,678	10,352
	Salaries and Related Costs	44,005	49,276	48,290	44,533
	OPERATING COSTS	286,782	297,800	282,910	297,800
	RED-LIGHT CAMERA TOTAL	\$ 330,787	\$ 347,076	\$ 331,200	\$ 342,333
	SALARIES-FULL-TIME	\$ 11,220,717	\$ 11,618,268	\$ 11,385,903	\$ 12,137,272
	OTHER WAGES	1,621,049	1,268,984	1,213,411	1,095,000
	TAXES	897,689	949,924	930,926	967,243
	BENEFITS	8,526,497	8,434,993	8,266,293	8,463,661
	Salaries and Related Costs	\$ 22,265,952	\$ 22,272,169	\$ 21,796,532	\$ 22,663,176
	OPERATING COSTS	1,489,495	1,956,873	1,859,029	2,265,317
	CAPITAL OUTLAY	608,958	1,200,000	1,200,000	921,000
	Total Police Department	\$ 24,364,404	\$ 25,429,042	\$ 24,855,561	\$ 25,849,493

CITY OF NORTH MIAMI BEACH, FLORIDA

LIBRARY

FISCAL YEAR ENDING SEPTEMBER 30, 2022

SERVICES, FUNCTIONS AND ACTIVITIES

NMB Discovery Library is the learning, cultural, and community-building center of the City of North Miami Beach. As libraries transform from a place where content is consumed and connections are established, to a place where content is created, discovered, shared, and transformed to connection hubs, NMB Library's goal is to become a 21st century learning space. Libraries are a part of premier residential community services; NMB "Discovery" Library, provides a safe and nurturing educational facility that uses art, science, and technology to enhance learning, as well as develop financial stability and health. NMB Library encourages cultural development through exhibitions, events, and festivals that enhance learning through absorption and natural environment. We seek to create conversations that improve self-awareness and cultural diversity with the goal of nurturing community and expanding success.

NMB Library provides a safe and attractive educational environment in which all members may explore, document, learn, as well as produce media and art in a manner that will develop critical thinking skills, problem solving, and motivate lifelong learning. NMB Library also aims to provide hands-on experiences and Discovery learning. To expand its range and services throughout the community, NMB Library added a mobile library to reach segments of the population with limited access to transportation, and to provide literacy programs and technology that may not have otherwise been available.

NMB Discovery Library equips its residents with the skills needed for success in a society where open content, through shared spaces, builds economic success. NMB Discovery Library produces programs through qualified professionals that enhance the quality of life, education, and earnings potential in our community. Programs include measured outcomes and annual target benchmarks for services and staff as outlined in the Florida Public Library Standards, Public Library Association, and the American Library Association.

NMB Library's primary services include year-round operations including, but not limited to, lending and acquisition services, educational programs, technology access and instruction, collaboration with the Miami-Dade County Public Schools, comprehensive literacy instruction, after-school and summer programs, senior engagement that provide cognitive enhancements, and cultural and specialty programs as outlined by Institute of Museum and Library Services (IMLS) and the State of Florida Libraries.

GOALS AND MEASUREMENTS

Great Place to Live: Beautiful, Safe and Livable

As NMB is transforming into a centrally located suburban oasis, NMB Discovery Library is doing the same for its residents by making facility enhancements to include installing new flooring, remodeling public bathrooms, i.e. family and children-only access, and adding individual ADA compliant bathrooms. These measures will be implemented to improve the facility, augment security, and lessen liability.



CITY OF NORTH MIAMI BEACH, FLORIDA

LIBRARY (continued)

FISCAL YEAR ENDING SEPTEMBER 30, 2022

During Fiscal Year 2022, NMB Library will seek to improve services, enhance safe spaces, increase technology, heighten protocols to maintain a clean and healthy public space, and acquire tools and equipment that promote a sense of safety and well-being for our residents, community, and facility.

Financially Sound City Government

NMB Library continues to improve its wide variety of programs that cater to all members of the community with an emphasis on financially sound decision-making. During the unforeseen impact of the COVID-19 pandemic, NMB Library leveraged its seat on the board of Southeast Florida Library Information Network (SEFLIN), our multi-type library cooperative and consortia, to ensure that the membership translated into a collaborative virtual service development.

NMB Library continues to increase self-service, automation, and expand its use of space. As part of its financially sound decision-making, NMB Library also installed dividers to impart a socially distanced atmosphere for the safety and well-being of customers, developed programs, services, and classes in digital and in-person formats, created community events that increased cultural understanding, and offered arts programming that engaged the community as well as fulfilled Florida Public Library Standards, thus steadily qualifying for the State Library and IMLS grants.

High Performing City Organization Providing Exceptional Customer Service

NMB Library is a high performing entity that is recognized in the library community for its resiliency. During the COVID-19 pandemic, although NMB Library was one of the first municipal libraries to partially “close”, it immediately developed and implemented remote programming in addition to continuing limited in-person services. NMB Library also served as a safe haven to middle school students who were unable to return to school, lacked appropriate internet access, and/or parental supervision during the pandemic. The professional incubator space is being prepared to empower and equip our community for economic and educational success. NMB Discovery Library has a 4.3 google rating. NMB Library continuously receives excellent ratings in the areas of children and adult lifelong learning, technology assistance, and passport administration services.

NMB Library supports the community by providing educational programming in collaboration with Miami-Dade County Public schools. Continuous delivery of Science, Technology, Engineering, and Math (STEM) programs that enhance student learning and increase STEM rating establishes our program as an essential education facility for the school board as well as for principals within our Miami-Dade County Public Schools feeder pattern.

As a cultural center, NMB Library is locally recognized by the Greater Miami Festival and Events Association. Art classes for children and seniors are in high demand as well as arts and crafts programs and featured art exhibitions that enhance community value. This year, the Literacy Fair, Women’s Month Art Exhibit, Ayiti Art Exhibition, Jazz Festival, and Summer Reading Programs captivated the community as residents began to step out of the shadows of the pandemic.

CITY OF NORTH MIAMI BEACH, FLORIDA

LIBRARY (continued)

FISCAL YEAR ENDING SEPTEMBER 30, 2022

Annual satisfaction surveys rate our library services at 98.8%, once again. Satisfaction is attributed to quality programs, friendly staff, and renovated spaces.

Revitalized Downtown and Major Corridors

NMB Library anchors the City's downtown major corridor and Hanford Boulevard's future site for redevelopment. Development is to help NMB Library attain Florida Public Library Standards for size, parking, and the creation of adequate meeting facilities.

The continuous visits by all age groups throughout the day serve to make the library a safe extension of the City-center.

KEY PERFORMANCE INDICATORS

The City of NMB has a Census estimate of 47,000. However, NMB Library serves approximately 40,000 – 90,000 customers annually, making it a medium-sized library in accordance with Florida Public Library Standards.

When staffing levels are adequate, NMB Library consistently meets programming needs, facility usage, and outcome standards.

Despite challenges imposed by the COVID 19 pandemic, i.e. reduced staffing levels, hours, and attendance, NMB Library created programming content and educational shows to retain community engagement, experienced an upward trend in the past two years, and surpassed the learning outcomes outlined by the State of Florida Public Library Standards.

The following numbers are guidelines set by Florida Public Library Standards and the Opinion Counts annual compilation:

INDICATOR	FY 2021		FY 2020	
	Goal	Actual	Goal	Actual
Hours of Public Service per week	62-85	50	62-85	62
Library Holdings per capita	2.2	1.3	2.2	1.3
Square Feet per capita	0.7	0.57	0.7	0.57
Library Visits per staff FTE	9,808	9,936	9,808	13,014
Total Program Attendance per capita	0.40	0.28	0.40	0.29
with learning outcome	40%	55%	40%	57%
Percentage of Juvenile Program Attendance	80%	92.8%	80%	97.6%
with learning outcome	50%	58%	50%	57%

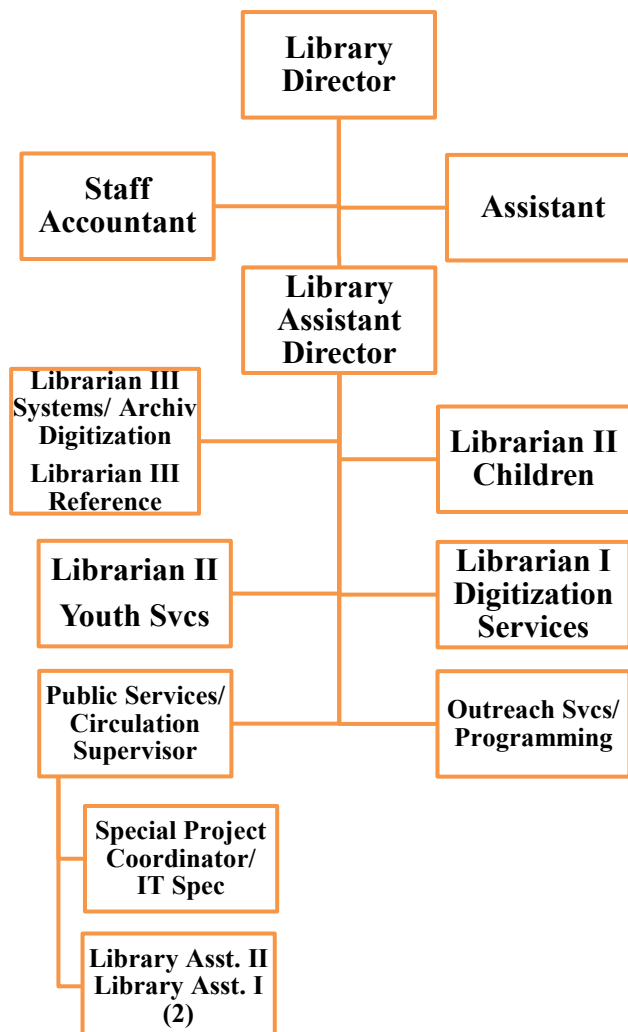


CITY OF NORTH MIAMI BEACH, FLORIDA

LIBRARY (continued)

FISCAL YEAR ENDING SEPTEMBER 30, 2022

DIVISION NUMBER	ACCOUNT DESCRIPTION	ACTUAL FY 2020	ADOPTED BUDGET FY 2021	ESTIMATED ACTUAL FY 2021	PROPOSED BUDGET FY 2022
600	SALARIES-FULL-TIME	\$ 587,116	\$ 707,876	\$ 693,718	\$ 717,905
	OTHER WAGES	498	6,156	6,033	6,156
	TAXES	44,622	53,224	52,160	54,021
	BENEFITS	107,850	125,272	122,767	165,375
	Salaries and Related Costs	740,087	892,528	874,677	943,457
	OPERATING COSTS	196,439	342,257	325,144	402,108
	CAPITAL OUTLAY	222,473	170,000	161,500	
	RFID - IMPLEMENT SELF CHECKOUT				15,000
	IMPACT WINDOWS				95,000
	LED LIGHTING IN PARKING	-	-	-	35,000
	LIBRARY TOTAL	\$ 1,158,999	\$ 1,404,785	\$ 1,361,322	\$ 1,490,565



CITY OF NORTH MIAMI BEACH, FLORIDA
PARKS AND RECREATION DEPARTMENT

FISCAL YEAR ENDING SEPTEMBER 30, 2022

SERVICES, FUNCTIONS AND ACTIVITIES

The Parks and Recreation Department is committed to providing excellent customer service, recreational opportunities and beautiful parks and facilities, that enhance the quality of life, to all who live work and play in our diverse, vibrant and historic community.

The Parks & Recreation Department's primary services include the year-round operation of all City parks, community centers, pools, athletic fields, Gwen Margolis Amphitheater and the Julius Littman Performing Arts Theater. The Parks and Recreation Department's core recreation programs include after school programs, summer camp programs, athletics and events. However, the Parks and Recreation Department offers programs for its senior citizens as well as other specialized classes and activities for all ages.

The Parks and Recreation Department will continue to provide City residents with quality events, programs and park facilities that make a positive difference and enhance the quality of life to our residents and visitors by working together as a team with all City departments to operate efficiently and effectively. As we enter into the current new normal due to COVID-19, the Parks and Recreation Department is looking at new ways and initiatives to bring recreation programming to our community.

GOALS AND MEASUREMENTS

The Place to Live: Beautiful, Safe and Livable

Work has begun on the City's first system wide approved Parks Master Plan to improve accessibility, conditions and desirability of parks and amenities. This plan will be a catalyst for future enhancements, acquisitions and construction of parks. During FY21, the following capital improvement are projected to start:

- Replacement of maintenance vehicles
- Barry Schreiber Playground replacement/construction
- Skate Park construction
- Mishcon Park remediation and artificial turf installation
- Uleta Park Community Center basketball gym floor replacement
- Other

Financially Sound City Government

The Parks & Recreation Department continues to improve on its wide variety of programs that cater to all members of the community with an emphasis on financially sound decision making. The Department will continue to seek sponsorships, community partnerships and scholarships to offset the cost of special events, programs and activities for the community. The Department will seek grant opportunities for the following upcoming capital projects: Mishcon Park Field Turf, Taylor Park, and Skate Park. Additionally, in FY 21, the City will commence its fourth-year funding cycle from The Children's Trust which will continue to enhance the afterschool and summer programming at Uleta Park, Highland Village, Washington Park and the City's Library.



CITY OF NORTH MIAMI BEACH, FLORIDA
PARKS AND RECREATION DEPARTMENT (continued)

FISCAL YEAR ENDING SEPTEMBER 30, 2022

The Children's Trust is a dedicated source of revenue derived from property taxes, established by voter referendum in 2002. Their mission is to partner with the community to plan, advocate for and fund strategic investments that improve the lives of all children and families in Miami-Dade County. Their vision is for a community that works together to provide the essential foundations to enable every child to achieve their full potential.

High Performing City Organization Providing Exceptional Customer Service

The Parks & Recreation Department provides top notch service and support to the residents and visitors of the City of North Miami Beach. In May 2017, the City received its second Playful City USA designation. North Miami Beach is one of only 257 cities across the nation to receive this prestigious award. The Parks and Recreation Department is also looking to implement RecTrac, a recreation software which will allow for ease and efficiency and provide residents with online registration and payment capability.

KEY PERFORMANCE INDICATORS

Key Indicator 1: *Operating Expenditures per capita* to "deliver City services in the most effective and efficient manner."

<u>Fiscal Year</u>	<u>FY2020</u>	<u>FY2019</u>	<u>FY2017</u>	<u>FY2016</u>
Operating cost per capita	\$123.23	\$90.14	\$96.47	\$101.89

Key Indicator 2: *Number of Children Registered in Summer Programs/Number of available spaces in Programs* "to provide a variety of recreational programs and activities for all."

FISCAL YEAR	2020	2019	2017	2016	2015
SUMMER CAMP	Children registered per available space				
Allen Park Sports Camp	*N/A COVID-19	51/100	100/91	100/107	100/107
Highland Village		70/62	75/72	75/67	75/71
Uleta Community Center		149/135	135/186	135/50	35/148
Washington Park		58/54	75/35	75/56	75/70
YES Center		219/175	175/214	175/197	175/192
SUMMER CAMP		12/15	N/A	N/A	N/A
Girls LEAD Program		10/15	N/A	N/A	N/A
TOTAL		569/556	560/598	560/577	560/588

*Due to the global pandemic (COVID-19), park programming operations ceased in March 2020. In June 2020, Miami-Dade County Emergency Order allowed for summer camps to operate under new normal guidelines. The City's Parks and Recreation Department was able to provide a safe half-day camp at our three (3) Children's Trust Locations: Highland Village, Uleta Park and Washington Park at a huge reduction in allowed numbers due to CDC, local and state guidelines as well as the Miami-Dade County new normal operation procedures.

Virtual Program:

Besides offering a limited in person summer camp, the Department also offered a virtual summer program through our social media platforms. It is undetermined how many children the platform serviced however, the Parks and Recreation Department's social media engagement rate rose 34%, shared engagement rate went up 19.2% and our post clicks rate went up by 153%.

COVID-19 In-Person Summer Camp	
Park/Center	Registrations
Highland Village	16
Uleta Park	24
Washington Park	16
Total	56

CITY OF NORTH MIAMI BEACH, FLORIDA
PARKS AND RECREATION DEPARTMENT (continued)

FISCAL YEAR ENDING SEPTEMBER 30, 2022

DIVISION NUMBER	ACCOUNT DESCRIPTION	ACTUAL FY 2020	ADOPTED BUDGET FY 2021	ESTIMATED ACTUAL FY 2021	PROPOSED BUDGET FY 2022
710	SALARIES-FULL-TIME	\$ 440,884	\$ 458,802	\$ 449,626	\$ 596,589
	OTHER WAGES	3,195	68,242	66,877	1,500
	TAXES	33,734	39,409	38,621	45,183
	BENEFITS	129,869	138,124	135,362	157,439
	Salaries and Related Costs	607,682	704,577	690,485	800,711
	OPERATING COSTS	363,117	405,400	385,130	806,260
	CAPITAL OUTLAY	689,437	1,440,500	1,440,500	
	PARK AMENITIES				50,000
	CITYWIDE FENCE REPLACEMENT				50,000
	SKATE PARK				250,000
	WATER FOUNTAIN				20,000
	MISCHON PARK OUTDOOR SECURITY CAMERAS				40,000
	MISCHON PARK PHASE II RENOVATION				505,000
	ALLEN PARK BUILDING AND PARK UPGRADE				400,000
	WEIGHT ROOM EQUIPMENT				110,000
	CHALLENGER PARK REDESIGN MEMORIAL				100,000
	LITTMAN THEATRE SPEAKER EQUIPMENT				25,000
	ULETA PLAYGROUND SAFETY SURFACE REPLACEMENT				150,000
	VICTORY POOL INSTALL SAFETY SURFACE				190,000
	VICTORY POOL REPLACE POOL HEATER				35,000
	HIGHLAND VILLAGE BASKETBALL HALF COURT				40,000
	HIGHLAND VILLAGE MUSCO LIGHTS PLAYGROUND & BASKETBALL COURTS				90,000
	HIGHLAND VILLAGE SHADE STRUCTURE				90,000
	HIGHLAND VILLAGE INSTALL PLAYGROUND				250,000
	ADMINISTRATION TOTAL	\$ 1,660,236	\$ 2,550,477	\$ 2,516,115	\$ 4,001,971
712	SALARIES-FULL-TIME	\$ 353,890	\$ 231,955	\$ 227,316	\$ 468,649
	OTHER WAGES	23,757	221,986	217,546	21,519
	TAXES	28,347	35,665	34,952	35,472
	BENEFITS	62,178	85,818	84,102	65,692
	Salaries and Related Costs	468,172	575,424	563,916	591,332
	OPERATING COSTS	229,480	222,252	211,139	238,252
	CAPITAL OUTLAY	2,890	-	-	-
	AQUATICS TOTAL	\$ 700,542	\$ 797,676	\$ 775,055	\$ 829,584
713	OPERATING COSTS	\$ 46,952	\$ 61,250	\$ 58,188	\$ 66,150
	CAPITAL OUTLAY	-	-	-	-
	TENNIS CENTER TOTAL	\$ 46,952	\$ 61,250	\$ 58,188	\$ 66,150
714	SALARIES-FULL-TIME	\$ 217,484	\$ 173,743	\$ 170,268	\$ 267,376
	OTHER WAGES	-	86,596	84,864	6,000
	TAXES	17,684	19,542	19,151	20,023
	BENEFITS	62,048	73,957	72,478	76,912
	Salaries and Related Costs	297,215	353,838	346,761	370,311
	OPERATING COSTS	48,725	60,212	60,212	151,962
	MCDONALD/SILVER YES CENTERS TOTAL	\$ 345,940	\$ 414,050	\$ 406,973	\$ 522,273
717	OPERATING COSTS	\$ 3,277	\$ 3,000	\$ 2,850	\$ 3,988
	RESOURCE CENTERS TOTAL	\$ 3,277	\$ 3,000	\$ 2,850	\$ 3,988
721	SALARIES-FULL-TIME	\$ 197,522	\$ 111,633	\$ 109,400	\$ 294,003
	OTHER WAGES	8,507	186,719	182,985	10,835
	TAXES	15,595	14,674	14,381	14,934
	BENEFITS	39,760	42,004	41,164	54,712
	Salaries and Related Costs	261,384	355,030	347,929	374,484
	OPERATING COSTS	512,651	671,320	637,754	830,290
	CAPITAL OUTLAY	-	-	-	-
	BUILDING MAINTENANCE TOTAL	\$ 774,035	\$ 1,026,350	\$ 985,683	\$ 1,204,774



CITY OF NORTH MIAMI BEACH, FLORIDA
PARKS AND RECREATION DEPARTMENT (continued)

FISCAL YEAR ENDING SEPTEMBER 30, 2022

DIVISION NUMBER	ACCOUNT DESCRIPTION	ACTUAL FY 2020	ADOPTED BUDGET FY 2021	ESTIMATED ACTUAL FY 2021	PROPOSED BUDGET FY 2022
722	SALARIES-FULL-TIME	\$ 140,033	\$ 145,186	\$ 142,282	\$ 163,147
	OTHER WAGES	9,261	31,000	30,380	7,500
	TAXES	10,933	12,696	12,442	12,638
	BENEFITS	54,395	57,082	55,940	52,806
	Salaries and Related Costs	214,622	245,964	241,045	236,091
	OPERATING COSTS	32,108	44,700	42,465	45,120
	CAPITAL OUTLAY	-	-	-	-
	CULTURAL PROGRAMS TOTAL	\$ 246,730	\$ 290,664	\$ 283,510	\$ 281,211
730	SALARIES-FULL-TIME	\$ 179,450	\$ 125,145	\$ 122,642	\$ 231,529
	OTHER WAGES	4,136	96,424	94,496	1,500
	TAXES	13,790	16,676	16,342	16,770
	BENEFITS	52,019	47,409	46,461	55,351
	Salaries and Related Costs	249,395	285,654	279,941	305,150
	OPERATING COSTS	36,289	51,250	48,688	55,450
	CAPITAL OUTLAY	-	-	-	-
	ALLEN PARK TOTAL	\$ 285,684	\$ 336,904	\$ 328,628	\$ 360,600
731	SALARIES-FULL-TIME	\$ 69,354	\$ 32,771	\$ 32,116	\$ 89,055
	OTHER WAGES	8,228	47,614	46,662	1,500
	TAXES	5,835	6,124	6,002	6,175
	BENEFITS	18,521	15,633	15,320	16,021
	Salaries and Related Costs	101,937	102,142	100,099	112,751
	OPERATING COSTS	16,153	27,452	26,079	28,852
	CAPITAL OUTLAY	-	-	-	-
	HIGHLAND VILLAGE TOTAL	\$ 118,091	\$ 129,594	\$ 126,179	\$ 141,603
732	SALARIES-FULL-TIME	\$ 156,720	\$ 113,283	\$ 111,017	\$ 211,732
	OTHER WAGES	13,327	94,608	92,716	1,000
	TAXES	12,695	15,451	15,142	15,691
	BENEFITS	41,295	55,225	54,121	55,754
	Salaries and Related Costs	224,036	278,567	272,996	284,177
	OPERATING COSTS	45,035	65,842	62,550	70,182
	CAPITAL OUTLAY	-	-	-	-
	ULETA TOTAL	\$ 269,072	\$ 344,409	\$ 335,546	\$ 354,359
733	SALARIES-FULL-TIME	\$ 89,012	\$ 47,741	\$ 46,786	\$ 101,951
	OTHER WAGES	1,646	55,420	54,312	3,000
	TAXES	6,800	7,934	7,775	7,546
	BENEFITS	7,320	13,590	13,318	17,364
	Salaries and Related Costs	104,778	124,685	122,191	129,861
	OPERATING COSTS	25,594	37,372	35,503	42,972
	WASHINGTON PARK TOTAL	\$ 130,372	\$ 162,057	\$ 157,695	\$ 172,833

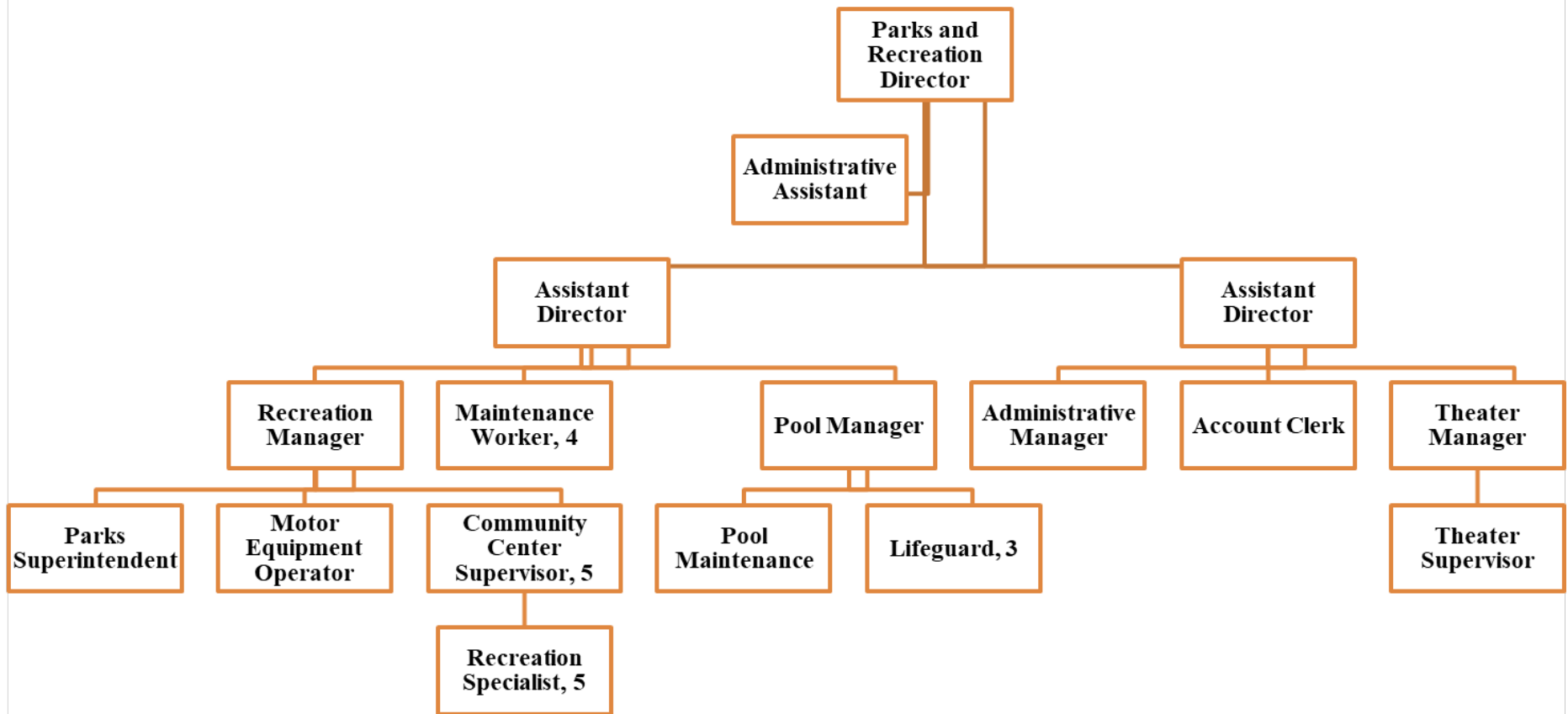
CITY OF NORTH MIAMI BEACH, FLORIDA
PARKS AND RECREATION DEPARTMENT (continued)

FISCAL YEAR ENDING SEPTEMBER 30, 2022

DIVISION NUMBER	ACCOUNT DESCRIPTION	ACTUAL FY 2020	ADOPTED BUDGET FY 2021	ESTIMATED ACTUAL FY 2021	PROPOSED BUDGET FY 2022
741	OTHER WAGES	\$ 5,235	39,090	\$ 38,308	39,090
	TAXES	400	2,991	2,931	2,991
	Salaries and Related Costs	<u>5,635</u>	<u>42,081</u>	<u>41,239</u>	<u>42,081</u>
	OPERATING COSTS	<u>2,757</u>	<u>9,160</u>	<u>8,702</u>	<u>9,160</u>
B.L.A.S.T AFTERSCHOOL PROGRAM TOTAL		<u>\$ 8,392</u>	<u>\$ 51,241</u>	<u>\$ 49,941</u>	<u>\$ 51,241</u>
744	OTHER WAGES	\$ -	11,880	\$ 11,642	22,968
	TAXES	-	909	891	909
	Salaries and Related Costs	<u>-</u>	<u>12,789</u>	<u>12,533</u>	<u>23,877</u>
	OPERATING COSTS	<u>100</u>	<u>2,700</u>	<u>2,565</u>	<u>2,700</u>
C.A.R.E. AFTERSCHOOL PROGRAM TOTAL		<u>\$ 100</u>	<u>\$ 15,489</u>	<u>\$ 15,098</u>	<u>\$ 26,577</u>
745	OTHER WAGES	139	13,834	13,557	13,834
	TAXES	11	1,059	1,038	1,059
	Salaries and Related Costs	<u>149</u>	<u>14,893</u>	<u>14,595</u>	<u>14,893</u>
	OPERATING COSTS	<u>507</u>	<u>2,700</u>	<u>2,565</u>	<u>2,700</u>
S.T.A.R. AFTERSCHOOL PROGRAM TOTAL		<u>\$ 656</u>	<u>\$ 17,593</u>	<u>\$ 17,160</u>	<u>\$ 17,593</u>
746	OTHER WAGES	121,868	132,704	130,050	132,704
	TAXES	9,323	10,152	9,949	10,152
	Salaries and Related Costs	<u>131,191</u>	<u>142,856</u>	<u>139,999</u>	<u>142,856</u>
	OPERATING COSTS	<u>5,715</u>	<u>16,700</u>	<u>15,865</u>	<u>16,700</u>
Y.E.S. AFTERSCHOOL PROGRAM TOTAL		<u>\$ 136,907</u>	<u>\$ 159,556</u>	<u>\$ 155,864</u>	<u>\$ 159,556</u>
PARKS AND RECREATION DEPARTMENT TOTAL					
	SALARIES-FULL-TIME	\$ 1,844,349	\$ 1,440,259	\$ 1,411,454	\$ 2,424,031
	OTHER WAGES	199,297	1,086,117	1,064,395	262,950
	TAXES	155,147	183,282	179,616	189,543
	BENEFITS	467,405	528,842	518,265	552,051
	Salaries and Related Costs	<u>2,666,197</u>	<u>3,238,500</u>	<u>3,173,730</u>	<u>3,428,575</u>
	OPERATING COSTS	<u>1,368,460</u>	<u>1,681,310</u>	<u>1,600,255</u>	<u>2,370,738</u>
	CAPITAL OUTLAY	<u>692,327</u>	<u>1,440,500</u>	<u>1,440,500</u>	<u>2,395,000</u>
	Total Parks & Recreation	<u>\$ 4,726,984</u>	<u>\$ 6,360,310</u>	<u>\$ 6,214,485</u>	<u>\$ 8,194,313</u>



CITY OF NORTH MIAMI BEACH, FLORIDA
PARKS AND RECREATION DEPARTMENT
FISCAL YEAR ENDING SEPTEMBER 30, 2022



CITY OF NORTH MIAMI BEACH, FLORIDA

PUBLIC WORKS DEPARTMENT

FISCAL YEAR ENDING SEPTEMBER 30, 2022

SERVICES, FUNCTIONS AND ACTIVITIES

The Public Works Department is responsible for the sustainability and general appearance of all City owned properties, including landscaping and maintenance of the rights-of-ways, and stormwater management. The department is also responsible for providing repairs and maintenance to all City facilities, streets, and alleys. Engineering permits are processed by the Department, which includes driveway, paving, and right of way permits. For this wide-ranging array of areas, the department is fully committed to delivering excellent quality service that exceeds Public Works standards and meets the expectations of residents and business owners.

The Public Works Department is comprised of multiple divisions. The General Fund divisions are addressed in this section. Transit Surtax, Solid Waste and Stormwater Funds will be addressed separately in this document. Although an integral part of each fund's budget, a summarized City-wide Capital Improvements Program (CIP) is also presented separately within this document.

GOALS AND MEASUREMENTS

Great Place to Live: Beautiful, Safe and Livable

The Public Works Department will continue to focus on best practices in its beautification and landscaping efforts throughout the City by continuing to improve the major corridors, entryways and neighborhood aesthetics. The Streets and Alleys Division will repair or replace sidewalks and mill and resurface streets as provided for by the Pavement Assessment Plan and the ADA Transition Plan. The Transportation Master Plan (TMP) will be implemented to significantly improve traffic in particular by addressing traffic calming and constructing infrastructure to support safe neighborhood and business parking.

Financially Sound City Government

The Public Works Department will continue its assessment of City facilities with a deliberate approach to addressing infrastructure. In this fiscal year, the Department will expand the facility maintenance footprint by taking on facilities currently operated by the Water Utility. This will include the city's main Operations Center, Public Service Administration building as well as several other City facilities. Cost savings and efficiency gains will be achieved as the fleet and landscaping components of the utility are transitioned from the vendor to the Public Works Department.

High Performing City Organization Providing Exceptional Customer Service

Enhanced training programs in several areas will provide staff with the knowledge, skills, and abilities necessary to provide residents and customers with exceptional service.



CITY OF NORTH MIAMI BEACH, FLORIDA

PUBLIC WORKS DEPARTMENT (continued)

Revitalized Downtown and Major Corridors

The Public Works Department's continued efforts to revitalize its major corridors will be evident through continued maintenance, installation of greenways, and enhanced landscaping.

KEY PERFORMANCE INDICATORS

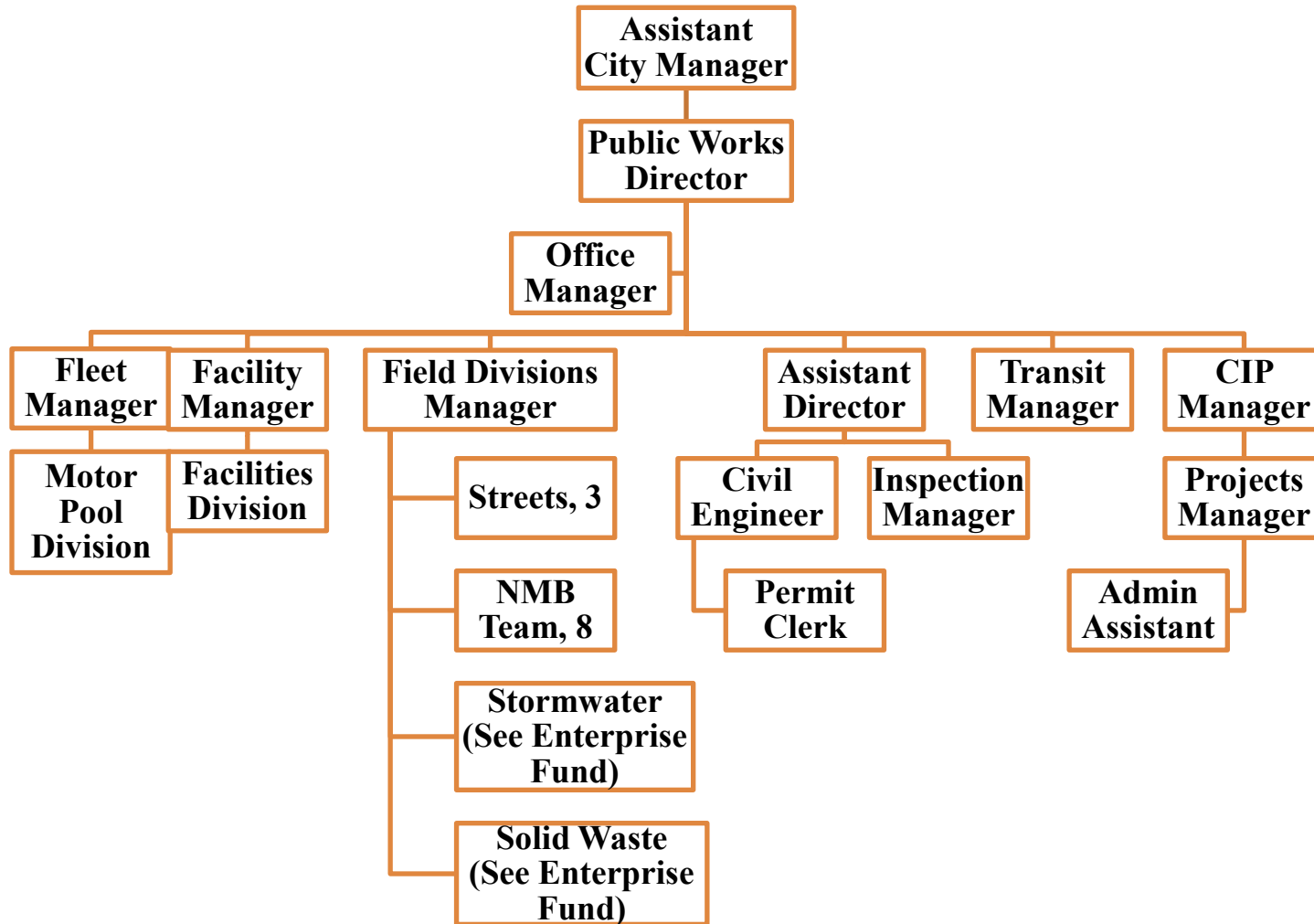
	<u>FY2019</u>	<u>FY 2020</u>	<u>FY2021</u>
Beautification			
Trees trimmed	2,347	877	1501
Trees installed	194	92	300
Plants installed	8,669	7,037	2,060
Coconuts removed	749	443	502

Engineering			
Permits reviewed	335	402	525
Permits issued	66	79	134
Inspections performed	296	355	435

	<u>FY 2019</u>	<u>FY2020</u>	<u>FY2021</u>
Roads and Streets			
Miles of street swept	1,227	1,110	546
Sq. yds sidewalks replaced	5,917	4,456	3110
Potholes patched	159	49	66
Miles of litter pick up	2,560	2,484	1,736
Trash cans emptied	28,278	28,392	19,110
Linear feet of swales cut	300	160	180
Street signs maintained	240	140	29

Fleet Management	2019	2020	2021
Vehicle repairs performed	423	817	167
Preventative Maintenance	354	NAV	217

CITY OF NORTH MIAMI BEACH, FLORIDA
PUBLIC WORKS DEPARTMENT (continued)
FISCAL YEAR ENDING SEPTEMBER 30, 2022



CITY OF NORTH MIAMI BEACH, FLORIDA

PUBLIC WORKS DEPARTMENT (continued)

FISCAL YEAR ENDING SEPTEMBER 30, 2022

DIVISION NUMBER	ACCOUNT DESCRIPTION	ACTUAL FY 2020	ADOPTED BUDGET FY 2021	ESTIMATED ACTUAL FY 2021	PROPOSED BUDGET FY 2022
800	SALARIES-FULL-TIME	\$ 191,919	\$ 240,466	\$ 235,657	\$ 303,988
	OTHER WAGES	683	37,700	36,946	-
	TAXES	15,464	20,972	20,553	22,804
	BENEFITS	147,002	54,534	53,443	48,252
	Salaries and Related Costs	355,069	353,672	346,599	375,044
	OPERATING COSTS	38,274	111,620	106,039	111,990
	CAPITAL OUTLAY	425,851	-	-	-
	NON-OPERATING COSTS	-	-	-	-
	ADMINISTRATION DIVISION TOTAL	\$ 819,193	\$ 465,292	\$ 452,638	\$ 487,034
820	SALARIES-FULL-TIME	\$ 83,250	\$ 95,148	\$ 93,245	\$ 95,148
	OTHER WAGES	3,038	2,000	1,960	2,000
	TAXES	5,967	6,870	6,733	6,870
	BENEFITS	45,816	45,692	44,778	44,932
	Salaries and Related Costs	138,070	149,710	146,716	148,950
	OPERATING COSTS	853,598	959,200	911,240	1,168,868
	CAPITAL OUTLAY	1,500	-	-	-
	NON-OPERATING COSTS	-	-	-	-
	STREETS & ALLEYS DIVISION TOTAL	\$ 993,169	\$ 1,108,910	\$ 1,057,956	\$ 1,317,818
831	SALARIES-FULL-TIME	\$ 182,198	\$ 273,705	\$ 268,231	\$ 320,899
	OTHER WAGES	4,747	28,620	28,048	6,000
	TAXES	14,349	22,360	21,913	24,572
	BENEFITS	69,216	97,250	95,305	91,494
	Salaries and Related Costs	270,509	421,935	413,496	442,965
	OPERATING COSTS	672,348	984,600	935,370	907,365
	CAPITAL OUTLAY	27,145	-	-	-
	BEAUTIFICATION DIVISION TOTAL	\$ 970,003	\$ 1,406,535	\$ 1,348,866	\$ 1,350,330
850	SALARIES-FULL-TIME	\$ 568,074	\$ 658,912	\$ 645,734	\$ 680,988
	OTHER WAGES	13,683	10,000	9,800	10,000
	TAXES	43,024	47,983	47,023	49,117
	BENEFITS	170,757	203,577	199,505	243,556
	Salaries and Related Costs	795,538	920,472	902,063	983,661
	OPERATING COSTS	364,301	682,452	648,329	687,492
	CAPITAL OUTLAY	10,533	320,028	320,028	-
	ULETA AIR HANDLER UNIT				50,000
	ULETA TRACER SUMMIT INSTALL				50,000
	CITY HALL COMPLEX ELECTRICAL UPGRADE				150,000
	NON-OPERATING COSTS	-	-	-	-
	FACILITY MANAGEMENT DIVISION TOTAL	\$ 1,170,372	\$ 1,922,952	\$ 1,870,420	\$ 1,921,153

CITY OF NORTH MIAMI BEACH, FLORIDA

PUBLIC WORKS DEPARTMENT

FISCAL YEAR ENDING SEPTEMBER 30, 2022

DIVISION NUMBER	ACCOUNT DESCRIPTION	ACTUAL FY 2020	ADOPTED BUDGET FY 2021	ESTIMATED ACTUAL FY 2021	PROPOSED BUDGET FY 2022
860	SALARIES-FULL-TIME	\$ 167,110	\$ 170,961	\$ 167,542	\$ 176,164
	TAXES	12,542	12,548	12,297	13,142
	BENEFITS	57,870	56,072	54,951	40,589
	Salaries and Related Costs	237,521	239,581	234,789	229,895
	OPERATING COSTS	15,669	21,000	19,950	21,000
	CAPITAL OUTLAY	1,933,690	8,186,000	8,186,000	-
	WASHINGTON PARK CONSTRUCTION PHASE II				4,700,000
	CITY HALL 1ST FLOOR IMPACT WINDOWS				121,725
	CITY HALL ELEVATOR MECHANICAL UPGRADE				35,000
	CITY HALL FIRST FLOOR RESTROOM				90,000
	CITY HALL LOBBY DESIGN REMODEL				80,000
	CITY HALL RESTROOM REMODELS 3RD AND 4TH FLOOR				150,000
	HUMAN RESOURCES OFFICE RENOVATION				400,000
	SOLID WASTE ROOF REPLACEMENT				118,873
	IMPROVEMENTS TO POLICE PARKING STRUCTUAL				350,000
	IMPROVEMENTS TO THE NE 19TH AVENUE BRIDGE				75,000
	NE 168TH ST AND NE 20 AVE TRAFFIC CALMING PROJECT				200,000
	PARK RESTORATION - ARBOR DAY				60,000
	TAYLOR PARK DESIGN				2,850,000
	DESIGN AND CONST NE 151ST ST AND NE 14TH AVENUE TRAFFICE CALMING				200,000
	ROADWAY RESURFACING PROJECTS				523,000
	NON-OPERATING COSTS	-	-	-	-
	CAPITAL IMPROVEMENTS DIVISION TOTAL	\$ 2,186,880	\$ 8,446,581	\$ 8,440,739	\$ 10,204,493
890	SALARIES-FULL-TIME	\$ 379,785	\$ 389,324	\$ 381,538	\$ 461,389
	OTHER WAGES	21,198	4,000	3,920	4,000
	TAXES	27,581	27,312	26,766	30,386
	BENEFITS	126,235	170,643	167,230	185,626
	Salaries and Related Costs	554,800	591,279	579,453	681,401
	OPERATING COSTS	174,873	571,386	542,817	582,096
	CAPITAL OUTLAY	-	176,648	-	-
	2 - GATOR UTILITY VEHICLE				15,000
	CHEVY TAHOE				55,000
	CHEVY TRAVERSE				30,000
	REPLACEMENT FLEET SERVICE VEHICLE #8925				43,000
	NON-OPERATING COSTS	102,038	-	-	-
	FLEET MANAGEMENT DIVISION TOTAL	\$ 831,710	\$ 1,339,313	\$ 1,122,270	\$ 1,406,497
	SALARIES-FULL-TIME	\$ 1,572,336	\$ 1,828,516	\$ 1,791,946	\$ 2,038,576
	OTHER WAGES	43,348	82,320	80,674	22,000
	TAXES	118,926	138,045	135,284	146,891
	BENEFITS	616,896	627,768	615,213	654,449
	Salaries and Related Costs	2,351,507	2,676,649	2,623,116	2,861,916
	OPERATING COSTS	2,119,063	3,330,258	3,163,745	3,478,811
	CAPITAL OUTLAY	2,398,719	8,682,676	8,506,028	10,346,598
	NON-OPERATING COSTS	102,038	-	-	-
	Total Public Works Department	\$ 6,971,328	\$ 14,689,583	\$ 14,292,889	\$ 16,687,325





SPECIAL REVENUE FUNDS



CITY OF NORTH MIAMI BEACH, FLORIDA

GOVERNMENTAL IMPACT FEES FUND

FISCAL YEAR ENDING SEPTEMBER 30, 2022

The Governmental Impact Fees Fund is used to account for the fees required of developers to pay for their proportionate share of the cost of capital facilities necessary to accommodate their development. The fees are collected for the City's Parks and Recreation and Police Departments and may only be expended on capital improvements for those departments. This fund is consolidated into the General Fund for financial statement presentation.

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUAL FY 2020	ADOPTED BUDGET FY 2021	ESTIMATED ACTUAL FY 2021	PROPOSED BUDGET FY 2022
<u>REVENUES</u>					
300100	CARRYOVER FROM PRIOR YEARS	\$ -	\$ 1,371,000	\$ 1,371,000	\$ 598,823
324202	BEAUTIFICATION IMPACT FEES	-	-	-	-
324100	POLICE IMPACT FEES	5,502	2,500	2,500	3,000
324600	PARK IMPACT FEES	3,496	10,000	10,000	2,500
	TOTAL REVENUES	\$ 8,997	\$ 1,383,500	\$ 1,383,500	\$ 604,323
<u>EXPENSES</u>					
500642	POLICE DATA PROCESSING EQUIPMENT	\$ 59,825	\$ 98,000	\$ 98,000	\$ -
500640	POLICE MACHINERY AND EQUIPMENT	-	2,500	2,500	9,213
710630	PARKS IMPROVEMENTS OTHER THAN BUILDING	-	850,000	850,000	172,500
710640	PARKS MACHINERY AND EQUIPMENT	12,127	11,000	11,000	-
870630	BEAUTIFICATION IMPROVEMENTS	-	422,000	422,000	422,610
	TOTAL EXPENSES	\$ 71,951	\$ 1,383,500	\$ 1,383,500	\$ 604,323



CITY OF NORTH MIAMI BEACH, FLORIDA
TRANSIT SURTAX FUND

FISCAL YEAR ENDING SEPTEMBER 30, 2022

SERVICES, FUNCTIONS AND ACTIVITIES

The Transit Surtax Fund is a special revenue fund used to account for the City's portion of the Miami-Dade County one-half percent sales tax approved by voters in November 2002. At least twenty percent of the funds must be used for transit purposes and the remainder may only be used for transportation projects.

Great Place to Live: Beautiful, Safe and Livable

As the NMB Line transit service expands its routes, it will continue to provide a safe, comfortable and convenient transportation alternative with vehicles featuring the City "brand" colors, an attractive exterior design and amenities such as Wi-Fi and a real-time route tracking app.

Financially Sound City Government

The NMB Line service will continue to provide safe, convenient and reliable service to the City's residents and visitors in a cost-effective manner. The Division will continue its engagement of a professional transit operation firm that offers competitive pricing and purchase new vehicles based on procurement best practices.

High Performing City Organization Providing Exceptional Customer Service

The transit service's high level of customer service will be evidenced by reliable, on-time service and the ability for riders to track the status of each route trolley in real time.

KEY PERFORMANCE INDICATORS

	<u>FY 2017</u>	<u>FY 2018</u>	<u>FY 2019</u>	<u>FY2020</u>	<u>FY2021</u>
Ridership	86,000	182,000	223,895	123,823	134,020
On-Time Performance	NAV	92%	87%	90%	88%

CITY OF NORTH MIAMI BEACH, FLORIDA

TRANSIT SURTAX FUND (continued)

FISCAL YEAR ENDING SEPTEMBER 30, 2022

ACCOUNT DESCRIPTION	ACTUAL FY 2020	ADOPTED BUDGET FY 2021	ESTIMATED ACTUAL FY 2021	PROPOSED BUDGET FY 2022
<u>REVENUES</u>				
CARRYOVER FROM PRIOR YEARS	\$ -	\$ 1,510,666	\$ 1,510,666	\$ 870,000
TRANSIT SYSTEM SURTAX	1,705,603	1,975,376	1,975,376	1,925,120
OTHER INCOME	500	-	-	-
TOTAL REVENUES	\$ 1,706,103	\$ 3,486,042	\$ 3,488,342	\$ 2,795,120
<u>EXPENSES</u>				
<u>TRANSPORTATION</u>				
OPERATING COSTS	\$ 15,336	\$ 115,700	\$ 113,386	\$ 100,600
CAPITAL OUTLAY	638,873	1,708,021	1,673,861	1,293,546
SIDEWALK AND ADA UPGRADES				-
PROFESSIONAL SERVICES FOR NE 168TH STREET / NE 2ND AVENUE ROUNDABOUT DESIGN				-
NE 154 STREET ROADWAY IMPROVEMENTS				-
NE 153RD STREET AND ROADWAY DESIGN IMPROVEMENTS				-
BUS SHELTER				-
CITYWIDE TRAFFIC CALMING				-
NON-OPERATING COSTS	798,680	166,002	166,002	96,256
TRANSPORTATION TOTAL	1,452,889	1,989,723	1,953,249	1,490,402
<u>TRANSIT</u>				
SALARIES-FULL-TIME	\$ 71,331	51,501	\$ 50,471	123,027
OTHER WAGES	3,392	24,135	23,652	1,533
TAXES	5,709	5,619	5,507	9,353
BENEFITS	14,196	17,632	17,279	20,245
Salaries and Related Costs	94,628	98,887	96,909	154,158
OPERATING COSTS	773,915	1,397,432	\$ 1,369,483	1,150,560
CAPITAL OUTLAY	400,768	-	-	-
TRANSIT TOTAL	1,269,311	1,496,319	1,466,393	1,304,718
TOTAL EXPENSES	\$ 2,722,199	\$ 3,486,042	\$ 3,419,641	\$ 2,795,120



CITY OF NORTH MIAMI BEACH, FLORIDA

COMMUNITY REDEVELOPMENT AGENCY

FISCAL YEAR ENDING SEPTEMBER 30, 2022

SERVICES, FUNCTIONS AND ACTIVITIES

In 2005, the City created the Community Redevelopment Agency (CRA), a dependent special district governed by Florida Statute Chapter 163, Part III, Chapter 189, Redevelopment Plan, and the interlocal agreement between the CRA, City, and the Miami-Dade County Board of County Commissioners (BCC). The CRA's goals are to improve property values, eliminate and prevent the spread of blight, improve infrastructure, and reduce incidents of crime within the Redevelopment Area. The work program for the CRA is defined in the Community Redevelopment Plan (Plan) where comprehensive strategies were formulated to promote redevelopment and rehabilitation of the commercial and neighborhood areas. The Plan provides for a series of activities over the life-span of the CRA that should be catalysts for the revitalization of the area into a more prosperous part of the City.

The Redevelopment Area consists of approximately 468 acres and contains commercial, institutional, recreational, mixed-use, and multi-family residential uses. There are about twenty single-family homes in the Redevelopment Area. However, they are within the RO zone, which is the Residential Office District.

GOALS AND MEASUREMENTS

Great Place to Live: Beautiful, Safe and Livable

The CRA will continue to assist existing and new businesses through the Commercial Property Improvement Program. The CRA will continue evaluating its new programs that assist commercial property owners with sewer tie-in costs. Lastly, the CRA will extend the development of a targeted industry preference and proactively seek to attract those industries.

Financially Sound City Government

The CRA adopted the City's procurement procedures, follows the Florida Redevelopment Association best practices, and the Florida Special Districts' legislation.

Revitalized Downtown and Major Corridors

The CRA will implement a marketing and special events program to attract new businesses and promote existing businesses to downtown. The CRA will work with the County to improve the West Dixie Highway Corridor through the West Dixie Highway Implementation Plan that was integrated into the updated and amended Plan. The CRA will continue to seek inter-agency partnerships to promote efficiency. The CRA will seek out redevelopment opportunities, including potential land acquisitions.

CITY OF NORTH MIAMI BEACH, FLORIDA

COMMUNITY REDEVELOPMENT AGENCY

FISCAL YEAR ENDING SEPTEMBER 30, 2022

DIVISION NUMBER	ACCOUNT DESCRIPTION	ACTUAL FY 2020	ADOPTED BUDGET FY 2021	ESTIMATED ACTUAL FY 2021	PROPOSED BUDGET FY 2022
REVENUES					
	CARRYOVER FROM PRIOR YEARS	\$ -	\$ 3,161,884	\$ 3,161,884	\$ 5,819,170
	INTERGOVERNMENTAL	2,484,660	2,801,721	2,801,721	3,160,372
	OTHER INCOME	116,038	15,000	15,000	45,000
	TOTAL REVENUES	\$ 2,600,698	\$ 5,978,605	\$ 5,978,605	\$ 9,024,542
220	SALARIES-FULL-TIME	\$ 56,251	\$ 220,169	\$ 220,169	\$ 486,786
	TAXES	3,980	16,202	16,202	36,489
	BENEFITS	11,383	43,593	43,593	85,884
	Salaries and Related Costs	71,614	279,964	279,964	609,159
	OPERATING COSTS	96,000	720,370	720,370	956,679
	CAPITAL OUTLAY	287,127	200,000	200,000	-
	CONTAINER SENIOR FACILITY				400,000
	INFRASTRUCTURE IMPROVEMENTS				650,000
	WEST DIXIE HIGHWAY STREETSCAPE IMPROVEMENTS				200,000
	NON-OPERATING COSTS	959,967	818,270	818,270	2,971,204
	ADMINISTRATION DIVISION TOTAL	\$ 1,414,708	\$ 2,018,604	\$ 2,018,604	\$ 5,787,042
221	OPERATING COSTS	-	137,500	137,500	25,000
	CAPITAL OUTLAY	-	100,000	100,000	
	INFRASTRUCTURE IMPROVEMENTS				375,000
	SNAKE CREEK CANAL IMPROVEMENTS	-	-	-	200,000
	SOUTH OF THE CANAL TOTAL	\$ -	\$ 237,500	\$ 237,500	\$ 600,000
222	OPERATING COSTS	-	25,000	25,000	100,000
	CIVIC COMMONS TOTAL	\$ -	\$ 25,000	\$ 25,000	\$ 100,000
223	OPERATING COSTS	-	50,000	50,000	-
	CORRIDOR / NEIGHBORHOOD TOTAL	\$ -	\$ 50,000	\$ 50,000	\$ -
224	OPERATING COSTS	-	52,500	52,500	-
	CAPITAL OUTLAY	-	75,000	75,000	
	WAYFINDING SIGNAGE	-	-	-	75,000
	NON-OPERATING COSTS	-	25,000	25,000	-
	BRANDING & MARKETING TOTAL	\$ -	\$ 152,500	\$ 152,500	\$ 75,000
225	OPERATING COSTS	-	-	-	-
	CAPITAL OUTLAY	-	2,695,001	2,695,001	
	LAND BANKING & REDEVELOPMENT	-	-	-	2,000,000
	NON-OPERATING COSTS	-	800,000	800,000	462,500
	LAND ACQ / REDEVELOPMENT INCENTIVES	\$ -	\$ 3,495,001	\$ 3,495,001	\$ 2,462,500
	COMMUNITY REDEVELOPMENT AGENCY TOTAL	\$ 1,414,708	\$ 5,978,605	\$ 5,978,605	\$ 9,024,542



CITY OF NORTH MIAMI BEACH, FLORIDA

GUARDHOUSE FUNDS

FISCAL YEAR ENDING SEPTEMBER 30, 2022

SERVICES, FUNCTIONS AND ACTIVITIES

The Guardhouse Funds were established to account for revenues and expenditures associated with activities of the Eastern Shores Security Special Taxing District and the Eastern Shores First Addition Security Guard Special Taxing District. During fiscal year 2018, the City assumed responsibility for the administration of the special taxing districts from Miami-Dade County. Fiscal year 2019 is the first full year of operation by the City.

ACCOUNT DESCRIPTION	ACTUAL FY 2020	ADOPTED BUDGET FY 2021	ESTIMATED ACTUAL FY 2021	PROPOSED BUDGET FY 2022
<u>35 AVE GUARDHOUSE OPERATIONS</u>				
<u>REVENUES</u>				
CARRYOVER FROM PRIOR YEARS	\$ -	\$ -	\$ -	\$ 184,843
NON AD VALOREM ASSESSMENTS	450,902	443,852	443,852	445,348
OTHER INCOME	8,216	5,000	5,000	5,000
TOTAL REVENUES	<u>\$ 459,118</u>	<u>\$ 448,852</u>	<u>\$ 451,152</u>	<u>\$ 635,191</u>
<u>EXPENSES</u>				
OPERATING COSTS	\$ 407,788	\$ 409,409	\$ 401,221	\$ 625,191
NON-OPERATING COSTS	-	39,443	39,443	10,000
TOTAL EXPENSES	<u>407,788</u>	<u>448,852</u>	<u>440,664</u>	<u>635,191</u>
<u>164TH ST GUARDHOUSE OPERATIONS</u>				
<u>REVENUES</u>				
CARRYOVER FROM PRIOR YEARS	\$ -	\$ 7,183	\$ 7,183	\$ 14,406
NON AD VALOREM ASSESSMENTS	206,161	203,395	203,395	203,395
OTHER INCOME	3,520	2,500	2,500	2,500
TOTAL REVENUES	<u>\$ 209,681</u>	<u>\$ 213,078</u>	<u>\$ 215,378</u>	<u>\$ 220,301</u>
<u>EXPENSES</u>				
OPERATING COSTS	\$ 158,035	213,078	\$ 208,816	180,801
NON-OPERATING COSTS	-	-	-	39,500
TOTAL EXPENSES	<u>\$ 158,035</u>	<u>\$ 213,078</u>	<u>\$ 208,816</u>	<u>\$ 220,301</u>

DEBT SERVICE FUNDS



CITY OF NORTH MIAMI BEACH, FLORIDA

DEBT SERVICE FUNDS - CONSOLIDATED

FISCAL YEAR ENDING SEPTEMBER 30, 2022

In the government-wide financial statements and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net assets. Long-term obligations related to governmental funds are reported in debt service funds.

FUND NUMBER	ACCOUNT DESCRIPTION	ACTUAL FY 2020	ADOPTED BUDGET FY 2021	ESTIMATED ACTUAL FY 2021	PROPOSED BUDGET FY 2022
216	TRANSFER FROM TRANSIT SURTAX FUND	\$ 625,301	\$ -	\$ -	\$ -
	TOTAL REVENUES	625,301	-	-	-
	PRINCIPAL PAYMENTS	620,000	-	-	-
	INTEREST AND OTHER CHARGES	5,301	-	-	-
	TOTAL EXPENSES	625,301	-	-	-
	SERIES 2013 BOND DEBT SERVICE NET	\$ -			
217	TRANSFER FROM GENERAL FUND	25,488	-	-	-
	TOTAL REVENUES	25,488	-	-	-
	PRINCIPAL PAYMENTS	25,116	-	-	-
	INTEREST AND OTHER CHARGES	372	-	-	-
	TOTAL EXPENSES	25,488	-	-	-
	2015 BOND DEBT SERVICE NET	\$ -			
218	TRANSFER FROM CRA	195,494	200,200	200,200	200,000
	TOTAL REVENUES	195,494	200,200	200,200	200,000
	PRINCIPAL PAYMENTS	166,667	166,700	166,700	166,700
	INTEREST AND OTHER CHARGES	28,827	33,500	33,500	33,300
	TOTAL EXPENSES	195,494	200,200	200,200	200,000
	CRA 2007A BOA DEBT SERVICE NET	-			
220	PROPERTY TAX REVENUE	1,204,705	1,227,278	1,227,278	1,214,931
	TOTAL REVENUES	1,204,705	1,227,278	1,227,278	1,214,931
	PRINCIPAL PAYMENTS	680,000	720,000	720,000	760,000
	INTEREST AND OTHER CHARGES	524,703	507,278	507,278	454,931
	TOTAL EXPENSES	1,204,703	1,227,278	1,227,278	1,214,931
	SERIES 2011 GOB DEBT SERVICE NET	\$ 2			
221	PROPERTY TAX REVENUE	797,525	794,702	794,702	786,559
	TOTAL REVENUES	797,525	794,702	794,702	786,559
	PRINCIPAL PAYMENTS	705,000	720,000	720,000	730,000
	INTEREST AND OTHER CHARGES	92,525	74,702	74,702	56,559
	TOTAL EXPENSES	797,525	794,702	794,702	786,559
	SERIES 2012 GOB DEBT SERVICE NET	\$ -			
	DEBT SERVICE TOTAL	\$ 2,848,513	\$ 2,222,180	\$ 2,222,180	\$ 2,201,490





CAPITAL PROJECT FUND



CITY OF NORTH MIAMI BEACH, FLORIDA

ALLEY RESTORATION PROGRAM

FISCAL YEAR ENDING SEPTEMBER 30, 2022

The Alley Restoration Program Fund is a capital project fund used to account for improvements to the City's alley infrastructure in order to facilitate traffic flow of vehicles, stormwater run-off and trash collection. It has been determined that sun setting procedures will commence with this fiscal year's budget. Therefore, the only funding provided will be the remaining fund balances from prior years' operations.

ACCOUNT DESCRIPTION	ACTUAL FY 2020	ADOPTED BUDGET FY 2021	ESTIMATED ACTUAL FY 2021	PROPOSED BUDGET FY 2022
<u>REVENUES</u>				
PRIOR YEAR CARRYOVER	\$ -	\$ 293,382	\$ -	\$ 293,383
<u>EXPENSES</u>				
OPERATING EXPENSES	\$ -	\$ -	\$ -	\$ -
ALLEYWAY RESTORATION PROGRAM	-	293,382	-	293,383
TOTAL EXPENSES	\$ -	\$ 293,382	\$ -	\$ 293,383





ENTERPRISE FUNDS



CITY OF NORTH MIAMI BEACH, FLORIDA

STORMWATER FUND

FISCAL YEAR ENDING SEPTEMBER 30, 2022

SERVICES, FUNCTIONS AND ACTIVITIES

The Stormwater Fund is used to account for the costs associated with the management, construction, maintenance, protection, control, regulation, use and enhancement of stormwater systems and programs throughout the City. As an enterprise fund, it must be self - supporting through user fees charged for services. The Public Works Department is responsible for the operation of the Stormwater Fund.

GOALS

Great Place to Live: Beautiful Safe and Livable

Stormwater management and maintenance is critical to ensure the protection of natural resources. Stormwater runoff is a major source of pollution. The presence of these pollutants can have devastating effects on aquatic species and may also impact recreational activities. As authorized by the Clean Water Act, the U.S. Environmental Protection Agency (EPA) instituted the National Pollutant Discharge Elimination System (NPDES) in an effort to control the level of pollutant loads to surface waters, this fund constructs, maintains and retrofits drainage structures and storm sewers according to Best Management Practices (BMP's) to comply with the NPDES standards for stormwater discharges.

Financially Sound City Government

To support Commission's mission of fiscal sustainability and providing for a sustainable future, a Stormwater Master Plan has been initiated for balancing the competing objectives of investment in infrastructure and maintaining reasonable fees.

High Performing City Organization Providing Exceptional Customer Service

Stormwater's focus is on continuously evaluating operations to increase productivity, reduce costs and enhance customer service. The Department strives for a high level of customer satisfaction and to improve responsiveness to the community's needs.

KEY PERFORMANCE INDICATORS

	<u>FY 2019</u>	<u>FY 2020</u>	<u>FY2021</u>
Storm grates cleared	928	386	288
Drains inspected	1,130	534	504
Linear feet of drain cleaned	11,000	751	16,171
Linear feet of lake bank maintained	7,206	100	6,810
Highland Lift Station inspections	12	12	12

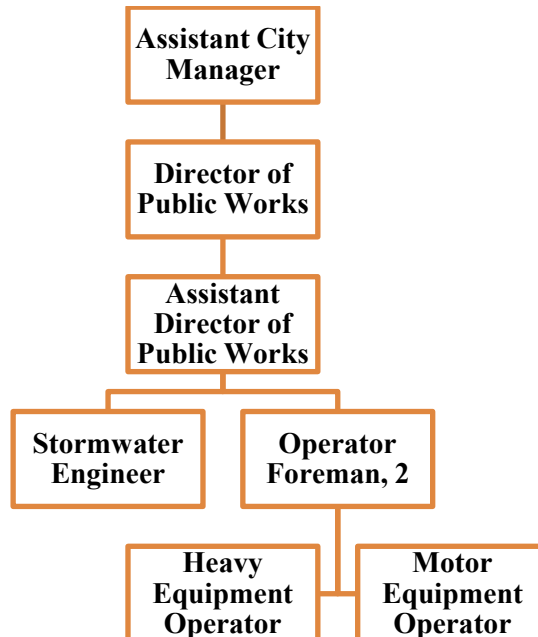


CITY OF NORTH MIAMI BEACH, FLORIDA

STORMWATER FUND (continued)

FISCAL YEAR ENDING SEPTEMBER 30, 2022

ACCOUNT DESCRIPTION	ACTUAL FY 2020	ADOPTED BUDGET FY 2021	ESTIMATED ACTUAL FY 2021	PROPOSED BUDGET FY 2022
<u>REVENUES</u>				
CARRYOVER FROM PRIOR YEARS	\$ -	\$ 161,657	\$ 161,657	\$ 782,581
SERVICE REVENUES	1,499,966	1,420,000	1,420,000	1,420,000
OTHER INCOME	23,156	15,000	15,000	15,000
TOTAL REVENUES	\$ 1,523,122	\$ 1,596,657	\$ 1,596,657	\$ 2,217,581
<u>EXPENSES</u>				
SALARIES-FULL-TIME	\$ 292,186	\$ 293,951	\$ 288,072	\$ 289,839
OTHER WAGES	10,106	4,298	4,212	4,298
TAXES	21,800	20,618	20,206	20,982
BENEFITS	241,559	195,406	191,498	155,662
Salaries and Related Costs	565,650	514,273	503,988	470,781
OPERATING COSTS	524,345	451,097	428,542	404,150
CAPITAL OUTLAY	-	290,000	290,000	
CONSTRUCTION HIGHLAND VILLAGE DRAINAGE IMPROVEMENTS				1,100,000
DRAINAGE IMPROVEMENTS PORJECTS - EASTERN SHORES				50,000
NE 10TH AVENUE DRAINAGE IMPROVEMENTS				50,000
NON-OPERATING COSTS	432,685	341,287	341,287	142,650
TOTAL EXPENSES	\$ 1,522,681	\$ 1,596,657	\$ 1,563,817	\$ 2,217,581



CITY OF NORTH MIAMI BEACH, FLORIDA

WATER FUND

FISCAL YEAR ENDING SEPTEMBER 30, 2022

SERVICES, FUNCTIONS AND ACTIVITIES

The Water Fund is part of NMB Water whose primary purpose is to provide safe and reliable drinking water to customers. The water system provides services to approximately 33,900 metered connections in North Miami Beach, Sunny Isles, Miami Gardens, Aventura, Golden Beach and portions of unincorporated Miami-Dade County, serving a population base of over 170,000. Approximately 20 percent of the City's service area is within City limits. As an enterprise fund it must, by definition, be self-supporting through user fees charged for services.

On May 16, 2017, the City approved a contract for operations, repair, maintenance and capital improvement programming of the water and sewer utilities with CH2M Hill Engineers, Inc (now Jacobs). The term of the contract is ten years. The cost of the operations and maintenance portion of the contract is \$19.8 million for the fourth year (FY2021) and will be allocated 85% to water and 15% to sewer. The cost of the repair and maintenance portion of the contract will be a straight pass-through and determined by the amount of the budget set aside each year for that purpose. The FY 2021 budget includes \$2.5M for repair and rehabilitation also allocated 85% to the water utility and 15% to the sewer utility. The FY 2021 capital improvement programming portion of the contract was discontinued. On August 4, 2020, the City Commission voted to terminate the contract with Jacobs. A termination letter dated August 6, 2020 was delivered to Jacobs. The City took over water distribution on January 7, 2021 and the Water Treatment Plant on February 4, 2021. Costs related to salary and benefits of the new positions will continue to be allocated 85% to water and 15% to sewer.

GOALS AND MEASUREMENTS

Great Place to Live: Beautiful Safe and Livable

The City will continue to provide safe and reliable utility services to customers by:

- Improving the water treatment process and quality, improving the conveyance of potable water and complying with all state and federal compliance regulations
- Enhancing and modernizing security features throughout the utility to maximize deterrence, detection, assessment, and response capabilities leveraging the latest security technologies
- Ensuring well maintained public buildings and attractive infrastructure
- Providing public education opportunities focused on conservation and the environment to encourage a sustainable future and to protect natural resources

Financially Sound City Government

The Utility continues to meet current and projected operating, debt service, and capital cost requirements, as well as maintaining adequate working capital. In 2020, Water Revenue Bonds in the amount of \$40.03 million and a WIFIA Bond in the amount of \$44.2 million were



CITY OF NORTH MIAMI BEACH, FLORIDA
WATER FUND (continued)

FISCAL YEAR ENDING SEPTEMBER 30, 2022

issued to fund the cost of the Utility Master Plan improvements. The Water Utility Revenue Bonds, Series 2020 were assigned a AA- rating by Fitch Rating Agency and an A+ rating by S&P Global Ratings.

High Performing Organization Providing Exceptional Customer Service

The utility continuously evaluates operations, comparing industry benchmarks, and implementing best management practices. A high level of customer satisfaction, and improved responsiveness to the community's needs is a driving force for NMB Water. For example, a new Customer Billing and Information System provides customers with online access to real-time consumption information that will enable them to conserve water and to identify potential leaks. This same data will assist the utility to more accurately predict water production needs and mitigate lost water from system leaks, thereby reducing the cost of providing water and sewer service.

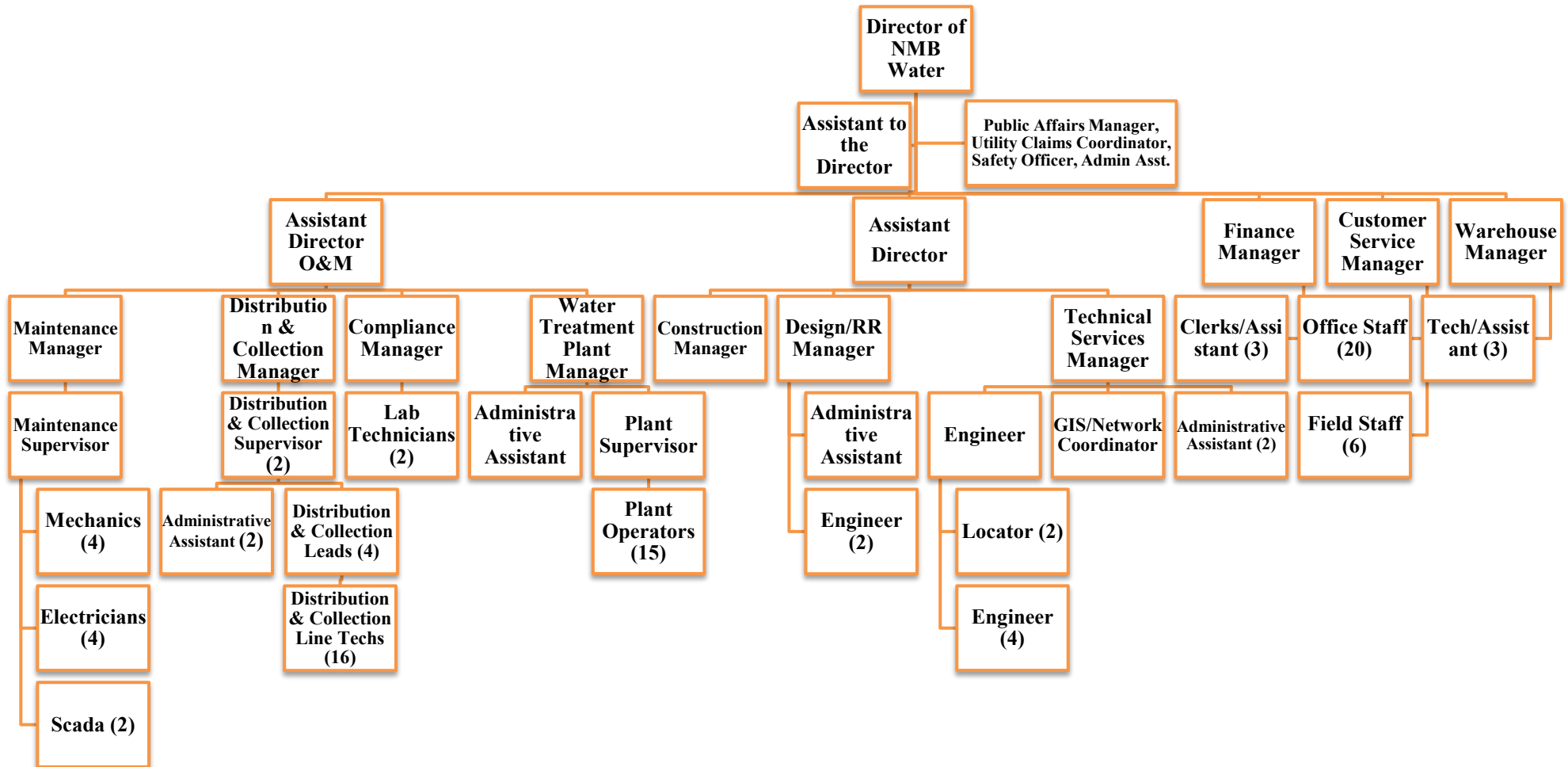
KEY PERFORMANCE INDICATORS

	<u>FY 2019</u>	<u>FY 2020</u>
Regulatory Compliance (100%)	100%	100%
Planned Maintenance Ratio (60%)	60%	61%
Employee Training Hours (18.0)	23.9	23.6
Coliform Test Results (<5%)	0.12%	0.0%
Health & Safety Days Lost (10.0)	0	0
Technical Service Complaints	8.0/20.0	1.7/13.7
Distribution System Integrity	8.0/45.5	0.4/3.9
Lateral Service Line Integrity	51.5/280	0.0/15.2

CITY OF NORTH MIAMI BEACH, FLORIDA

WATER FUND (continued)

FISCAL YEAR ENDING SEPTEMBER 30, 2022



CITY OF NORTH MIAMI BEACH, FLORIDA

WATER FUND (continued)

FISCAL YEAR ENDING SEPTEMBER 30, 2022

DIVISION NUMBER	ACCOUNT DESCRIPTION	ACTUAL FY 2020	ADOPTED BUDGET FY 2021	ESTIMATED ACTUAL FY 2021	PROPOSED BUDGET FY 2022
REVENUES					
	CARRYOVER FROM PRIOR YEARS	\$ -	\$ 2,279,403	\$ 2,279,403	\$ 500,000
	SERVICE REVENUES	36,346,379	37,365,632	36,991,976	35,114,232
	OTHER INCOME	1,762,832	1,214,188	1,202,046	379,770
	TOTAL REVENUES	\$ 38,109,211	\$ 40,859,223	\$ 40,473,425	\$ 35,994,002
EXPENSES					
900	SALARIES-FULL-TIME	\$ 701,876	\$ 592,935	\$ 581,076	\$ 1,106,555
	OTHER WAGES	1,110	-	-	-
	TAXES	48,412	42,591	41,739	81,885
	BENEFITS	289,379	612,505	600,255	1,066,812
	Salaries and Related Costs	1,040,777	1,248,031	1,223,070	2,255,252
	OPERATING COSTS	29,660,920	11,319,712	10,753,726	5,915,062
	CAPITAL OUTLAY	-	1,324,000	1,257,800	-
	PHASE 1 OF PSA BUILDING REMODELING				850,000
	PSA GENERATOR				76,000
	NON-OPERATING COSTS	9,171,328	11,635,635	11,635,635	12,098,576
WATER ADMINISTRATION TOTAL		\$ 39,873,026	\$ 25,527,378	\$ 24,870,232	\$ 21,194,890
901	SALARIES-FULL-TIME	\$ -	\$ 243,149	\$ 131,609	\$ 190,034
	OTHER WAGES	-	-	3,249	-
	TAXES	-	-	9,647	13,651
	BENEFITS	-	-	26,706	66,809
	Salaries and Related Costs	-	243,149	171,210	270,494
	OPERATING COSTS	-	138,658	131,725	247,802
	CAPITAL OUTLAY	-	-	-	-
QUALITY CONTROL TOTAL		\$ -	\$ 381,807	\$ 302,936	\$ 518,296
904	SALARIES-FULL-TIME	\$ -	\$ 1,564,866	\$ 497,343	\$ 970,368
	OTHER WAGES	-	-	101,089	-
	TAXES	-	-	43,267	69,558
	BENEFITS	-	-	95,494	271,824
	Salaries and Related Costs	-	1,564,866	737,193	1,311,750
	OPERATING COSTS	-	7,772,107	7,383,502	4,312,274
	CAPITAL OUTLAY	-	-	-	-
	HVAC REPAIRS AND MODIFICATIONS				150,000
	LIME GENERATOR SERVICE / REHABILITATION REPAIR				50,000
	LIME SLURRY LINE REPLACEMENT				25,000
	NORWOOD AC REPLACEMENT OF AHU3				138,660
	WTP ELECTRICAL ROOM AC REPLACEMENT				66,000
	NWTP ROOF REPLACEMENT				566,000
	NWTP TRACER SUMMIT INSTALL				98,000
	SODIUM HYDROXIDE STORAGE TANK				225,000
	EMERGENCY STROPE LIGHTS ALL DIVISION VEHICLES				8,400
	PH, TURBIDITY, SDI EQUIPMENT REPLACEMENT				20,000
	HIGH SERVICE PUMP AND MOTOR REPLACEMENT				130,000
	SILO #1, #2, & #3 DUST COLLECTOR REPLACEMENT				75,000
	TRANSFER PUMP AND MOTOR REPLACEMENT				50,000
	WELL PUMP & MOTOR REPLACEMENT		-	-	100,000
WATER PRODUCTION TOTAL		\$ -	\$ 9,336,973	\$ 8,120,694	\$ 7,326,084

CITY OF NORTH MIAMI BEACH, FLORIDA

WATER FUND (continued)

FISCAL YEAR ENDING SEPTEMBER 30, 2022

DIVISION NUMBER	ACCOUNT DESCRIPTION	ACTUAL FY 2020	ADOPTED BUDGET FY 2021	ESTIMATED ACTUAL FY 2021	PROPOSED BUDGET FY 2022
906	OPERATING COSTS	\$ 177,210	\$ -	\$ -	\$ -
	CAPITAL OUTLAY		500,000	500,000	
	SECURITY PROJECTS				500,000
PLANT SYSTEM/SECURITY TOTAL		\$ 177,210	\$ 500,000	\$ 500,000	\$ 500,000
908	SALARIES-FULL-TIME	\$ -	\$ 1,576,378	\$ 844,411	\$ 1,163,564
	OTHER WAGES	-	-	-	-
	TAXES	-	-	62,133	85,409
	BENEFITS	-	-	142,053	322,504
	Salaries and Related Costs	-	1,576,378	1,048,597	1,571,477
	OPERATING COSTS	-	884,230	840,019	1,008,464
	CAPITAL OUTLAY	-	-	-	-
	RESTROOM RENOVATIONS				50,000
	VACUUM TRUCK				355,723
CONSTRUCTION TOTAL		\$ -	\$ 2,460,608	\$ 1,888,616	\$ 2,985,664
909	SALARIES-FULL-TIME	\$ -	\$ 855,313	\$ 302,830	\$ 797,583
	OTHER WAGES	-	-	8,281	-
	TAXES	-	-	22,236	57,500
	BENEFITS	-	-	61,325	222,952
	Salaries and Related Costs	-	855,313	394,672	1,078,035
	OPERATING COSTS	-	94,557	89,829	764,265
	CAPITAL OUTLAY	-	-	104,082	-
UTILITY CONTROL SYSTEMS MGMT TOTAL		\$ -	\$ 949,870	\$ 588,583	\$ 1,842,300
912	SALARIES-FULL-TIME	\$ -	\$ 1,411,759	\$ 497,453	\$ 745,546
	OTHER WAGES	-	-	5,094	-
	TAXES	-	-	36,404	51,814
	BENEFITS	-	-	86,099	186,349
	Salaries and Related Costs	-	1,411,759	625,050	983,709
	OPERATING COSTS	-	90,951	86,403	234,066
	CAPITAL OUTLAY	-	-	-	-
ENGINEERING TOTAL		\$ -	\$ 1,502,710	\$ 711,454	\$ 1,217,775
915	SALARIES-FULL-TIME	\$ -	\$ 189,449	\$ 105,844	\$ 236,787
	OTHER WAGES	-	-	1,626	-
	TAXES	-	-	7,887	17,554
	BENEFITS	-	-	21,643	58,852
	Salaries and Related Costs	-	189,449	137,000	313,193
	OPERATING COSTS	-	10,428	9,907	95,800
	CAPITAL OUTLAY	-	-	-	-
MATERIAL S CONTROL & EQUIPMENT TOTAL		\$ -	\$ 199,877	\$ 146,907	\$ 408,993
WATER FUND TOTAL EXPENSES		\$ 40,050,236	\$ 40,859,223	\$ 37,129,422	\$ 35,994,002
	SALARIES-FULL-TIME	\$ 701,876	\$ 6,433,849	\$ 2,960,566	\$ 5,210,437
	OTHER WAGES	1,110	-	119,339	-
	TAXES	48,412	42,591	223,314	377,371
	BENEFITS	289,379	612,505	1,033,575	2,196,102
	Salaries and Related Costs	1,040,777	7,088,945	4,336,794	7,783,910
	OPERATING COSTS	29,838,130	20,310,643	19,295,111	12,577,733
	CAPITAL OUTLAY	-	1,824,000	1,861,882	3,533,783
	NON-OPERATING COSTS	9,171,328	11,635,635	11,635,635	12,098,576
TOTAL		40,050,236	40,859,223	37,129,422	35,994,002



CITY OF NORTH MIAMI BEACH, FLORIDA

WASTEWATER FUND

FISCAL YEAR ENDING SEPTEMBER 30, 2022

SERVICES, FUNCTIONS AND ACTIVITIES

The Wastewater Fund is part of NMB Water. The wastewater collection system dates back to the early 1950's. Today, there are 35 wastewater pump stations, 32.52 miles of force mains, 65 grinder pump stations, 4.73 miles of low-pressure force main and 80.72 miles of sanitary sewer lines flowing into and 1,888 manholes in the wastewater collection system. In addition to the traditional wastewater collection system of gravity lines flowing into a master pumping station. The wastewater collection system is interconnected with Miami- Dade Water & Sewer Department (MDWASD) for treatment and disposal.

The Wastewater Utility was subject to the Jacobs (formerly CH2MHill Engineers, Inc.) contract but the City took over from Jacobs on January 7, 2021. Please refer to the Water Utility narrative for additional information.

GOALS AND MEASUREMENTS

Great Place to Live: Beautiful Safe and Livable

The City will continue to provide safe and reliable utility services to customers by ensuring the public health by focusing on minimizing the frequency and severity of sanitary sewer overflows (SSOs) and complying with regulatory agencies requirements. Untreated wastewater from overflows could contaminate surface waters, potentially causing serious water quality degradation. SSOs may also back-up into homes and businesses, potentially causing property damage and risks to public health. Proper wastewater management and system maintenance is vital to the health and safety of the community.

Financially Sound City Government

The Utility continues to meet current and projected operating, debt service, and capital cost requirements, as well as maintaining adequate working capital. In 2020, the City of North Miami Beach Sewer Revenue Note, Series 2020 were issued for \$11M for the purpose of financing the wastewater capital improvement program.

High Performing Organization Providing Exceptional Customer Service

The utility continuously evaluates operations, comparing industry benchmarks, and implementing best management practices.

CITY OF NORTH MIAMI BEACH, FLORIDA

WASTEWATER FUND (continued)

FISCAL YEAR ENDING SEPTEMBER 30, 2022

ACCOUNT DESCRIPTION	ACTUAL FY 2020	ADOPTED BUDGET FY 2021	ESTIMATED ACTUAL FY 2021	PROPOSED BUDGET FY 2022
<u>REVENUES</u>				
CARRYOVER FROM PRIOR YEARS	\$ -	\$ 9,958,000	\$ 9,958,000	\$ 8,783,500
SERVICE REVENUES	10,039,941	11,021,100	10,800,678	10,641,996
OTHER INCOME	351,990	875,900	858,382	775,000
TOTAL REVENUES	\$ 10,391,931	\$ 21,855,000	\$ 21,617,060	\$ 20,200,496
<u>EXPENSES</u>				
SALARIES-FULL-TIME	\$ 88,244	\$ 827,632	\$ 811,079	\$ 367,118
OTHER WAGES	-	-	-	-
TAXES	6,512	7,533	7,382	27,044
BENEFITS	34,617	56,969	55,830	224,617
Salaries and Related Costs	129,373	892,134	874,291	618,779
OPERATING COSTS	10,375,388	6,790,870	6,451,327	5,883,391
CAPITAL OUTLAY	-	9,972,000	9,473,400	
CONSTRUCT BELL GARDENS FORCE MAIN REPLACEMENT				1,173,750
CONSTRUCT CORONA DEL MAR LOW PRESSURE COLLECTION SYSTEM - PHASE 2				2,298,750
CONSTRUCT CRAVERO FORCE MAIN REPLACEMENT				483,750
CONSTRUCT MASTER PS #4 FORCE MAIN RE-ROUTING				1,706,250
CONSTRUCT VELDA FARMS FORCE MAIN REPLACEMENT				178,500
DEO - NE 19TH AVE BUSINESS DISTRICT SANITARY SEWER SYSTEM				1,500,000
DEO - WASHINGTON PARK COMMUNITY COMPLEX SEWER CONNECTION				1,030,000
IMPLEMENT WASTEWATER COLLECTION SYSTEM PLAN OF COMPLIANCE				262,500
PHASE 1 OF PSA BUILDING REMODELING				150,000
NON-OPERATING COSTS	2,527,673	4,199,996	4,199,996	4,914,826
TOTAL EXPENSES	\$ 13,032,435	\$ 21,855,000	\$ 20,999,014	\$ 20,200,496



CITY OF NORTH MIAMI BEACH, FLORIDA
PROPRIETARY IMPACT FEES FUNDS
CONSOLIDATED

FISCAL YEAR ENDING SEPTEMBER 30, 2022

The Proprietary Impact Fees Funds are used to account for the fees required of developers to pay for their proportionate share of the cost of capital facilities necessary to accommodate the development. The fees are collected for the City's water plant, fireflow demand and specific types of wastewater installations and may only be expended for the cost of upgrades and expansion of those systems.

The Water In-Plant Fund and the Fireflow Fund are consolidated into the Water Fund for financial statement presentation. The Wastewater In- Plant Fund is consolidated into the Wastewater Fund for financial statement presentation. All three funds have been consolidated for presentation in this document.

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUAL FY 2020	ADOPTED BUDGET FY 2021	ESTIMATED ACTUAL FY 2021	PROPOSED BUDGET FY 2022
<u>REVENUES</u>					
420-324201	FIREFLOW IMPACT FEE	\$ 154,432	\$ 750,000	\$ 712,500	\$ 750,000
430-324200	INPLANT IMPACT FEE	821,892	500,000	475,000	500,000
460-324200	INPLANT IMPACT FEE	<u>373,637</u>	<u>100,000</u>	<u>95,000</u>	<u>100,000</u>
	Total Revenues	<u>\$ 1,349,961</u>	<u>\$ 1,350,000</u>	<u>\$ 1,282,500</u>	<u>\$ 1,350,000</u>
<u>EXPENSES</u>					
420-992630	IMPROVEMENTS OTHER THAN BUILDINGS	\$ -	\$ 750,000	\$ 735,000	\$ 750,000
430-993630	IMPROVEMENTS OTHER THAN BUILDINGS	-	500,000	490,000	500,000
460-995630	IMPROVEMENTS OTHER THAN BUILDINGS	<u>9,405</u>	<u>100,000</u>	<u>98,000</u>	<u>100,000</u>
	Total Expenses	<u>\$ 9,405</u>	<u>\$ 1,350,000</u>	<u>\$ 1,323,000</u>	<u>\$ 1,350,000</u>

CITY OF NORTH MIAMI BEACH, FLORIDA

BUILDING PERMIT FUND

FISCAL YEAR ENDING SEPTEMBER 30, 2022

SERVICES, FUNCTIONS AND ACTIVITIES

The Building Department provides supervision of construction activities, acceptance of building permit applications, issuance of all building and trade permits, verification of compliance with the Florida Building Code and enforcement of codes promulgated by regulatory agencies such as the Hotel and Restaurant Commission, Miami-Dade County Department of Environmental Resources Management (DERM), State Departments of Health and Professional Regulation, Board of Adjustment and the U.S. Army Corp of Engineers. Building, plumbing, electrical and mechanical officials inspect new and existing structures for compliance.

GOALS AND MEASUREMENTS

Great Place to Live: Beautiful, Safe and Livable

The Building Department serves to protect the health, safety and welfare of the public, and to enhance the general quality of life through interpretation and enforcement of the Florida Building Code, as well as other applicable regulations governing construction and land use.

The Building Inspectors are responsible for the protection of life and property from safety hazards related to buildings and their construction. The Building Department also follows up on compliance for unsafe structures by presenting cases to the Miami-Dade County Unsafe Structures Board. In a conjoined effort with the Code Compliance Division, the Building Department proactively addresses illegal construction.

Financially Sound City Government

The Building Department is responsible for the issuance of permits, the assessment of permit fees, the control and maintenance of departmental records, and supplying record information to the public via file searches and records requests. The department enforces all State regulations applicable in the microfilming, maintenance and destruction of plans and permits. The Building Department is committed to delivering services in a cost effective and efficient manner.

High Performing Organization Providing Exceptional Customer Service

The Building Permit Department is committed to:

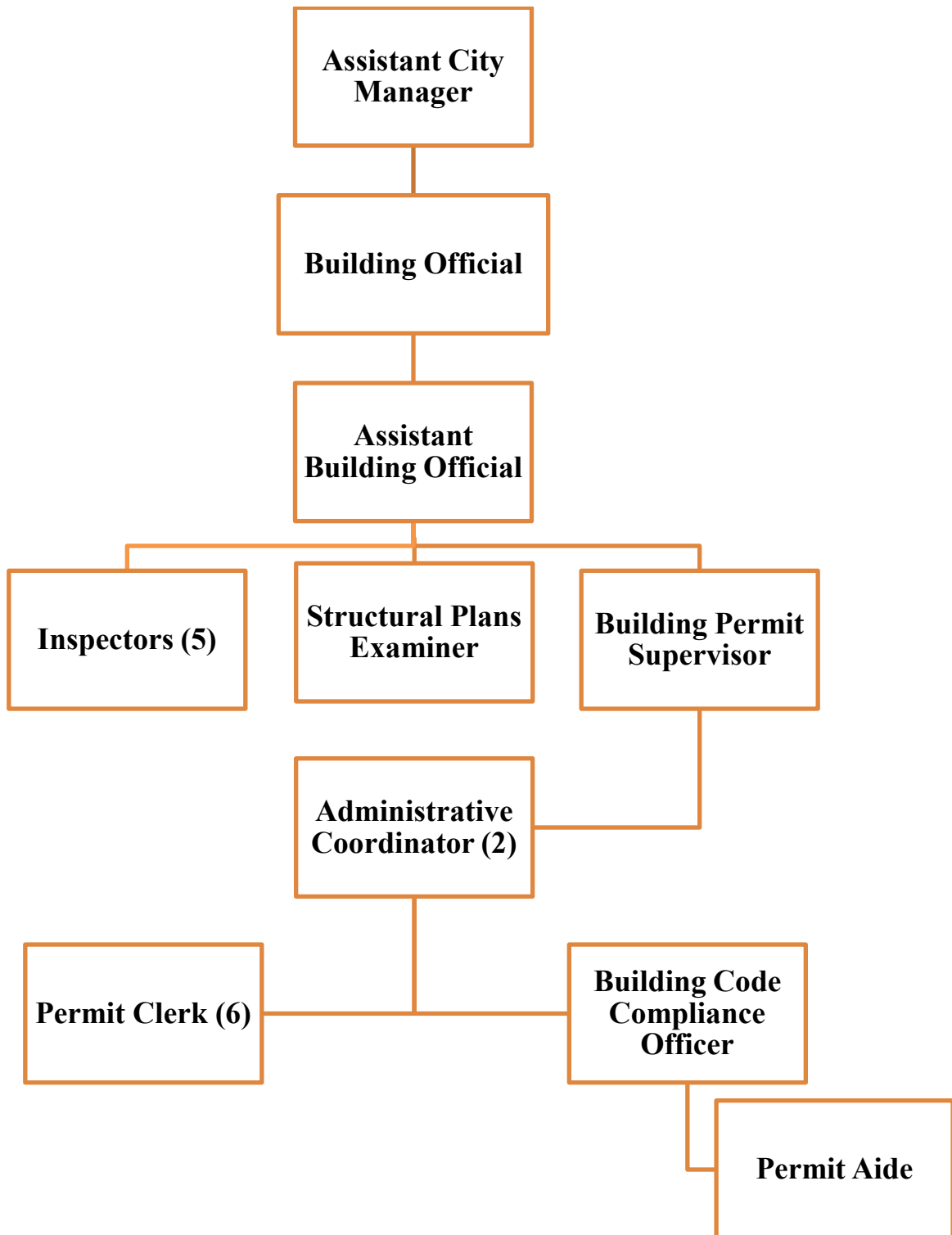
- Provide each customer with the highest level of customer service, courtesy, and respect.
- Provide written responses to customer inquiries within 24 hours.
- Be available to consult with customers in person and in detail regarding their needs.
- Make written summaries to applicant files for each individual meeting.
- Provide timely turnaround of plan review and inspection services to customers and make information available online utilizing modern and user-friendly software.



CITY OF NORTH MIAMI BEACH, FLORIDA

BUILDING PERMIT FUND (continued)

FISCAL YEAR ENDING SEPTEMBER 30, 2021



CITY OF NORTH MIAMI BEACH, FLORIDA

BUILDING FUND (continued)

FISCAL YEAR ENDING SEPTEMBER 30, 2022

ACCOUNT DESCRIPTION	ACTUAL FY 2020	ADOPTED BUDGET FY 2021	ESTIMATED ACTUAL FY 2021	PROPOSED BUDGET FY 2022
<u>REVENUES</u>				
CARRYOVER FROM PRIOR YEARS	\$ -	\$ 740,670	\$ 725,857	\$ 891,088
SERVICE REVENUES	2,113,060	1,620,736	1,588,321	1,711,773
OTHER INCOME	216,007	41,500	40,670	43,575
TOTAL REVENUES	\$ 2,329,067	\$ 2,402,906	\$ 2,354,848	\$ 2,646,436
<u>EXPENSES</u>				
SALARIES-FULL-TIME	\$ 1,070,389	\$ 932,628	\$ 913,975	\$ 1,199,621
OTHER WAGES	3,787	131,110	128,488	7,000
TAXES	72,591	74,726	73,231	87,171
BENEFITS	688,900	529,251	518,666	483,972
Salaries and Related Costs	1,835,667	1,667,715	1,634,361	1,777,764
OPERATING COSTS	325,472	408,780	388,341	477,925
CAPITAL OUTLAY	-	-	-	-
NON-OPERATING COSTS	288,623	326,411	319,883	390,747
TOTAL EXPENSES	\$ 2,449,762	\$ 2,402,906	\$ 2,342,584	\$ 2,646,436



CITY OF NORTH MIAMI BEACH, FLORIDA

SOLID WASTE FUND

FISCAL YEAR ENDING SEPTEMBER 30, 2022

SERVICES, FUNCTIONS AND ACTIVITIES

Effective December 1, 2015, the collection and disposal of refuse, including recycling, garbage, and bulk trash, was contracted with Waste Management, Inc. This contract underwent several challenges in the last fiscal year resulting in rate increases and a declined level of service. This is in part due to labor shortages associated with the pandemic as well the temporary status of the Waste Management month to month contract expansion. Public Works Department staff increased monitoring the contractor's performance to ensure residents and businesses continue to receive excellent service. Another core function of this division is performed by the Neighborhood Maintenance and Beautification Division. Their main goal is to canvas the rights-of-ways in order to enhance the overall aesthetics of the City's corridors and neighborhoods.

GOALS AND MEASUREMENTS

Great Place to Live: Beautiful, Safe and Livable

The Neighborhood Maintenance and Beautification Division (NMB Team) will improve the city's appearance by providing litter control, street container maintenance landscape improvements, tree trimming and pothole repair.

Financially Sound City Government

The Solid Waste Fund will potentially enter into a new long-term contract with the goal of reducing rates whilst still maintaining a high level of service.

High Performing City Organization Providing Great Customer Service

The Division will provide continuing education to the NMB Team to help develop and build their overall skills.

KEY PERFORMANCE INDICATORS

Volume of refuse collected and disposed (in tons):

2015 34,718

2016 28,788

2017 32,559

2018 42,644

2019 51,979

CITY OF NORTH MIAMI BEACH, FLORIDA

SOLID WASTE FUND (continued)

FISCAL YEAR ENDING SEPTEMBER 30, 2022

ACCOUNT DESCRIPTION	ACTUAL FY 2020	ADOPTED BUDGET FY 2021	ESTIMATED ACTUAL FY 2021	PROPOSED BUDGET FY 2022
<u>REVENUES</u>				
CARRYOVER FROM PRIOR YEARS	\$ -	\$ 755,389	\$ -	\$ -
SERVICE REVENUES	9,003,267	9,225,300	9,040,794	15,831,187
OTHER INCOME	2,379,344	1,000	230,000	-
TOTAL REVENUES	\$ 11,382,611	\$ 9,981,689	\$ 9,270,794	\$ 15,831,187
<u>EXPENSES</u>				
SALARIES-FULL-TIME	\$ 757,228	\$ 708,732	\$ 694,557	\$ 803,349
OTHER WAGES	18,476	117,860	115,503	50,000
TAXES	56,286	60,240	59,035	62,515
BENEFITS	696,495	530,070	519,469	438,737
Salaries and Related Costs	1,528,485	1,416,902	1,388,564	1,354,601
OPERATING COSTS	9,385,251	7,594,387	7,442,499	12,812,659
CAPITAL OUTLAY	-	35,280	35,280	
NEIGHBORHOOD SIGNS & IMPROVEMENTS				40,000
PARKING LOT LIGHTS				50,000
SECURITY CAMERAS				50,000
NON-OPERATING COSTS	1,055,343	935,120	704,488	1,523,927
SOLID WASTE MANAGEMENT TOTAL	\$ 11,969,079	\$ 9,981,689	\$ 9,570,831	\$ 15,831,187





INTERNAL SERVICE FUNDS



CITY OF NORTH MIAMI BEACH, FLORIDA

LIABILITY SELF-INSURANCE FUND & WORKERS' COMPENSATION FUND

FISCAL YEAR ENDING SEPTEMBER 30, 2022

SERVICES, FUNCTIONS AND ACTIVITIES

The Risk Management Division is committed to managing the City's self-insured program in conjunction with a comprehensive insurance program designed to protect the assets of the city and provide benefits to its employees, residents and the public with a primary emphasis on quality, cost and safety.

AREAS OF RISK MANAGEMENT – LIABILITY

- General and Automobile Liability Claims Management
- Public Entity Liability Claims Management
- Employment Practices Liability Claims Management
- Insurance Program Development
- Identify Risk Priorities

AREAS OF RISK MANAGEMENT – WORKERS' COMPENSATION

- Workers Compensation
- Safety Training and Awareness
- Insurance Program Development
- Identify Risk Priorities

GOALS AND MEASUREMENTS

- Draft a City-wide safety manual.
- Realize a 2% premium credit from the city's safety program.
- Institute department/job specific training programs in further reducing liability and workers compensation claims cost.
- Recommend additional ancillary insurance coverages with respect to emerging exposures.
- Continue to evaluate and implement best practice claims adjusting techniques when applicable.
- Improve the City's workers compensation mod rating in furthering the divisions mission to reduce cost in the program.
- Partner with local Risk Management Societies/Communities to implement best practices in making the organization stronger and safer for employees and others served.
- Implement risk control measures
- Transfer risk from the City to an insurer or other party as appropriate
- Allocate responsibility and identify necessary resources
- Establish a system to monitor, evaluate and report on risks



CITY OF NORTH MIAMI BEACH, FLORIDA
LIABILITY SELF-INSURANCE FUND

FISCAL YEAR ENDING SEPTEMBER 30, 2022

DIVISION NUMBER	ACCOUNT DESCRIPTION	ACTUAL FY 2020	ADOPTED BUDGET FY 2021	ESTIMATED ACTUAL FY 2021	PROPOSED BUDGET FY 2022
030	REVENUES				
	OTHER REVENUE	\$ 81,790	\$ 538,131	\$ -	\$ 566,790
	TRANSFER FROM:				
	WATER	184,840	184,840	184,840	641,180
	SEWER	4,108	4,108	4,108	32,059
	GENERAL FUND	1,524,741	1,201,531	1,201,531	801,475
	BUILDING	1,950	1,950	1,950	48,088
	SOLID WASTE	12,590	12,590	12,590	48,088
	STORMWATER	650	650	650	32,059
	INFORMATION TECHNOLOGY	1,950	1,950	1,950	-
	TOTAL REVENUES	\$ 1,812,619	\$ 1,945,750	\$ 1,407,619	\$ 2,169,739
	EXPENSES				
310/311	SALARIES FULL TIME	\$ 147,753	\$ 157,282	\$ 154,136	\$ 159,754
	OTHER WAGES	-	1,000		1,000
	TAXES	11,424	11,933	11,933	12,182
	BENEFITS	367,685	415,674	415,674	469,135
	Salaries and Related Costs	526,862	585,889	581,743	642,071
	OPERATING COSTS	1,469,262	1,359,861	1,359,861	1,527,668
	CAPITAL OUTLAY	2,863	-	-	-
	NON-OPERATING COSTS	-	-	-	-
	TOTAL EXPENSES	\$ 1,998,987	\$ 1,945,750	\$ 1,941,604	\$ 2,169,739

CITY OF NORTH MIAMI BEACH, FLORIDA

WORKERS' COMPENSATION FUND

FISCAL YEAR ENDING SEPTEMBER 30, 2022

DIVISION NUMBER	ACCOUNT DESCRIPTION	ACTUAL FY 2020	ADOPTED BUDGET FY 2021	ESTIMATED ACTUAL FY 2021	PROPOSED BUDGET FY 2022
050	REVENUES				
	OTHER INCOME	\$ -	\$ -		\$ -
	TRANSFER FROM:				
	GENERAL FUND	543,199	581,690	581,690	570,176
	COMMUNITY REDEVELOPMENT	551	446	446	919
	TRANSIT SURTAX FUND	1,522	2,345	5,150	2,414
	LAW ENFORCEMENT TRUST	-	-	15,784	-
	OTHER INT SERVICE FUND	679	317		317
	STORMWATER	20,880	21,402	21,402	21,340
	WATER	62,315	61,642	61,642	174,933
	SEWER	342	207	207	6,175
	BUILDING	14,865	14,646	14,646	14,933
	SOLID WASTE	46,484	57,670	57,670	48,300
	INFORMATION TECHNOLOGY	2,911	1,175	1,175	1,234
	CUSTOMER SERVICES	-	2,276	2,276	9,437
	TOTAL REVENUES	\$ 693,748	\$ 743,816	\$ 762,088	\$ 850,178
	EXPENSES				
310	OPERATING COSTS	\$ 660,306	\$ 743,816	\$ 743,816	\$ 850,178
	CAPITAL OUTLAY	-	-	-	-
	TOTAL EXPENSES	\$ 660,306	\$ 743,816	\$ 743,816	\$ 850,178



CITY OF NORTH MIAMI BEACH, FLORIDA

INFORMATION TECHNOLOGY FUND

FISCAL YEAR ENDING SEPTEMBER 30, 2022

MISSION

The Information Technology Fund (IT) is responsible for development, implementation and maintenance of information systems and technology for all City departments. Through collaboration with departments, IT provides the highest quality, most cost-effective technical support and services that are critical in meeting the needs of city staff and the residents they serve.

SERVICES, FUNCTIONS AND ACTIVITIES

The Information Technology (IT) Fund ensures adequate funding for technology components and services on a city-wide basis. Premiums are paid into the fund by the user funds to cover operating and capital expenditures.

The IT Fund provides support to all City departments through the coordination and application of computer and communication technologies and is responsible for all technical projects, equipment and services for the City including computer hardware and software procurements and contracts administration, evaluation, design, development, training and implementation. The Department is also responsible for administering the City's telephone systems/services, Public Utilities radio network and the City's Public Access channel (Channel 77).

GOALS AND MEASUREMENTS

Financially Sound City Government

IT partners with its vendors to identify technology benefits and improvements which will help the City lower its cost of doing business. Fiscal Year 2021 initiatives include:

- Improve the Water Utility's IT security infrastructure.
- Improve Internet and Wi-Fi at City parks
- Continue virtualization initiative to increase infrastructure costs savings.
- Invest in new cyber security initiatives to protect the City from cyber-attacks

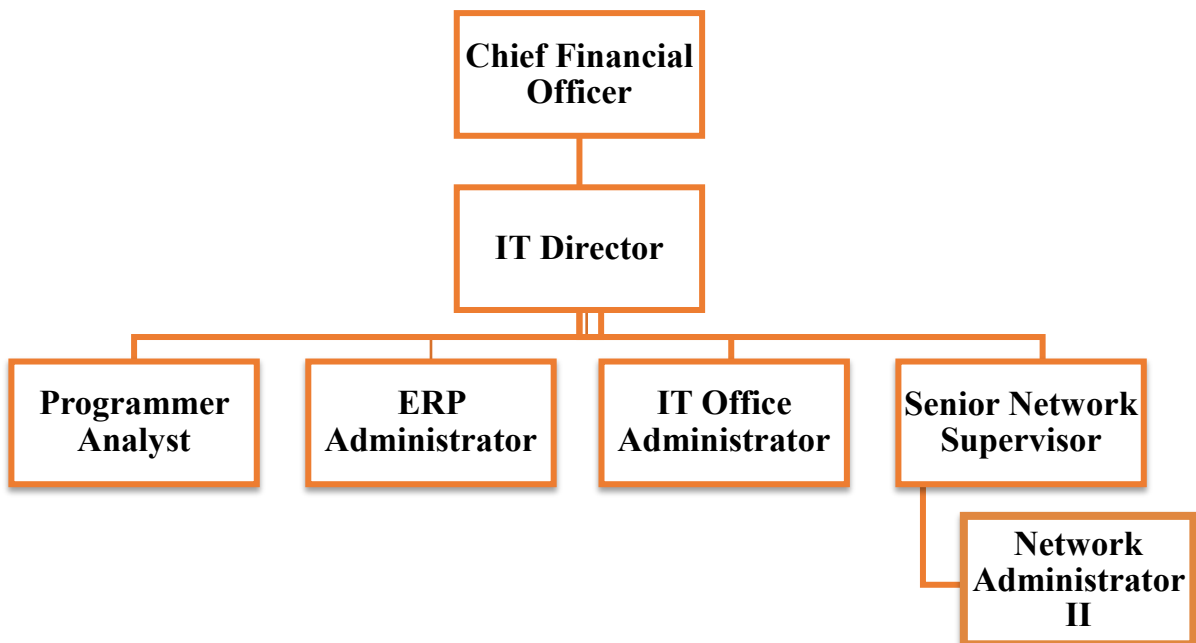
High Performing City Organization Providing Exceptional Customer Service

The City's goal of government transparency is supported by the IT Department through the provision of more effective ways to engage with its residents.

CITY OF NORTH MIAMI BEACH, FLORIDA
INFORMATION TECHNOLOGY FUND (continued)

FISCAL YEAR ENDING SEPTEMBER 30, 2022

ACCOUNT DESCRIPTION	ACTUAL FY 2020	ADOPTED BUDGET FY 2021	ESTIMATED ACTUAL FY 2021	PROPOSED BUDGET FY 2022
<u>REVENUES</u>				
CARRYOVER FROM PRIOR YEARS	\$ -	\$ 1,403,917	\$ -	\$ 975,056
IT CHARGE - WATER FUND	307,067	259,643	259,643	377,448
IT CHARGE - SEWER FUND	23,620	19,973	19,973	39,731
IT CHARGE - BUILDING FUND	188,964	159,780	159,780	158,925
IT CHARGE - STORMWATER FUND	23,620	19,973	19,973	19,866
IT CHARGE - SOLID WASTE FUND	23,620	19,973	19,973	19,866
IT CHARGE - GENERAL FUND	1,799,441	1,517,914	1,517,914	1,370,731
TOTAL REVENUES	\$ 2,366,332	\$ 3,401,173	\$ 1,997,256	\$ 2,961,623
<u>EXPENSES</u>				
SALARIES-FULL-TIME	\$ 627,784	\$ 616,497	\$ 604,167	\$ 725,880
OTHER WAGES	-	90,480	88,670	-
TAXES	44,035	52,248	51,203	54,767
BENEFITS	449,643	304,463	298,374	237,600
Salaries and Related Costs	1,121,462	1,063,688	1,042,414	1,018,247
OPERATING COSTS	1,194,222	1,613,023	1,532,372	1,541,919
CAPITAL OUTLAY	\$ -	686,000	686,000	
DUAL FACTOR AUTHENTICATION CYBER SECURITY CIT				52,000
FIBER CONNECTIVITY TO CITY PARKS				200,000
INSTALL PUBLIC WIFI CITY PARKS				90,000
REPLACEMENT OF MESSAGE ARCHIVING				20,000
NON-OPERATING COSTS	92,783	38,462	38,462	39,457
TOTAL EXPENSES	\$ 2,408,467	\$ 3,401,173	\$ 3,299,248	\$ 2,961,623



CITY OF NORTH MIAMI BEACH, FLORIDA

CUSTOMER SERVICE FUND

FISCAL YEAR ENDING SEPTEMBER 30, 2022

SERVICES, FUNCTIONS AND ACTIVITIES

The primary purpose of the Customer Service Fund is to serve as the interface between the City's utility operations (water, wastewater, solid waste and stormwater), the Finance Department and the City's utility customers. Responsibilities include ensuring all customer water usage is accurately collected, all customer utility accounts are accurately maintained and billed, a proactive collection program is maintained to minimize delinquencies, all utility financial information is provided to the Finance Department in a correct and timely way and all requests for information or assistance in regard to utility accounts and services are responded to in a professional, respectful, friendly, courteous and timely manner.

GOALS AND MEASUREMENTS

Financially Sound City Government

The Customer Service Department continues to strengthen an aggressive collection program to minimize delinquencies. The City of North Miami Beach will propose ordinance improvements to enhance its ability to collect delinquent accounts, including a more effective deposits policy, charging interest on liens to motivate lien settlement, and possibly requiring utility accounts to be only opened by property owners. Collection agency services will be engaged to collect closed delinquent tenant accounts. A reinvigorated lien program will continue to motivate property owners to settle delinquent accounts. Newly implemented technology will be utilized to identify and intervene on a real-time basis when customer abuse of water services is detected, such as water meter tampering. Process improvement will be reviewed to identify ways to provide service in a more effective and efficient manner.

High Performing City Organization Providing Exceptional Customer Services

The Customer Service Department will train, encourage and empower staff to provide professional, effective and knowledgeable customer service. It will continue to improve the billing system to enhance staff billing effectiveness and to provide a more user-friendly and insightful utility bill. It will continue development of a department procedure manual to standardize best practices to ensure consistent delivery of high-quality service. The Department will continue to measure the effectiveness of services provided. The Department will educate utility customers to utilize the new Customer Portal, to monitor and manage their usage of water on a real-time basis. Department staff will be trained to utilize newly available technology that provides real-time identification of developing customer issues, such as new leaks, permitting immediate customer notification to encourage preemptive corrective action before problems become more significant.

KEY PERFORMANCE INDICATORS

Per 1000 Customers	<u>FY 2019</u>	<u>FY 2020</u>
Customer Service Complaints Frequency (2)	0.2	0.2
Customer Call Wait Time (01:30) Amount of Time in mm:ss Customer Must Wait Before Speaking to a Cust.Svc. Rep	0.30	0.30
Technical Service Complaints (10.1) Frequency Related to Core Technical Svcs. Provided	20	8

CITY OF NORTH MIAMI BEACH, FLORIDA
CUSTOMER SERVICE FUND (continued)

FISCAL YEAR ENDING SEPTEMBER 30, 2022

ACCOUNT DESCRIPTION	ACTUAL FY 2020	ADOPTED BUDGET FY 2021	ESTIMATED ACTUAL FY 2021	PROPOSED BUDGET FY 2022
<u>REVENUES</u>				
CARRYOVER FROM PRIOR YEARS	\$ -	\$ -	\$ -	\$ -
CS CHARGE - STORMWATER FUND		85,210	85,210	85,814
CS CHARGE - WATER FUND		2,293,634	2,293,634	2,309,877
CS CHARGE - SEWER FUND		562,669	562,669	566,654
CS CHARGE - SOLIDWASTE FUND		579,570	579,570	583,675
SERVICE REVENUES	-	75,396	75,396	30,000
OTHER INCOME	-	-	-	45,396
TOTAL REVENUES	\$ -	\$ 3,596,479	\$ 3,596,479	\$ 3,621,416
<u>EXPENSES</u>				
SALARIES-FULL-TIME	\$ -	\$ 1,138,981	\$ 1,116,201	\$ 1,284,803
OTHER WAGES	-	174,169	170,686	46,371
TAXES	-	100,554	98,543	98,746
BENEFITS	-	433,200	424,536	455,451
Salaries and Related Costs	-	1,846,904	1,809,966	1,885,371
OPERATING COSTS	-	1,167,633	1,109,251	1,381,045
CAPITAL OUTLAY	-	565,000	536,750	
CUSTOMER SERVICES OFFICE SPACE REMODELING				355,000
NON-OPERATING COSTS	-	16,942	16,942	-
TOTAL EXPENSES	\$ -	\$ 3,596,479	\$ 3,472,909	\$ 3,621,416





CITYWIDE CAPITAL IMPROVEMENTS



CITY OF NORTH MIAMI BEACH, FLORIDA

CAPITAL IMPROVEMENT PROGRAM (CIP)

FISCAL YEAR ENDING SEPTEMBER 30, 2022

SERVICES, FUNCTIONS AND ACTIVITIES

The Capital Improvement Plan (CIP) provides a roadmap as well as a monitoring tool for all capital projects. CIP Guidelines are provided in the document immediately following this narrative. The guidelines include key elements of a capital project definition, two of which are (1) a monetary value greater than \$5,000; and (2) a useful life period of greater than one year.

CIP projects are quite diverse, ranging from construction of new facilities and remodeling/expansion of existing ones to purchases of operating equipment, street construction or reconstruction projects, infrastructure inspection and scheduled replacements and overall design and construction. The budgeting pattern of typical multi-year CIP programs tends to be cyclical. Years of heavy financial investment in an organization's infrastructure, facilities, and equipment are usually followed by a year where project completion rather than high levels of funding is emphasized. In this sense, the classic five-year CIP Plan can be viewed more as a six- year capital plan, where the current fiscal year's mode, whether a heavy project implementation year or one more focused on financial investment, drives the subsequent pattern of annual cycles over the next five years.

GOALS AND MEASUREMENTS

Great Place to Live: Beautiful Safe and Livable

A robust and well-planned CIP Plan is critical to ensure a safe, beautiful and ultimately livable place to reside in, visit, and conduct business. Roadways and medians that are in great condition, aesthetically pleasing public landscaping, well performing drainage systems, modern, well-equipped public facilities, pipe replacements, force-main replacements, leak detection, fireflow improvements and other CIP related and system betterment items are major contributors to this important Strategic Plan Goal.

Financially Sound City Government

For Fiscal Year 2022, the overall CIP budget is approximately \$58.7 million compared to \$30.8 million last fiscal year. For FY2022, the Operating Capital for our Water and Sewer Funds will be \$35.5 million and represents an increase of \$24.4 million from FY2021. This increase in budgeting is due to improvements for the Norwood Water Treatment Plant; a system-wide Transmission/Distribution Watermain Replacement Program and purchase of major equipment for the facility. The budget for Capital Improvement Programs (CIP) in the Parks & Recreation and Public Works divisions has also increased by \$2.6 million; this increase will be utilized for construction and improvements of our Parks, buildings and structures and includes city-wide Roadway resurfacing projects.

High Performing City Organization Providing Exceptional Customer Service

The Public Works Department's process in updating and being the guardian of the CIP Plan annually and developing the CIP budget entails input from all City departments concerned.



CITY OF NORTH MIAMI BEACH, FLORIDA
CAPITAL IMPROVEMENT PROGRAM (CIP)

FISCAL YEAR ENDING SEPTEMBER 30, 2022

When requested, Public Works assists departments participating in the CIP by providing relevant expertise. In addition to administering the City's CIP and developing the annual budget, Public Works updates its own annual CIP Plan by assessing and prioritizing existing and emerging needs throughout the city. This cross-departmental collaboration and global perspective are combined with a long-term outlook to provide an effective plan to meet the City's ongoing capital needs.

City of North Miami Beach
Capital Improvement Projects
Fiscal Year 2022 Master Worksheet for Budget Review

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	LINE #	FUND / DEPT	PROJECT NAME	FUNDING SOURCE	BUDGET						FIVE-YEAR TOTAL
					FY21	FY22	FY23	FY24	FY25	FY26	
POLICE DEPARTMENT	1	010-500	Laptops	GF	\$ 75,000						\$ 75,000
	2	010-500	I.T. Network Servers	GF	\$ 25,000	\$ -	\$ -	\$ -	\$ 75,000	\$ -	\$ 100,000
	3	010-500	Phase 4 License Plate Reader (LPR)	GF	250,000	\$ 250,000					\$ 500,000
	4	010-500	Police Vehicles (QTY - 15 total) 8ea - Patrol Officers - 5ea. - Detectives 2ea. - Operations	GF	500,000	\$ 336,000	500,000	500,000	500,000		\$ 2,336,000
	5	010-500	Police Radios	GF	60,000	\$ 75,000	75,000	75,000	75,000	75,000	\$ 435,000
	6	010-500	Locker Room Re-Model (Carryover FY22)	GF	75,000	\$ 75,000					\$ 150,000
	7	010-500	Bathroom / Shower Renovations	GF	175,000						\$ 175,000
	8	010-500	Two (2ea.) Split System AC Unit for Communications	GF	25,000						\$ 25,000
	9	010-500	I.T. Back up Solutions	GF				\$ 40,000.00			\$ 40,000
	10	010-500	I.T. Related Network Switches	GF		\$ 35,000					\$ 35,000
	11	010-500	Electricity Upgrade to Building (Carryover FY22)	GF	150,000	\$ 150,000					\$ 300,000
Police Department Total					\$ 1,260,000	\$ 921,000	\$ 575,000	\$ 615,000	\$ 650,000	\$ 75,000	\$ 4,096,000
LIBRARY	12	010-600	RFID - Implement Self Checkout / Full RFID Project Completion	GF	\$ 15,000	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ 30,000
	13	010-600	Library-Re-purposed/Addition (Vehicle #289) w/Chevy Malibu	GF	18,477						\$ 18,477
	14	010-600	ADA Accessible Circulation Desk	GF	28,000						\$ 28,000
	15	010-600	ADA Bathrooms and Upgrades	GF	95,000	\$ -					\$ 95,000
	16	010-600	LED Lighting in Parking Lot/Both Public and Staff (carryover FY22)	GF	35,000	\$ 35,000					\$ 70,000
	17	010-600	Replace Existing Windows with Impact Windows	GF		\$ 95,000					\$ 95,000
Library Department Total					\$ 191,477	\$ 145,000	\$ -	\$ -	\$ -		\$ 336,477
PARKS AND RECREATION	18	010-710	YES Center Auditorium - Lighting, Curtains, Re-surface, Storage Doors	GF	-			30,000			\$ 30,000
	19	010-710	New Signage (two signs per park @ \$1,200 per sign five parks per year)	GF	-		6,000				\$ 6,000
	20	010-710	Fulford Park upgrade field to Artificial turf	GF					800,000		\$ 800,000
	21	010-710	Silverman Park - New Playground w / Shade Structure / Fitness Equipment	GF				900,000			\$ 900,000
	22	010-710	Citywide Fence Replacement	GF	50,000	\$ 50,000	50,000				\$ 150,000
	23	010-710	MLK Master Plan Design	GF			1,500,000				\$ 1,500,000
	24	010-710	General Park Amenities to include park benches, picnic tables and trash enclosures to include concrete pads.	GF		\$ 50,000	50,000				\$ 100,000
	25	010-710	New Skate Park	GF		\$ 250,000					\$ 250,000
	26	010-710	Water Fountains Throughout Parks	GF	-	\$ 20,000		20,000		20,000	\$ 40,000
MISCHON FIELD	27	010-710	Mishcon Park- Remediation Services, Artificial Turf Phase II	GF	1,160,000						\$ 1,160,000
	28	010-710	Mischon Park - Install Outdoor Security Cameras	GF	-	\$ 40,000					\$ 40,000
	29	010-710	Mischon Park - Phase II per Master Plan(restroom/concession upgrade, batting cage, walking path connectivity, maintenance storage building, close driveway and open with new green space, pavillions,)	GF	-	\$ 505,000					\$ 505,000

	LINE #	FUND / DEPT	PROJECT NAME	FUNDING SOURCE	BUDGET						FIVE-YEAR TOTAL
					FY21	FY22	FY23	FY24	FY25	FY26	
ALLEN PARK	30	010-710	Building and Park Upgrade as per Master Plan	GF		\$ 400,000	4,720,000				\$ 5,120,000
	31	010-710	Replace Weight Room Equipment	GF	-	\$ 110,000					\$ 110,000
CHALLENGER PARK	32	010-710	Challenger Park - Redesign Memorial	GF	-	\$ 100,000	500,000				\$ 600,000
	33	010-710	Challenger- Snake Creek Canal - Renovate Restroom	GF	-		65,000				\$ 65,000
SNAKE CREEK CANAL	34	010-710	Snake Creek Canal - Replace Exercise Equipment-install safety surface.	GF	-		150,000				\$ 150,000
LITTMAN THEATER	35	010-710	Renovate Green Room (Carry over from FY23)	GF	30,000	\$ -	30,000				\$ 60,000
	36	010-710	Replace Dimmer Light System	GF	-		60,000				\$ 60,000
	37	010-710	New Speaker Equipment	GF	15,000	\$ 25,000	25,000				\$ 65,000
	38	010-710	Renovate Concession	GF	-		80,000				\$ 80,000
	39	010-710	Sound Board Replacement	GF	-		75,000				\$ 75,000
	40	010-710	Reupholster Seats/ Replace (Phase 1 and Phase 2)	GF	-		170,000				\$ 170,000
	41	010-710	Renovate Backstage SE Restrooms (2) & Locker Room	GF	-		75,000				\$ 75,000
	42	010-710	Renovate Theater Exterior	GF		\$ -	1,500,000				\$ 1,500,000
	43	010-710	Paint Interior Theater Walls & Acoustic Panels	GF	-		30,000				\$ 30,000
ULETA PARK	44	010-710	Install new LED Lights on the Basketball and Field Lights	GF	155,000						\$ 155,000
	45	010-710	Indoor/Outdoor PA System	GF	-		7,500				\$ 7,500
	46	010-710	Uleta Master Plan Design	GF			400,000	3,500,000			\$ 3,900,000
	47	010-710	Uleta Playground Safety Surface Replacement	GF		\$ 150,000					\$ 150,000
	48	010-710	Replace Indoor Gym Floor, Backboards, Rims and Scoreboard (Wood)	GF	140,000	\$ -					\$ 140,000
VICTORY POOL/AQUATIC	49	010-710	Replace Pool Membrane	GF	-					200,000	\$ -
	50	010-710	Install Safety Surface at Victory Playground Area	GF	-	\$ 190,000					\$ 190,000
	51	010-710	Pool Cover for Victory Pool	GF			60,000				\$ 60,000
	52	010-710	Replacement of Pool Heater	GF	-	\$ 35,000	35,000	35,000	35,000		\$ 140,000
	53	010-710	Victory Pool - Install New Splash Pad	GF	-		300,000				\$ 300,000
HIGHLAND VILLAGE	54	010-710	Resurface Basketball Courts	GF	8,000						\$ 8,000
	55	010-710	New Basketball Half Court	GF	-	\$ 40,000					\$ 40,000
	56	010-710	Musco Lights-Playground and Basketball Courts	GF	-	\$ 90,000					\$ 90,000
	57	010-710	Install New Shade Structure	GF	-	\$ 90,000					\$ 90,000
	58	010-710	Install New Playground and Swings with PIP safety surface.	GF	-	\$ 250,000					\$ 250,000
	59	010-710	Master Plan Improvement						400,000	6,000,000	\$ 400,000
Parks & Recreation Department Total					\$ 1,558,000	\$ 2,395,000	\$ 9,888,500	\$ 4,485,000	\$ 1,235,000	\$ 6,220,000	\$ 19,561,500

	LINE #	FUND / DEPT	PROJECT NAME	FUNDING SOURCE	BUDGET						FIVE-YEAR TOTAL
					FY21	FY22	FY23	FY24	FY25	FY26	
FACILITIES	60	010-850	Library Compressors	GF	54,028						54,028
	61	010-850	City Hall Complex Electrical Survey (Encumbered \$38K for Survey, Transformer install in FY2021 , Survey won't be completed until after summer during peak demand times)	GF	75,000						75,000
	62	010-850	City Hall Complex Electrical Upgrade (Carryover FY22)	GF	150,000	\$ 150,000					300,000
	63	010-850	Uleta Air Handler Unit (AHC) Replacement for Office and Class Room	GF		\$ 50,000					50,000
	64	010-850	Uleta Tracer Summit Install	GF		\$ 50,000					50,000
CAPITAL IMPROVEMENTS PROJECTS	65	010-860	City Hall 3rd Floor Impact Windows	GF	84,000						84,000
	66	010-860	City Hall 2nd Floor Impact Windows	GF	103,000						103,000
	67	010-860	City Hall 1st Floor Impact Windows	GF		\$ 121,725					121,725
	68	010-860	City Hall Lobby Design Remodel (Carryover FY22)	GF	80,000	\$ 80,000					160,000
	69	010-860	City Hall First Floor Restroom (Carryover FY22)	GF	90,000	\$ 90,000					180,000
	70	010-860	City Hall Restroom Remodels (3rd and 4th Floor)	GF	-	\$ 150,000					150,000
	71	010-860	Human Resources Office Renovation	GF	195,000	\$ 400,000					595,000
	72	010-860	Eastern Shore 35th Avenue Roadway Improvements	GF	1,000,000						1,000,000
	73	010-860	NMB City Entry Signs - West and South Entrances @ \$125,000 ea	GF			250,000				250,000
	74	010-860	Tennis Center - Design and Construction	GF			600,000	\$ 6,900,000	1,000,000		8,500,000
	75	010-860	Construction (Phase 2) Washington Park (Carryover FY22 \$4,700,000)	GF	4,700,000	\$ 4,700,000	7,000,000				16,400,000
	76	010-860	Taylor Park Design and Construction	GF	400,000	\$ 2,850,000					3,250,000
	77	010-860	Park Restoration - Arbor Day	GF	60,000	\$ 60,000	60,000	60,000	60,000	60,000	360,000
	78	010-860	Roadway Resurfacing Projects	LOGT	623,000	\$ 523,000	923,000				2,069,000
	79	010-860	Construction NE 168th St and NE 20 Avenue Traffic Calming Project	GF		\$ 200,000					
	80	010-860	Design and Construction NE 151st St and NE 14th Avenue Traffic Calming Project	LOGT	80,000	\$ 200,000					
	81	010-860	City Hall Elevator Mechanical Components/Cab Upgrade (Carryover FY22)	GF	35,000	\$ 35,000					70,000
	82	010-860	Structural Repairs to the Police Parking Structure	GF		\$ 350,000					
	83	010-860	Structural Repairs to the NE 19th Avenue Bridge	GF		\$ 75,000					
	84	010-860	Solid Waste Roof Replacement	GF		\$ 118,873					118,873
FLEET MANAGEMENT	85	010-890	Vehicle for Assistant Public Works Director (Traverse)	GF		\$ 30,000					30,000
	86	010-890	Two (2ea) Gator utility vehicle/Hauler Model # 800x g efi gas \$7,500 ea.	GF		\$ 15,000					15,000
	87	010-890	ChevyTahoe 2022 - City Manager's Office	GF		\$ 55,000					
	88	010-890	FLEET - Replacement Vehicle #8925 Service Vehicle	GF		\$ 43,000					
	89	010-890	PARKS - Replacement Vehicle #9179 Pick-up Truck w/Liftgate	GF	35,280						35,280
	90	010-890	PARKS - Replacement Vehicle #9436 Pick-up Truck w/Liftgate	GF	35,280						35,280
	91	010-890	PARKS - Replacement Vehicle #9811 Pick-up Truck w/Liftgate	GF	35,280						35,280
	92	010-890	Facilities - Vehicle for new staff for NMB water Transition	GF	41,000						41,000
	93	010-890	BEAUTIFICATION - Replacement Vehicle #9802 Pick-up Truck w/Liftgate	GF	35,528						35,528
	94	010-890	FACILITIES - Replacement Vehicle #8600 Cargo Van A/C	GF	35,280						35,280
Public Works Department Total					\$ 7,946,676	\$ 10,346,598	\$ 8,833,000	\$ 6,960,000	\$ 1,060,000	\$ 60,000	\$ 34,203,274

	LINE #	FUND / DEPT	PROJECT NAME	FUNDING SOURCE	BUDGET						FIVE-YEAR TOTAL
					FY21	FY22	FY23	FY24	FY25	FY26	
PARKS IMPACT	95	060-770	Littman Park Upgrade	IMPACT	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
	96	060-710	Mishcon Park- Remediation Services, Artificial Turf(Additional Funding in General Fund)	IMPACT	\$ 340,000						\$ 340,000
	97	060-710	Construct Outdoor Restroom or Install Pre-Fab Restroom by Baseball Field	IMPACT			\$ 150,000				\$ 150,000
	98	060-770	Snyder Tennis Center resurfacing hard court	IMPACT		\$ 72,500					\$ 72,500
POL IMPACT	99	060-570	Police Projects	IMPACT		\$ 9,213					\$ 9,213
PW IMPACT	100	060-870	Beautification Projects	IMPACT		\$ 422,610					\$ 422,610
Impact Total					\$ -	\$ 604,323	\$ -	\$ -	\$ -	\$ -	\$ 431,823
CUSTOMER SERVICE	101	510-916	Customer Service Office Space Remodeling, Lobby Flooring and Restrooms (Carryover FY22)	Customer Service	\$ 355,000	\$ 355,000					\$ 710,000
Customer Service Total					\$ 8,859,324	\$ 355,000					\$ 9,214,324
INFORMATION TECHNOLOGY	102	500-212	Replace Data center AC units	IT	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000
	103	500-212	City Hall & YES Center Building Security Card Access System Upgrade (Roll over from 2020)	IT	200,000						\$ 200,000
	104	500-212	Dual Factor Authentication (Cyber Security upgrade)(Carryover FY22)	IT	52,000	\$ 52,000					\$ 104,000
	105	500-212	Close Captioning System (hardware replacement)	IT	82,000						\$ 82,000
	106	500-212	Rack System for Servers	IT	20,000						\$ 20,000
	107	500-212	City Parks WiFi upgrade	IT		\$ 90,000					\$ 90,000
	108	500-212	Fiber to City parks (Allen, Uleta, Highland, Washington)	IT		\$ 200,000					\$ 200,000
	109	500-212	Server upgrade (Refresh cycle)	IT			150,000				\$ 150,000
	110	500-212	Software Licenses - NMB Water Transition	IT	204,500						\$ 204,500
	111	500-212	Replacement of Message Archiving Appliance Used for Providing Public Records Requests of Emails	IT		\$ 20,000					
	112	500-212	Hardware Costs - NMB Water Transition	IT	112,500						\$ 112,500
Information Technology Fund Total					\$ 686,000	\$ 362,000	\$ 150,000	\$ -	\$ -		\$ 1,198,000
TRANSIT	113	103-865	Sidewalk and ADA Upgrades	CITT	300,000	\$ 423,546					\$ 723,546
	114	103-865	Bus Shelters (Carryover FY22)	CITT	400,000	\$ 140,000					\$ 540,000
	115	103-865	NE 153rd Street and Roadway Construction Improvements (Carryover FY22)	CITT	500,000	\$ 350,000					\$ 850,000
	116	103-865	NE 154 Street Roadway Improvement (Carryover FY22)	CITT	378,021	\$ 380,000					\$ 758,021
	117	103-865	Professional Services for NE 168th Street/NE 20th Avenue Roundabout Design	CITT	80,000	\$ -					\$ 80,000
	118	103-865	Citywide Traffic Calming	CITT	50,000	\$ -					\$ 50,000
	119	103-865	Design NE 175th St and NE 5th Avenue Traffic Calming Project	CITT		\$ -					\$ -
	120	103-865	NE 164th at NE 32nd and NE 34th Avenue Traffic Calming	CITT		\$ -					\$ -
CITT TOTAL					\$ 1,708,021	\$ 1,293,546	\$ -	\$ -	\$ -		\$ 3,001,567

	LINE #	FUND / DEPT	PROJECT NAME	FUNDING SOURCE	BUDGET						FIVE-YEAR TOTAL
					FY21	FY22	FY23	FY24	FY25	FY26	
CRA	121	104-220	West Dixie Highway StreetScape Improvements (NMB Carryover FY \$200,00)	CRA	200,000	\$ 200,000					\$ 400,000
	122	104-220	Container Facility For Seniors			\$ 400,000					\$ 400,000
	123	104-220	Infrastructure Improvements			\$ 1,025,000					\$ 1,025,000
	125	104-220	FDOT Highway Beautification Matching Grant SR 826 FROM NE 8TH TO NE 15TH	CRA	87,000	\$ -					\$ 87,000
	126	104-221	Snake Creek Canal Improvements (Carryover FY22)	CRA	100,000	\$ 200,000					\$ 300,000
	127	104-224	Wayfinding Signs (Carryover FY22)	CRA	75,000	\$ 75,000					\$ 150,000
	128	104-225	Land Banking & Redevelopment	CRA	2,695,001	\$ 2,000,000					\$ 4,695,001
Community Redevelopment Agency (CRA) Total					\$ 3,157,001	\$ 3,900,000	\$ -	\$ -	\$ -	\$ -	\$ 7,057,001
STORMWATER	129	400-821	Drainage Improvements Projects - Eastern Shores	STORM	\$ 60,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 110,000
	130	400-821	Solid Waste/Beautification/Fleet Security Cameras (Carryover from FY 20)	STORM	\$ 10,000						\$ 10,000
	131	400-821	NE 10th Avenue Drainage Improvements (carryover FY22)	STORM	\$ 50,000	\$ 50,000					\$ 100,000
	132	400-821	Construction Highland Village Drainage Improvements	STORM		\$ 1,100,000					\$ 1,100,000
Stormwater Total					\$ 120,000	\$ 1,200,000	\$ -				\$ 1,320,000
WATER	133	416-900	WIFIA - Design & Construct Norwood WTP Improvements Phase 2 (Carryover FY22)	WIFI/BOND	\$ 4,932,750	\$ 4,932,750	\$ 15,715,000	\$ 21,385,000			\$ 46,965,500
	134	416-900	WIFIA - Design & Construct Eastern Shores Watermain System Rehabilitation(Carryover FY22)	WIFI/BOND	\$ 9,548,250	\$ 9,548,250	\$ 2,186,000	-			\$ 21,282,500
	135	416-900	WIFIA - Design & Construct Norwood WTP Electrical System Improvements(Carryover FY22)	WIFI/BOND	\$ 410,250	\$ 410,250	\$ 65,000	-			\$ 885,500
	136	416-900	WIFIA - System-wide Transmission/Distribution Watermains Replacement Program(Carryover FY22)	WIFI/BOND	\$ 6,429,000	\$ 6,429,000	\$ 4,200,000	4,502,000	1,971,000		\$ 23,531,000
	137	416-900	WIFIA - Design & Construct SCADA and Radio Telemetry System Upgrades(Carryover FY22)	WIFI/BOND	\$ 656,250	\$ 656,250	\$ 3,568,000	-			\$ 4,880,500
	138	416-900	WIFIA - Design & Construct Honey Hill Watermain System Rehabilitation(Carryover FY22)	WIFI/BOND	\$ 1,002,000	\$ 1,002,000	-	-			\$ 2,004,000
	139	416-900	WIFIA - Design & Construct Operations Center Pump Station Improvements(Carryover FY22)	WIFI/BOND	\$ 238,500	\$ 238,500	\$ 2,021,000	394,000			\$ 2,892,000
	140	410-900	DEO - System-wide Transmission/Distribution Watermains Replacement Program	DEO		\$ -	\$ 3,900,000				\$ 3,900,000
	141	410-900	Phase I of PSA Building Remodeling (Carryover FY22)	WATER	850,000	850,000					\$ 850,000
	142	410-900	Plant Security Improvements	WATER		500,000					
	143	410-900	Vaccum Truck 900-ECO 12 Yard Truck Mounted Combination Sewer Cleaner	WATER		\$ 355,723					\$ 355,723
	144	410-900	HVAC repairs and modifications, R/O Nano Process area trench drain repairs, cat walk repairs, landscape replacement, etc. Process building Raw Water line leak repairs. Backwash Pump and Valve replacement.	WATER		\$ 150,000					\$ 150,000
	145	410-900	Lime Generator Service/Rehabilitation/Repair	WATER		\$ 50,000					\$ 50,000
	146	410-900	Lime Slurry Line Replacement	WATER		\$ 25,000					\$ 25,000
	147	410-900	Sodium Hydroxide Storage Tank 30,000 gallon. Replacement.	WATER		\$ 225,000					\$ 225,000
	148	410-900	Transfer Pump and Motor Replacement (1 per year x 5)	WATER		\$ 50,000					\$ 50,000
	149	410-900	High Service Pump and Motor Replacement (1 per year x 5)	WATER		\$ 130,000					\$ 130,000

LINE #	FUND / DEPT	PROJECT NAME	FUNDING SOURCE	BUDGET						FIVE-YEAR TOTAL	
				FY21	FY22	FY23	FY24	FY25	FY26		
	150	410-900	Silo #1, #2 and #3 Dust Collector Replacement (Existing in a complete state of deterioration, failure is eminent)	WATER		\$ 75,000					\$ 75,000
	151	410-900	Equipment Replacement (pH, Turbidity, SDI)	WATER		\$ 20,000					\$ 20,000
	152	410-900	Well Pump & Motor Replacement (2 per year x 5)	WATER		\$ 100,000					\$ 100,000
	153	410-900	Emergency Strobe Lights for all 904 division vehicles (6 X \$1400.00)	WATER		\$ 8,400					\$ 8,400
	154	410-900	Norwood Roof Replacement of Sections 2, 3 and 4	WATER		\$ 566,000					\$ 566,000
	155	410-900	Norwood AC Replacement of AHU3 / CU3, AHU5/CU5, PKGU 1,2 and 3	WATER		\$ 138,660					\$ 138,660
	156	410-900	Norwood Electrical Room AC Replacement of two (2ea) 10 Ton Split Units	WATER		\$ 66,000					\$ 66,000
	157	410-900	Norwood Tracer Summit Install	WATER		\$ 98,000					\$ 98,000
	158	410-900	PSA Generator	WATER		\$ 76,000					\$ 76,000
	159	410-900	Renovations to Womens Restroom at Operations Center	WATER		\$ 50,000					\$ 50,000
		WIFI/BOND			\$ 23,217,000					\$ 23,217,000	
		DEO			\$ -					\$ -	
		WATER			\$ 3,533,783					\$ 3,533,783	
		Water Utilities Total		24,067,000	26,750,783	31,655,000	26,281,000			\$ 108,380,123	
SEWER	160	450-910	Wastewater Collection Repairs and Replacements Program (Miami Gardens Drive)	SEWER	\$ 1,870,000	\$ -	\$ 530,000		\$ -	\$ -	\$ 2,400,000
	161	450-910	Construct Master PS #4 Force Main Re-routing	SEWER	\$ 2,275,000	\$ 1,706,250					\$ 3,981,250
	162	450-910	Implement Wastewater Collection System Plan of Compliance	SEWER	\$ 150,000	\$ 262,500					\$ 412,500
	163	450-910	Construct Cravero Force Main Replacement	SEWER	\$ 645,000	\$ 483,750					\$ 1,128,750
	164	450-910	Construct Velda Farms Force Main Replacement	SEWER	\$ 238,000	\$ 178,500					\$ 416,500
	165	450-910	Construct Corona del Mar Low Pressure Collection System - Phase 2	SEWER	\$ 3,065,000	\$ 2,298,750					\$ 5,363,750
	166	450-910	Construct Bell Gardens Force Main Replacement	SEWER	\$ 1,565,000	\$ 1,173,750					\$ 2,738,750
	167	450-910	Phase 1 of PSA Building Remodeling (Carryover FY22)	SEWER	\$ 150,000	\$ 150,000	\$ -				\$ 300,000
	168	450-910	DEO- Washington Park Community Complex Sewer Connection	DEO	\$ 1,030,000	\$ 1,030,000					\$ 2,060,000
	169	450-910	DEO - NE 19th Ave Business District Sanitary Sewer System	DEO	\$ 1,500,000	\$ 1,500,000	\$ -				\$ 3,000,000
	170	450-910	DEO - Wastewater Collection Repairs and Replacement Systemwide (Miami Gardens Driv	DEO		\$ -	\$ 1,735,000				\$ 1,735,000
		SEWER			\$ 6,253,500						
		DEO			\$ 2,530,000						
		Sewer Utilities Total		\$ 12,488,000	\$ 8,783,500	\$ 2,265,000	\$ -	\$ -	\$ -	\$ 16,441,500	

	LINE #	FUND / DEPT	PROJECT NAME	FUNDING SOURCE	BUDGET						FIVE-YEAR TOTAL
					FY21	FY22	FY23	FY24	FY25	FY26	
ALLEY	171	390-820	Alleyway Enhancements (Carryover FY19)	ALLEY	\$ 293,382	\$ 293,382	\$ -	\$ -	\$ -	\$ -	\$ 586,764
			Alley Fund Total		\$ 293,382	\$ 293,382	\$ -				\$ 586,764
BUILD	171	471-284				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
			Building Department Total		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
SOLID WASTE	172	474-810	Neighborhood Sign/Landscaping Improvements	SW	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 40,000
	173	474-810	Solid Waste/Beautification/Fleet Security Cameras	SW		50,000					\$ 50,000
	174	474-810	Parking Lot Light for Solid Waste and Fleet	SW		50,000					\$ 50,000
	175	474-810	Replacement Vehicle #9985 Pick-up Truck w/Liftgate	SW	35,280						\$ 35,280
			Solid Waste Fund Total		\$ 35,280	\$ 140,000	\$ -	\$ -	\$ -		\$ 175,280
GRANTS	176	173-500	Vehicles Purchase	LETF	\$ 390,000	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 690,000
	177	173-500	Replace Retiring Canine	LETF		\$ 17,000					\$ 17,000
	178	144-800	Citywide Traffic Calming	ROAD TO ZERO	180,000						\$ 180,000
	179	144-710	Shreiber Park - New ADA Playground w / Shade Structures	CBBG	100,000						\$ 100,000
	180	144-800	FDOT Beautification (Matching Grant \$100K) Miami Gardens Drive	FDOT	150,000	\$ 100,000					\$ 250,000
	181	144-800	Washington Park Community Center	GOB		\$ 750,000					\$ 750,000
	182	144-800	Neat Streets (Matching Grant \$20K)	MDC	40,000	\$ 30,000					\$ 70,000
			Grants Funds Total		\$ 860,000	\$ 1,197,000	\$ -	\$ -	\$ -	\$ -	\$ 2,057,000

CIP BUDGET SUMMARY FY22		
FUND / DEPT	DEPARTMENTS	REQUEST AMOUNT
010-500	Police	\$ 921,000
010-600	Library	145,000
010-700	Park and Recreation	2,395,000
010-800	Public Works/Fleet	10,346,598
General Fund Total		\$ 13,807,598
060	Parks / Police / PW Impact	\$ 604,323
510-916	Customer Service	355,000
500-212	Information Technology Fund	362,000
103-865	CITT Fund	1,293,546
104-220	Community Redevelopment Agency	3,900,000
400-821	Stormwater	1,200,000
410-900	Water Utilities	26,750,783
450-910	Sewer Utilities	8,783,500
390-820	Alley Fund	293,382
471-284	Building Department Total	-
474-810	Solid Waste	140,000
VARIOUS	Grant Funds	1,197,000
All Funds		\$ 58,687,132